Thursday January 7 1988

Saudi expatriates breathe sigh of relief, Page 12

D 8523 A

US support AT&T to

World News

for Afghan rebels reaffirmed

The Afghan people had the full support of the US in their battle to rid themselves of foreign occupation, US Under Secretary of State Michael Armacost said

of State Michael Armacost said in Islamabad. Page 4
In Moscow, Soviet Foreign Minister Eduard Shevardnadze was quoted as saying that Moscow hoped to withdraw its troops from Afghanistan in 1988 and conditions for this were auspicious.

Thatcher praises Moi

British Prime Minister Mrs Mar-garet Thatcher ended her three-day visit to Kenya by paying tribute to President Daniel arap Moi. But she gave notice of her intention to reaffirm her opposition to sanctions against South Africa when she meets President Ibrahim Babangida of Nigeria in Lagos today. **Earlier story**, **Page 4**

Iran calls up doctors

Iran called up doctors, dentists and para-medics for a month's service at the war front with ahead of next week's auction o

Pravda accuses US

US of undermining trust decided to take profits after two between the superpowers with successful sessions and the tests of laser weapons. Page 2 FT-SE 100 index, which had bounded ahead at first, ended 2.5 Farm credit rescue Farm credit rescue

President Ronald Reagan signed into law a \$4bn rescue bill for the troubled US farm credit system, establishing a secondary market for farm mortgage loans.

Page 3

WALL STREET: The Dow Jones industrial average closed 6.30 up at 2,037.80. Page 30

TOKYO: Share prices recorded their second highest one-day rise after the Japanese Ministry of Figures chandened player.

UN helicopters over Beirut port, and security sources said several ships left the port fearing it might be shelled by Druze militia after a Soviet embassy offical told two Soviet vessels to leave.

Nikkei average ended 1,215.22 higher at 22,790.50. Page 30

DOLLAR closed in New York at Dm1.6470, FFr5.5625, SFr1.34375 and Y129.35 it closed in London at DM1.6495 (DM1.627);

Polish energy crisis

Trains, buses and delivery trucks' Page 18
ground to a halt as Poland faced a growing shortage of diesel fuel at \$1.8085. It closed in New York a growing shortage of diesel fuel at \$1.8085. It closed in London at and industry and agriculture \$1.805 (\$1.83); DM2.9775 were threatened by insufficient (DM2.9775); FFr10.0875. coal supplies.

[FFr10.07]: SFr2.43 (SFr2.4275); Y234.0 (Y232.25). Page 19

N-waste inquiry

agreed to set up a joint commis-sion to trace up to 2,000 barrels of Belgian nuclear waste illegally EC central bank managing a transported into Germany. Communission enters row, Page 2

The EC said it was giving about \$120m to fishermen of member states to help them improve their fleets. Spain – with the largest fleet in the Community – would receive more than a third of the aid.

VICENTE JAYME, the new Philippine Finance Secretary, yesterday welcomed the US Government's participation in a plan through which Mexico plans to cut its \$28.6bn external debt.

Minister charged

A deputy Malaysian minister, a politician, and another board member of a co-operative were charged in Kuala Lumpur with misappropriating im ringgit (\$250,000) of its funds.

\$36m food aid

The World Food Programme said it would provide food worth \$36.6m for drought victims and refugees in seven countries, the bulk of it going to Ethlopia and Mozambique.

Baby food shortage

Yugoslavia, suffering a shortage of food for newly-born infants, was forced to feed babies intravenously at one hospital.

Haiti hopefuls

Enrope ..

Britain _

Arts Reviews World Guld

Seven of the 14 candidates registered to contest presidential elec-tions in Haitl this month were barred as unsuitable in the aborted poll of November 29 this year. Page 3

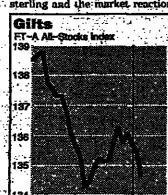
Brezhnev downgraded

The Soviet leadership took steps to downgrade the memory of for-mer Kremlin leader Leonid Brezhnev, stripping his name from a Moscow suburb, a large square in Leningrad and the city of Naberezhnye Chelny on the River Volga. Page 2

take 20% of computer company

AMERICAN TELEPHONE &
Telegraph is to take a 20 per
cent stake in Sun Microsystems,
leading independent US manufacturer of high-technology computer workstations. Page 18

GILTS continued lower in London, with hopes of a new year rally fading as interest remained focused on equiles. The fall in sterling and the market reaction



S1bn (\$1.8bn) Treasury 8% stock pushed the FT-A All-Stocks Index down 0.49 per cent to 134.65. Page 26

The Soviet Communist Party 134.65 Page 25 newspaper Prayda accused the LONDON: UK equity traders

UN helicopters fired on tighten the rules governing the Tokkin Investment funds. The Nikkei average ended 1,215.22 and security sources said several higher at 22,790.50. Page 30

at DM1.6495 (DM1.627); FF:55775 (FF:5.5025); SF:1.346 (SF:1.3265); Y129.7 (Y126.9); Page 19

West Germany and Belgium French Finance Minister, is to agreed to set up a joint commispropose to his European Commu-

the EC over a complaint from the American Soybean Associa-tion which claims increasing European subisidies have cause US soybean exports to Europe to drop to around \$2bn a year from \$3.7bn live years ago. Page 4

SENATOR Lloyd Bentsen, chairman of the US Senate finance committee, urged the Hong Kong Government to revalue its currency against the uS dollar. Page 4

SOUTH AFRICAN diamond group De Beers, which controls 80 per cent of the market, had record sales in uncut diamonds of \$3.075bn.in 1987. Page 12

INDONESIA'S draft 1988-89 budget signals a further contrac-tion of government spending, with the 56 per cent increase in debt repayments. Page 4

THE US refused a Japanese request to remove import sanc-tions imposed for alleged viola-tions of the US-Japan semicon-

ductor trade pact in bilateral trade talks in Tokyo. ASIAN DEVELOPMENT Bank is to step up aid to Sri Lanka from an average \$40m a year to \$175m in 1988. The ADB has also pledged at least \$450m from 1989-91.

GULF + WESTERN, US enter tainment, publishing and finan-cial conglomerate, doubled profits in its last quarter to end 1987 with record net profits up one third to \$356m or \$5.76 a share.

Israel policy under further attack as unrest continues

MR DAVID MELLOR, Minister of State at the British Foreign Office, left Israel yesterday undaunted by the turmoil generated by his outspoken criticism of Israeli rule in the occupied sterritories, At his farewell press conference in Jerusalem he said he would continue to speak out against Israel's policy of drift in the Gaza Strip and seven and limbo which he claimed was responsible for the recent violence in the occupied West.

Bank and Gaza strip.

violence in the occupied West Bank and Gaza strip.

Mr Mellor said he was spenking as a candid friend, and insisted that he spoke not only for the British Government, but for an international consensus as expressed by Tuesday night's United Nations Security Council resolution condemning Israeli plans to deport nine Palestinians.

Mr Esmat Abdel-Meguid, ter, who remained rigidly egypt's Foreign Minister, welcomed the UN Security Council's condemnation of Israel's deportation of Palestinians as a violation of the Geneva Convention of the West Bank and Gaza Strip.

Mr Esmat Abdel-Meguid, of the Geneva Convention of 1949 relating to the protection of civilian population in time of

war. His statement urged Israel to change its policy towards the Palestinians. Israel now has to conduct a comprehensive revision of its policy, renounce repression and deponation and

MR DAVID MELLOR, Minister of few on the West Bank town of

A military spokesman said that soldiers had twice been cornered and opened fire with live ammu-nition. Five soldiers were injured by stones.

The Palestinian death toll since the current wave of distur-bances began on December 8 now stands at at least 25 with about 200 wounded.

Meanwhile, Israel faced fresh condemnation of its handling of mellor said he was not encourriots in the occupied territories aged by his one-hour meeting on yesterday as unrest continued in Tuesday with Mr Yitzhak the West Bank and Gaza Strip.

people don't retreat into a world of false illusion that I am on some frolic of my own," he said, "that I can be derided as some young pup of no significance whatsoever within my Govern-ment."

"I cannot understand the sug-gestionthat it's all right to have direct negotiations without an international umbrella, but it's open a new page that goes in line with the will of the international community," he said.

Israel yesterday imposed a cur
direct negotiations without an international umbrella, but it's less, a gift for the Israeli hardliners, who preferred not to listen and hoped no one else would either.

Asked whether quiet diplo-

asked whether quiet diplomacy might have been more effective than his public criticisms, Mr Mellor replied: That has already been done many times, and the limbo remains, the inertia remains.

the inertia remains.

His central message was: "The occupied territories are occupied territories in limbo, under a military occupation which is posing increasing strains on the people who live there, increasing tension on those who have to try-to maintain the rule of law..."

He warned Israelis that they "cannot rely on our support for drift, cannot rely on our support for the human rights abuses that plainly there are in the occupied

Many Israelis of the left and centre endorse Mr Mellor's cen-sure, but the impact was blunted by his bullying televised reproach to an Israeli colonel, who spoke little or no English, in a Gaza refugee camp on Monday. Israelis resented it as an example of British condescension, a

But Mr Mellor insisted yester-day's that he had no choice but to intervene. "There is no way that someone in my position can be made to feel that it is improper in occupied territory, subject to international law, to ask those responsible to maintain the peace and protect the public to look into a serious complaint.

Target zone rumours spur dollar gains

RUMOURS of central bank target change in the market's assesszones for the dollar created hectic activity in currency trading longer term. The size of the US yesterday and triggered large gains for the US currency for the seen as exerting a downward third groupering day.

gains for the US currency for the third successive day.

The dollar rose almost 4 pfennigs and 5 yen in the space of an hour early yesterday afternoon after reports from Tokyo suggested that the US, West German and Japan had agreed upper and lower limits for the US currency.

Traders and analysts called the market volatility extraordinary. "Conditions over lunchtime were near panic," said one trader with a large UK clearing bank.

Central banks in Europe and North America did not appear to find themselves unable to defend thave intervened yesterday, although the Bank of Japan did buy dollars earlier. In the short-term, it appears that the concerted central bank intervention on Monday and Tuesday has sufficient to turn the market page under the property of the property of

tion on Monday and Tuesday has been sufficient to turn the mar-ket's view of the immediate outlook for the US currency, ana-

lysts said.
Conflicting rumours in Tokyo over target zones for the dollar, which were officially denied but then resurfaced, left markets in a state of confusion. Analysts said the degree to which the dollar traded on rumour was indicative of the current nervousness.

The rumours, taken together with central bank intervention earlier in the week, left traders with little option but to buy dollars.

The current strength of the dollar, however, does not appear to indicate any fundamental 175.3.

Y129.7 compared with \$128.9 previously.

The pound closed at \$1.8050 compared with \$1.83 on Tuesday and unchanged on the day at DM2.9775. The Bank of England's trade-weighted sterding index closed 0.1 points lower at 75.3.

tighten the rules governing a

popular type of investment fund. The ministry's move, which

was made despite its efforts to

raise the standards of disclosure

and fund management, was seen

as an attempt to boost the sagging Tokyo stock market.
The Nikkei average of 225

leading issues jumped 1,215.22 to 22,790.50. The market recovered

slightly more than it lost in a four-day slide at the end of

per cent below their mid-October

peak.
Tokyo analysis agreed that

while the overnight rise of the dollar and of the New York stock

market also improved investor

sentiment yesterday, it was the

ministry's announcement that

which left prices 19

Tokyo surges after

Tokyo

24000

23000

22000

21000

had the biggest impact.

25000 25000

19, Oct 1987 Dec J 88

The ministry decision relates specifically to the way assets are

Continued on Page 12



Mailson da Nobrega: presi dential choice

Two-edged loyalty of Brazil's new man at finance

MR MAILSON da Nobrega, Bruzil's new Finance Minister, has one major advantage and one major disadvantage over his pre-decessor following his formal decessor following his formal promotion from interim to permanent occupant of the post.
Curiously, they are the same thing - the unqualified confidence of President Jose Sarney in his loyalty and support.
The president's decision is widely thought to be based on two factors. First, Mr Nobrega is his own personal choice, not inherited like Mr Francisco Dornelles from the administration of

left share prices in London slightly down on the day. The FT-SE 100 share index closed 2.5 lower at 1.787.1, while the FT Ordinary share index ended 0.9 higher at 1.438. In New York, the Dow Jones Industrial Average edged marginally ahead in the early afternoon in what dealers described as moderate trading. In London, the dollar closed at DM1.6495 compared with DM1.627 on Tuesday and at Y129.7 compared with Y126.9 previously. nelles from the adminstration of Mr Tancredo Neves, the late president elect. In addition, unlike Mr Dilson Funaro and Mr Luiz Carlos Bresser Pereira, he is not the imposition of the domi-nant Democratic Movement Party (PMDB) that holds majori-ties in both houses of congress.

As a respected career civil ser-vant with experience in several ministries, the Banco do Brasil and the European Brazilian Bank, he knows the administra-tion inside out and owes no favours to the political parties. The second attraction the 45-year-old technocrat holds for the president is that he is a fellow north-easterner, and not, like his predecessors, part of the all-per-vasive industrial and business

lobby from Sao Paulo.

But the disadvantage of being the President's favourite lies in the loyalty that this role will demand from the new minister a loyalty that could conflict with the hard tasks ahead. In announcing his choice on Tuesday, President Sarney

declared that his instructions were "to end the public sector deficit, counter inflation and generate new investment and

jobs."

"We are going to govern with austerity," he said. Echoing his master's voice, Mr Nobrega warned that his administration would be one of "rice and beans" - Brazil's equivalent of bread and water. The question now is simply:

Continued on Page 12

fund plan dropped Heavy demand for BP BY IAN RODGER IN TOKYO TOKYO share prices yesterday saw their second highest one-day rise after the Japanese Ministry of Finance abandoned plans to as rescue offer expires

BY STEVEN BUTLER AND MAX WILKINSON IN LONDON

nt the expiry of its rescue offer for the \$7.23bn (\$13.2bn) of partly paid BP shares which the UK Government sold in Novem-

guaranteed by the Bank. At mid-day the partly paid price flop had now removed the overwas pushed up to 79p in hang of shares that had threat-extremely heavy trading, but ened to depress the BP price. The authorities appeared to be pleased with the results of the pleased with the results of the the price at Tuesday's close
The extent to which the
Kuwait Investment Office may
have added to its 18.34 per cent

paid shares changed hands yes-terday, which combined with the 26m shares of previously-exist-ing BP shares, accounted for 22 per cent of the market's total

Heavy buying of the partly turnover.

London analysts said the blocks pushed the price well above the 70p-per-share floor guaranteed by the Bank. At mid-day the partly paid price floop had now removed the overshare of charge that had threat

have added to its 18.34 per cent ward in October, when the collection of the stake in BP was unclear yester-lapse in equity prices threatened day. Some market analysts to leave investors and underwritted a successful strategy for expanding its oil refining and expanding its oil refining and market, although the KiO ments to purchase the partly was also thought to have been active. The Kuwaitis have built. The City of London view yes up that a careful buying safety net had succeeded in limbrance that availed resign the iting underwriting losses. Which

THE BANK of England was yes- tious privatisation project so far. ket, and in the end cost the Treaterday left with almost ho takers - Some 113m of the new partly- sury almost nothing.

controversial safety net that the Bank of England had put for-ward in October, when the col-

emember with a careful buying safety net had succeeded in lim-strategy that avoided raising the iting underwriting losses, which co-operation between BP and its price. This followed the flop of the Government's most ambi-the Government's most ambi-

now watching axiously to see whether the KIO will try to increase its stake in RP The Kuwaitis have said that they regard the purchase of BP shares as a sound long-term investment. However there has been increasing speculation in government circles and within the oil industry that the success of the KiO's operation could tempt the Kuwaitis to apply some leverage over the British company.

In recent years the Kuwaiti Government, which owns the investment office, has implemeted a successful strategy for co-operation between BP and its

The continental breakfast gets more snap, crackle and pop

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR, IN LONDON

rose 18 per cent last year. Even in France, where coffee, bread, croissants and brioches

have held the line for years, consumers have taken to muesli and milk with a will.

In Italy, where breakfast as such is unknown and 60 per cent of people start the day with nothing more than a cup of coffee, sales of ready-to-eat cereals compared with 4kg in the served hot to the ageing populate of the total true of the compared with the world rankings in 1986 and introduction of "healthy" products of ready-to-eat cereals compared with 4kg in the served hot to the ageing populate of the compared with 4kg in the served hot to the ageing populate of the compared with 4kg in the served hot to the ageing populate of the compared with the compared with the compact that the compact

milk with a will.

Breakfast cereals now constitute the fastest-growing sector in the country's grocery trade.

Robust West German appetites still favour breads, meat spreads, ham, jam and cheese, and only half the nation's households ever buy cereals. Nonetheless, sales of the French market, 62 multinash and 1996 – seems unlikely to be stopped.

It is h porridge consumption – down 33 per cent between 1983 and 1996 – seems unlikely to be stopped.

In all the markets examined. It has an estimated 54 per cent Breakfast Cereals. Euromomitor share of the French market, 62 market Direction, 87-88 Turn-per cent in Italy, 45 per cent in Tel 01-251 8024.

THE CORNFLAKE and its cousins, which have ousted the English fried breakfast and pulverised Scottish porridge consumption, are at last making inroads in other European markets.

boxed breakfasts doubled between 1983 and 1986.

These developments, reported in a study from market research specialist Euromonitor, share it two common features.

First, the advances have been than those of all the competition by the following the competition of the com

cereal compared with 4kg in the US but only 600g in West Germany, 400g in France and a mere 100g in Italy.

Still, says Euromonitor, 'the long-awaited take-off may have started.'

Still the same wartelies to be served hot to the ageing populace, cereal sales are still growing by about 3 per cent a year in Britain and the US.

However, with the accent on convenience, the decline in Scottish possible. tish porridge consumption -

AIR PARIS AIR NANTES R STRASBOURG AIR BORDEAUX **AIR LYONS**

A sharo intake: Up to 216 direct flights a week. More destinations and frequency to France than any other airline, (There are in fact direct flights from London to ten major cities throughout France.) That includes London to Paris up to fourteen in all - each way рег осту.

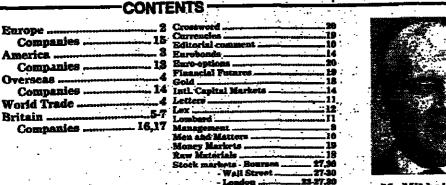
Another deep breath: You can travel direct to Paris from Heathrow, Galwick and Stansted, as well as Birmingham, Manchester, Bristol, Aberdeen. Edinburgh and Dublin. That's a pretty comprehensive service. It's also quick but nevertheless comfortable. Basically (or rather kecuriously) because we've upgraded Qub Class on our Landon-Paris route adding 50% extra seating.

But then, even Economy Class offers not only more legroom but in-flight catering with complimentary wine or drinks. Just one call books your flight, hatel, hire car. Air France, Breathe the words.

AIR FRANCE

TAKE A DEEP BREATH.

AIR NICE



8 Technology 9 Unit Trusts

Weathe



WELL-USED PATH OF FAILURE DOGS SOVIET

REFORMS

Mr Mikhail Gorbachev, seen to be in danger of repeating past mistakes, Page 2

Portugal: Learning the lessons of better Management: Global confectionery - winners can be a long time coming ... Technology: How small company ideas are fighting the spread of fire Editorial comment: Egypt's task made harder, union tactics in broadcasting 10 Economic viewpoint: Raise UK interest rates when sterling allows Lombard: The banality of forecasts 11 Lex: Markets, BP, RHP/Burgess Austria: Cottage industry finds tailored Paul Hofheinz argues that the Soviet leader is repeating his predecessors' mistakes in restructuring the economy

Well-trodden path of failure dogs Gorbachev reforms

THE Soviet Union began the tortuous process of making its factories operate on a self-financing basis operate on a sent-inancing basis last Friday. Only 60 per cent of the nation's 37,000 industrial enter-prises switched over in one go, but by 1990 all Soviet factories are meant to operate on this basis.

worked to fulfil plan directives set by Moscow-based bureaucrats, they by Moscow-based bureaucrats, they now work for profits derived from the sale of the goods they produce. It is a nice idea, but there are many indications that the old men who run the Soviet economy will not be able to make it work.

This was meant to improve the well it was meant to improve the sale of goods by out.

to act independently.

In his first year in office, Mr
Gorbachev set five-year plan targets at a level even his own advisers felt would be virtually impossifactories to act independently and encouraged the type of bureau cratic tutelage which Mr Gorbachev blames for the scale of type of the scale of type of the scale of the scal bachev blames for the economic is a popular school of thought slowdown in the early 1980s. The which holds that past economic of measures being brought in vatism, inertia and selfish interest" under the label of self-financing is of the bureaucracy. The theory,

reform. Tat'yana Zaslavskaya, holds that
Mr Gorbachev is far from being the Kosygin reform failed because
the first Soviet leader to try to Moscow-based bureaucrats were

make factories produce better out-put and work more efficiently. Even Mr Leonid Brezhnev tried his hand at a similar reform in the early years of his administration. In 1965, Mr Brezhnev and his Prime Minister, Alexei Kosygin,

meant to operate on this basis.

The theory behind this reform is simple: where factories once levers which bear a striking resemblance to fulfil plan directives set blance to Mr Gorbachev's New

While Mr Gorbachev has quality and range of goods by put-approached the project with ting factories under simulated mar-remarkable vigour, he is already ket conditions. In the ongoing repeating many of the mistakes effort to free factories from that derailed past Soviet attempts at economic reform. In particular, reform called for the development his approach to the Soviet econof wholesale markets in the omy has been dogged by a central means of production. Factories, in conflict: while he has called other words, would be allowed to repeatedly for greater indepentrade among themselves without dence for factories, he has actually having to clear every purchase made it more difficult for factories with bureaucrats.

most striking feature of the series reforms failed due to the consertheir similarity to past attempts at first put forward by economist



Mr Gorbachev would like his reforms to bring the same life to Soviet industry as private

more concerned with protecting their privileged position in society than with introducing mechanisms that might allow factories to function without their tutelage

it is well-known that Soviet bureaucrats occupy an exalted position in Soviet society. Special stores in Moscow give them access to goods not available to the rest of the population. Many have chauf-feur-driven cars. According to Ms Zaslavskaya, bureaucrats banded together to prevent the Kosygin reform being effectively implemented because they feared that granting autonomy to factories would make them superfluous. This, in turn, might lead to the loss of their jobs and privileges. This view has often been echoed by Mr Gorbachev, who lists the "stubl

resistance" of middle level management as the main source of opposi-tion to economic reform in his book Perestroika.

But at least one former planning official has a different explanation for the reform's failure. For 15 years, Mr Fyodor Kushnirsky was nead of a research division in the Ukrainian branch of Gosplan. the central state planning agency, where he was directly involved in administering the five-year plans under the last reform.

In a brilliant book written after his defection in 1979, Mr Kushnirsky argues that the Kosygin reform failed because it worked too well. Far from deliberately sabotaging the reform, Mr Kushnirsky says bureaucrats were forced to continue setting the range and volume

of output to ensure that factories under their jurisdiction continued to fulfil five-year plan targets.
Every Soviet factory needs raw
materials to produce its output.
The five-year plans are often
tightly balanced production schedules, under which one factory's output will be needed to supply another factory. If one factory falls short, others may go without valuable raw materials and bureaucrats must ensure that this does not

happen.
The stakes are high: when a sector of the economy fails to meet is plan, the bureaucrat in charge is often criticised publicly or sacked. According to Mr Kushnirsky. bureaucrats under the last reform gave targets to factories in sales figures, as they were meant to do,

but with unforseen consequences. Many factories met the new quots for sales; but produced less gross output. This caused problems for other factories, which needed the output for supplies. As a result, bureaucrats were forced to continue dictating the size and range of goods produced to ensure that all the factories under their jursdiction had enough supplies to fulfil their plans. Provisions meant to fil their plans. Provisions meant to grant greater independence to factories were rendered meaningless by the necessity of ensuring plan

by the necessity of ensuring plan fulfilment.

If Mr Kushnirsky is right, then Mr Gorbachev is begining his economic reform without fully understanding what went wrong in the past. The current five-year plan was drawn up on Mr Gorbachev's explicit instructions around a four per cent mandatory growth figure, which many Soviet officials agree will be difficult to meet. will be difficult to meet.

Factories are thus given a double task. They are expected to introduce untested new mechanisms to finance their own development while they also increase the vol-ume of goods they produce. It is far from certain that the new mechanism will deliver more output. In fact, it could easily mean that less output is produced -albeit more efficiently and of bet-

ter quality. That, unfortunately, will not help bureaucrats ensure that factories under their jurisdiction meet their plan targets. It will put pressure on them to continue dictating the variety and volume of goods that factories under their jurisdiction must produce - despite the new laws meant to give factories

explains why Mr Gorbachev has a mixed record as an economic administrator. In his first year, administrator. In his lifet year, national income grew at a rate of 4 per cent for the first time since 1978. But in 1987, things took a turn for the worse. The growth in industrial output fell to 3.6 per cent, nearly a full percentage point below the planned 4.4 per cent.

Interestingly the leadership

Interestingly, the leadership responded to this failure to meet the plan with a sharp rebuke to the bureaucrats. At a Central Com-mittee plenum last June, Mr Gor-bachev singled out the heads of several ministries for the failure of factories to meet plans. His criticism indicated, that bureaucrats would be held responsible for plan fulfilment as well as reform.

fulfilment as well as reform.

If history is any guide, bureaucrats will be forced to stick to the old methods that guarantee plan fulfilment even if this means violating the terms of the reform. If Mr Gorbachev is serious about making the Soviet economy work more efficiently, he should recognise that the real enemy of reform is not the bureaucracy, but the system which makes them responsible for extracting arbitrarily chosen for extracting arbitrarily chosen levels of growth

Unfortunately, Mr Gorbachev has taken a different tack. He has chosen to blame failures on the people who staff the system. indeed, if he is not careful, the bureaucrats may grow weary of this approach. They might even decide that the problem is not the system, but the ill-tempered man at the top—and Mr Gorbachev at the top - and Mr Gorbachev could find himself out of a job. The author is a London-based Soviet specialist and a frequent contributor to Time magazine.

Soviet press attacks US on SDI

THE SOVIET newspaper Pravda yesterday underlined the differ-ences with Washington over the Star Wars programme, accusing the United States of undermining trust between the superpow-ers through tests of laser weap-

The attack on the tests, which Pravda said would undercut the Anti-Ballistic Missile (ABM) treaty, followed an earlier comment to Izvestia by Major Gen-eral Boris Surikov. He said the US space missile defence programme would not be able to stop future Soviet weapons, and suggested that Moscow could develop an equivalent to Star ton but when the theme of Pravda said.

Wars in 10 to 15 years.
Although US officials initially suggested that Soviet leader Mik-interpretation, it is not Washall Gorbachev had accepted the ton who is to blame for it." US position on SDI at the Washington summit, it has since become clear that Moscow still wants limits on SDI before agree-ing to cuts in ballistic missiles.

SOVIET leaders have

decided to change the name of the city of Brezhnev, named after Mr Leonid

Brezhnev, the Soviet leader who died in 1982 after 16

years in power, back to its original name, Naberezhnye

Chelny, writes Patrick Cock-

The move, which the Soviet news agency Tass said yesterday was at the

request of local people, is further evidence that the

government considers Mr Brezhnev's years in power

as an era of stagnation. Two squares, in Moscow

burn in Moscow.

THE Soviet Union increased spending totalled 110bn its weapons spending in the coules (\$220bn at the officarly 1980s, according to a cial rate) in 1986 – about new estimate by Nato officials, writes David Buchan.

Nato experts attribute the

Nato experts attribute the pick-up to the start of aircraft and missile programmes begun under the former leaders Mr Yuri domestic product at the Andropov and Mr Konstantin Chernenko rather than to any decision by Mr Mikhail Gorbachev.

They say Soviet defence budget.

Nato estimates Soviet defence budget.

Nato estimates Soviet defence spending rose from the leader to about 16 per cent by the middle of the decade. Nato defence spending accounted for 5 per cent of GDP in 1927. They say Soviet defence per cent of GDP in 1987.

undermining trust arises, one The newspaper said the can be sure that in the American weapon would be "useless interpretation, it is not Washing against a massed missile attack" but would be able to hit a single The article was prompted by a target in space. Moscow contends December 23 test of a laser beam that is a violation of the 1972

become clear that Moscow still under the Star Wars programme. Treaty

wants limits on SDI before agreeing to cuts in ballistic missiles.

Pravda said: "Much has been spoken about trust in Washing- wants in Washing- warning that undermines the ABM treaty," the future of the world could be carried out.

However, its current request is for a guaranteed extension of the logic underlying the Star ABM treaty, with a strict interpretation of what Star Wars programme, warning that undermines the ABM treaty," the future of the world could be carried out.

and Leningrad, which were named after Mr Brezhnev

on his death are also revert-ing to their old names. Letters and telegrams

from citizens of Brezhnev demanding it resume the

old name began to flood into Brezhnev city's party

committee last year, according to the radical weekly

Ogonyok.
People complained that

Mr Brezhnev had never even visited the Kama car plant

The tradition of automati-

cally naming cities, towns and streets in honour of

in their city.

A city by any other name...

deceased leaders regardless of the wishes of local inhab-itants has been widely criticised over the last two years in the Soviet media. But the decision to drop Mr Brezhnev's name also

underlines the position of Mr Mikhail Gorbachev that the late Soviet leader led the country into "a pre-crisis situation" during the

It will be seen as a small victory for reformers in the party who have suffered a number of defeats by con-servatives recently.



Mikhail Gorbachev, the Soviet leader, takes an important step forward today with the start of a three-day visit to Paris by Mr Erich Honecker, East German

Honecker's

gramme do not and cannot know what counter weapon we would be able to develop in 10-15 years from now. And it would be developed quicker than SDI could be implemented."

The Soviet Union has altered elements of its opposition to Star Wars, dropping its initial attempt to block the entire programme. No significant new agreements or declarations are expected to emerge from the visit. In fact, if Mr Honecker repeats his proposals for a third "zero option" involving removal of all thest representations. short-range nuclear missiles with a range of less than 500 km, he is to block the entire programme. However, its current request is for a guaranteed extension of the certain to get a very cool recep-tion from the French. ABM treaty, with a strict inter-

day the East German offer did not concern France. He added: This proposal refers to short-range tactical missiles. France has missiles in this range but it considers them pre-strate-

gic, not tactical."

The peculiar status of Berlingives the Honecker visit its symbolic importance, since until today none of the three Western powers had received a visit from an East German head of state. The French invitation wa made two years ago by the then socialist Prime Minister, Laurent Fabius. It could not be hardened into a formal proposal while the Soviet Union continued to block any visit by Mr Honecker to West Germany. The veto was lifted last autumn. Yet even if it turns out to be

an important "first" in the diplo-macy of the Gorbachev era advance French comment on the visit underlines the profound visit underlines the profound contrast with France's relations with West Germany.

Though France is East Germany's second most important trading partner in the West, the volume of exports and imports is far smaller than those of West Germany. The most distinctive feature of France's relations with East Germany is that it is the only Western country to

the only Western country to have a cultural centre in East have a cultural centre in East Berlin. By contrast, this week's visit comes only two week's before what are bound to be the much more triumphant celebrations of the 25th anniversary of the Franco-German Treaty signed by General de Gaulle and Chancellor Konrad Adenauer Mr Honecker will be trying to make the most of recent alight improvements in East Germany's policies on civil rights.

In clear power plant at Mol and Mol, which have been discovered in Germany with radioactivity levels higher than those laid down in the shipment contracts. Mr Klaus Community's Environment Commissioner, told the West Germany environment minister, Mr Klaus Toepier, at a meeting in Brussels yesterday that the Commission in Community regulations governing cross-frontier shipment of authorities for permission to send a fact-finding team to Mol which have been discovered in Germany with radioactivity down in the shipment contracts.

At the moment there are no Community regulations governing cross-frontier shipment of authorities for permission to send a fact-finding team to Mol which have been discovered in Germany with radioactivity.

At the moment there are no Community regulations governing cross-frontier shipment of authorities for permission to send a fact-finding team to Mol which have been discovered in Germany with radioactivity down in the shipment community in Germany with radioactivity levels higher than those laid down in the shipment community in Germany with radioactivity levels higher than those laid down in the shipment community in Germany with radioactivity levels higher than those laid down in the shipment community in Germany with radioactivity levels higher than those lev

Economists urge Bundesbank to retain money supply targets

BY ANDREW FISHER IN FRANKFURT

of setting annual money supply Kiel University's World Ecotargets in the interests of keep nomic institute. Their statementing down inflation, even though comes as the Bundesbank is delithese have been overshot in the berating whether to continue past two years because of heavy setting targets, and possibly currency inflows. change the composition of its

currency inflows.

They ealled on the central bank money stock, which in December. Mr Neumann said abank to make clear whether price stability was to remain the goal of West German monetary policy, or whether exchange rate management was to take its place. Failure to announce a target bank money stock has place. Failure to announce a target in advance would mean a grown by about 8 per cent composition of its targets have been made known in December. Mr Neumann said abandonment of targets would be "a disastrous mistake" in the central bank money stock has place. Failure to announce a target shave been made known in December. Mr Neumann said abandonment of targets would be "a disastrous mistake" in the central bank money stock has grown by about 8 per cent composition of its targets have been made known in December. Mr Neumann said abandonment of targets would be "a disastrous mistake" in The overshooting has resulted from large inflows as the D-Mark continued to rise against the dollar. In 1987, West German 1986 and 3 to 6 per cent for 1987.

The several bank money stock which in December. Mr Neumann said abandonment of targets would be "a disastrous mistake" in the days situation.

The overshooting has resulted from large inflows as the D-Mark continued to rise against the dollar. In 1987, West German 1986 and 3 to 6 per cent for 1987.

But inflation has been kept at the composition of its targets have been made known in December. Mr Neumann said abandonment of targets would be "a disastrous mistake" in the "a

A GROUP of West German econmists yesterday called on the
Bundesbank to stick to its policy
of setting annual money supply

Herbert Giersch, president of
Kiel University's World EcoThe Bundesbank is due to The Bundesbank is due to announce its money supply policy for 1988 on January 21. This

marks a change with the practice of previous years, when annual targets have been made known in December. Mr Neumann said

Riddle of Italians' cash surplus

BY OUR ROME CORRESPONDENT

LARGE concentrations of wealth in very few hands, a substantial army of poor and quite respect-able levels of property ownership and average income have been identified by the Bank of Italy in a study of wealth and income among 8,000 Italian fam-

ilies.
Although only just published, the study was carried out in 1986, since when incomes may have risen by more than 10 per cent in nominal terms. The Bank found that the average family contained 3.1 people and their income, net of taxes and contributions, was L23.5m (£12,050 at 1986 rates).

area have been "temporarily suppressed" because of the "high
directly employed, 50.9 per cent
degree of reticence" among the
respondents.

Total family assets averaged
could be classified as rich with

L82.5m of which property assets totalling more than accounted for around 88 per 1.400m, but their wealth cent. Some 60.4 per cent of families lived in houses which they either owned outright or were By contrast, those with

consumption. However, the Bank ments of one kind or another ran into a wall of discretion as to and 14.2 per cent from invest-how the financial surplus was ments. The self-employed, 14.7 employed, 18.5 findings in this per cent of the sample, took 23.3

purchasing on mortgages, an average which rose to 67 per made up 14.6 per cent of the cent in communities of fewer sample and public transfers than 20,000 people and fell to 53 per cent in cities with more than 40,000 inhabitants.

Now then 65 per cent of fewer sample and public transfers accounted for 64.8 per cent of per cent in cities with more than 40,000 inhabitants.

Appropriately in a country with one of the highest savings rates in the world, only 69.6 per cent of annual income went into 20.7 per cent from public pay
net modes with more used income. Even this group is not with assets, however, since More than 65 per cent of family income came from salaries, derived from property and 20.7 per cent from public pay
investments.

Hamadi judge

rejects threats

to hostages

Record price rises in Turkey By David Barchard in Ankara

PRICES rose by 55.1 per cent in Turkey last year, the highest inflation rate for seven years, the State Institute of Statistics. said yesterday. However, other bodies put inflation even higher.
The Treasury's own inflation estimate was 59.2 per cent for wholesale prices and 67.3 per cent for the cost of living index in Istanbul

The figures have been challenged by some Turkish economists as under-recording the real extent of inflation. The Istanbul daily Cumhuriyet yesterday claimed that the true inflation figure was in three digits.

ment bodies seems to have been one of the chief causes. Prices rose by 24 per cent in 1986 and the Government had targeted inflation to fall to 20 per cent during 1987.

This year's target for inflation will be around 32 per cent but most bankers and businessmen are departed.

are gloomy about the chances of it being achieved.

EC diminishes steel quota system

The European Commission announced two measures yesterday aimed at reducing the barrier which protects European Community steelmakers from their rivals.

The Commission said in its statement it was excluding from the production quotas all compa-nies with an annual output of less than 200,000 tonnes, com-pared with 36,000 tonnes. Second, quotas for the second quar-ter of this year will be 2 per cent above estimated demand for fabric, its competitiveness and products rather than at projected

Ceausescu faces new attack

BY JUDY DEMPSEY IN VIENNA

the Romanian Communist party earned and unearned. You are has written a sharply critical letter to Mr Nicolae Ceausescu, the Romanian president, complainting of an "extraordinary represident are flattered. But the country has fallen into a sad state," he

A pre-election spending spree by national and local govern-

ing of an "extraordinary repressive" political atmosphere.

Mr Karoly Kiraly, 57, was a candidate member of the political executive committee, the equivalent of the Politburo, until he resigned for personal reasons in 1972.

His letter, which was sent in August but only became known about in the West this week, sharply criticised Mr Ceausescu's style of leadership. "You have allowed yourself to be intoxi-

A FORMER leading member of cated by the great praise, both have not the least sense of responsibility. Lies are flourishing as never before and have even reached the level of national policy."

Brezhnev: name dropping

gramme do not and cannot know

This is the second report reaching the West in the last six months of a critical letter being addressed to the Romanian leadership. Last November, Mr Silviu Brucan, a senior member of the Communist Party, condemned the deteriorating social and eco-nomic situation in the country and said riots in Brasov on November 15 were a sign that some people were losing

Commission steps into row over nuclear waste BY TIM DICKSON IN BRUSSELS

waste between the Belgian taminated waste, originating at muclear power plant at Moi and Wol, which have been discovered in Germany with radioactivity.

Mr Stanley Clinton Davis, the levels higher than those laid down in the shipment contracts.

THE EUROPEAN Commission The meeting was arranged to yesterday stepped into the row discuss Bonn's concern at the over shipments of radioactive several hundred barrels of con-

THE chief judge in the Abbas Hamadi kidnapping trial yesterday firmly rejected threats from Shiite Maslem extremists in Beirut, on the second day of proceedings stemming from the hijacking of a TWA sirliner in 1985, AP reports from Dusseldorf. Abbas Hamadi is accused of kidnapping two West Germans to pressure West Germany Into

pressure West Germany into releasing his brother, Mohammed Ali Hamadi, who is accused of masterminding the June 1985 hijacking to Beirut.

Abbas Hamadi's West German ex-wife told the court she knew Mohammed and was certain that he was not the man shown in a now-famous photograph of the

new as not the man shown in a now-famous photograph of the hijacking.

Earlier, Chief Judge Klaus Arend reacted firmly to threats issued in Beirut by a group holding one of the two West Germans Abbas Haradi is accused of kidnapping. The second hostage was released by the group in September.

FINANCIAL TIMES

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Diana Smith in Lisbon describes the daunting task being tackled by a crusading new minister

Portugal learns the lessons of better education

complete their education. The European Community average of failures and dropouts is 10 per cent.

It is this sort of biot on the Portuguese landscape which has led the country's energetic new nity average. Unless basic education Minister, Mr Roberto and technical training facilities improve, the much-needed to and to appeal to the public, and above all the business community, to join the fight to drag Portugal's educational standards closer to Community averages.

Mr Carneiro claims that mistoser to Community averages.

Mr Carneiro claims that mistakes in the past 30 years—so all the stops in a speech to a large gathering of American, European and Portuguese business commitment to the historic challenge to modernise and strengthen Portugal's economic fabric, its competitiveness and i productivity, by vastly Improving the educational expert, is amply productivity, by vastly Improving the educational expert, is amply productivity, by vastly Improving the educational expert, is amply ademonstrated in the following and educational expert, is amply ademonstrated in the following and productivity, by vastly Improving the education and where 86 per the system is so inefficient that scores of children attend schools are not like the system is so inefficient that scores of children attend schools and fift their case of children attend schools in shifts, or go without teachers for day without teachers for day without teachers for day on end if their class that the community, average. Unless basic education in facilities improve, the much-needed to community average and to appeal to the public, and above all the business community, to join the fight to drag from and technical training facilities improve, the much-needed to community average.

Mr Carneiro claims that missone developed the country is to community average.

Mr Carneiro recently productivity is a large gathering of American, and the appeal of the public, and the rest of the EC all chilling the stopic and the proportion of productivity on average 75 per cent

MORE THAN 40 per cent of Portuguese school children fail to complete their education. The European Community average of failures and dropouts is 10 per cent.

The productivity gap could not be bridged without narrowing the educational gap, Mr Carneiro by the Education Ministry yet lasisted, in a land where 86 per cent of adults have had barely four years' schooling.

With a rapidly-declining birth rate of 12 per thousand, the targets are not unrealistic if clogging red tape can be cleared and if the private sector can be persuaded to fund private schools, universities and polytechnics, Mr. Carneiro believes. Carneiro believes.

Carneiro believes.

The Minister's tough "stop complaining and get on with the ing historic challenges and job" approach to education has raised considerable hope among middle class parents worried about their childrens' education.

Meanwhile he has to ensure indifferent to it.

Meanwhile, he has to ensure

domestic product is spent on education. In Portugal, the figure rose to 4.4 per cent in 1967. Next year it will rise to 4.8 per cent and Mr Carneiro hopes to push it up to Community levels by the mid-1990s.

• Whereas in the rest of the EC there is abundant vocational training, incorporation of vocational skills in basic education,

years: To get 70 per cent of that the system is efficiently-three to six-years-olds into presquipped and manned, and that equipped and manned, and that less-educated parents begin to believe it is worth seeing their of spring through school and putting them into the UK); to have 18-20 per cent of the three-to six-years-olds into presquipped and manned, and that believe it is worth seeing their of young people get that far, taking them out of primary compared with 85 in France and school and putting them into of the young in university or or ten, to supplement meagre incomes of unskilled families.

Portugal has suffered for generations this vicious circle of semi-literate children and adults stuck in badly-paid jobs, or drifting to better paid building site or menial work outside the country. Roberto Carneiro is determined to break it and see that the Portuguese pift in his words.

AMERICAN NEWS

Carlucci hints at US Gulf naval reductions

MR FRANK CARLUCCI, the US Defence Secretary, hinted yester, day that he is considering a reduction of the US naval force in the Gull.

Mr Carlucci, interviewed on US television in Bahrain during his first tour of the region, said that reports that he was consid-ering proposals to reduce the US navel presence were wrong because "no decision has been

made on any reductions.

Asked specifically about reports that the helicopter carrier Okinawa and the battleship lowa were to be withdrawn from the region he will drawn from the region, he said the reports are not true as of this point because I have not made any decisions... I will review the overall situation with the President," he said, when he returns to Washington.

pick up more of the burden. In Washington, Administration.

Iraq to intensify the tanker war. can Party's credibility on the But he is also making it clear defence spending issue, is to that Washington is not seeking stress the efforts he is making to to expand its role. Interviewed in meet Congressional demands for Kuwait on Monday, Mr Carfucci efficency and economy at the said in response to charges that Defence Department.



Carlucci: no apologies

the US ought to be doing more in the US ought to be doing more in the use of the intensified attacks on non US flag flying vessels. We are not policing every area of the high seas for every country could be carried out with a reduced force if the nature of the threat changed or if US ellies pick up more of the burden.

The Issue of the cost of the US force in the Gulf is an important officials have been linking the withdrawl of some ships in the Gulf to the bigger burden being shared by the aliles, to the fact that the initial build-up was change in budget strategy at the Pentagon.

change in budget strategy at the Pentagon:

an escalation of attacks on US flagged ships, which has not taken place, and to the pressures on the Pentagon budget.

The presence of six US minesweepers and a number of similar allied vessels means that the helicopter carrier Okinawn is not needed for mine hunting.

A decision to reduce US naval forces in the Gulf would be a difficult one for Mr Carlucci. He does not want it to appear that the US is scaling back its commitment to the region or to give any encouragement to Iran and Iraq to intensify the tanker war.

Haiti hopefuls Peace group stand again

By Our Foreign Staff

HALF the 14 candidates who A GROUP of senior Latin Ameri-have registered to contest the can diplomats left Managus yes-presidential elections in flaiti feeday after hearing a wide later this month were barred as range of differing opinions on unsuitable in the aborted poll of the Sandinistas performance November 29 last year. This under Central America's peace

economic and military aid. However, Gen, Namphy ignored this sanction and disbanded the independent Electoral Council which had disqualified Duvallerist symbol.

A human rights group linked to the Government stressed the recent release of nearly 1,000 pathisers from standing.

in November have refused to stand arguing that the process now devised excludes the possibility of a fair result.

bility of a fair result.

Meanwhile, seven of the canda loss Nunuz blamed opposition of the collapse names by Monday's deadline are last month of a "national diafigures clearly identified with logue". The opposition, meanthe former Duvalier regime or while, blamed "Sandinista under Gen Namphy's control."

quits Managua

By Peter Ford in Managua

emerged yesterday as the country's provisional military government, headed by General Henrimand Follow-up Commission and Follow-up Commission moved on to Guatemala, continuing a tour of Central America to check progress in the five-month called and more than 70 injured in violence provoked by supporters of the ousted dictator, Jean Tower of Babel as pro- and antiers of the ousted dictator, Jean Claude Baby Doc Duvalier.

This led the US to suspend all and politicians took their turns economic and military aid. How-

athisers from standing.

The four principal candidates
November have refused to close to the opposition emphasised the numbers of detainees on devised excludes the process
ow devised excludes the possi-

Sandinista Comandante Car

Farm-credit bill signed

PRESIDENT Reagan yesterday signed into law a bill providing up to \$4bn in aid to the troubled farm credit system and establishing a secondary market for farm mortgage loans, called Farmer Mac. Reater reports from Washington.

Mac Secondary market, Farmer—

Mac Secondary market, Farmer—

Mac Secondary market, Farmer—

A secondary market, Farm—

Mac. Reater reports from Washington.
The bill would permit a unit within the farm credit system to float up to \$4bn in 15-year government-backed bonds, the proceeds from which would be used to rescue failing banks.

to rescue failing banks.

Mr Reagan said he was signing the measure even though the bill the system to use enough of its remaining capital to stave off failure, establishes a costly new federally-backed secondary market, and makes it borrowers for five years.

—An assistance board including the treasury secretary, agriculture secretary and a farmer to manage the financial aid provided to the system.

—Guarantees the value of stock held in the system by its farmer borrowers for five years.

GD 212-744-1890

à

•A secondary market, Farm er-Mac, within the farm credit system that would allow com-mercial lenders and the system to pool farm mortgage loans for resale to investors.



Author of Sullivan code retires

REV LEON SULLIVAN. author of the anti-spartheid conduct code for businesses dealing in South Africa, has told his Baptist congrega-tion he is retiring from the pulpit, AP reports from Phila-delphia.

"It was almost like a funeral," said state Rep Ruth B. Harper, who was among the 2,000 worshipers at Zion Baptist Church when Sullivan made the rement Sunday.

The 65-year-old West Virginian has been pastor of the church for 57 years. His commanding height, booming voice and fierre commitment to political and economic betterment for blacks have been forces locally and internationally for decades.

Mr Sullivan remains a cor-porate director of General Motors, the head of an international vocational training programme called Opportunities Industrializa-tion Centers, and a leading voice against racial segrega-tion in South Africa.

In 1977, Mr Sullivan for-mulated his Sullivan Princi-ples, a set of guidelines aimed at achieving racial equality in jobs in South Africa. They have been adopted by most American companies doing business in South Africa in South Africa.

Flaws in space shuttle design delay relaunch

1989, following reports that a test firing of the shuttle's booster next flight could have taken rockets last week revealed not place as early as June of this one but two flaws in the rocket's year.

There are growing concerns that in mid-flight in January 1988, the US space shuttle may not be would have to be postponed for put back into service before several months. It had been hoped that the

design.

After the rocket's test-firing last week, which was initially declared a success, the National Aeronautics and Space Administration (Nesa) announced that a critical component of the booster, part of the connection between the nozzle of the rocket and its base, had failed.

That failure has triggered discussions between Nasa and Morton Thiokol, the company which manufactures the booster about has to redesign to redesign at the test last week.

Morton Thiokol officials are quoted as saying that the new problem is "not considered to be a severe anomaly" and that, or ather than indicating a failure of the design, actually has demonstrated that the back up components designed to contain a partial failure functioned property. Morton Thiokol officials are gramme.

it had warned earlier that the joint where the leak occurred might fail to reach the more rigorous safety standards Nasa has implemented as a result of the

If the latest problem does indeed lead to further delays in the shuttle's launch schedule it will increase concern in the US about the nation's space pro-

Challenger disaster.

Already experts are saying that the nation's military and communications satellite programmes are at risk. There are suggestions that Washington will have to turn to

onstrated that the back up comonstrated that the back up com

in fight against AIDS

US to boost spending

and calls for a significant Dr Otis Bowen, head of the increase in spending to fight Department of Health and AIDS, White House officials said Human Services, has requested

The budget summit dictated York Times said on Tuesday.

this budget, a White House official said after Mr Reagan held an hour-long meeting with top last budget request and is advisers. He referred to last budget request and is November's agreement between Consequence unproposed for the cur-

dramatic changes in the spend-ing cuts called for in that accord but added that Mr Reagan had said.

THE 1989 federal budget being see through Congress - other prepared by President Ronald than saying that there would be Reagan will meet or beat a deficit ceiling fixed by law at \$136bn bat AIDS.

yesterday, Reuter reports from \$1.14bn for AIDS-related Washington. research and education, the New

November's agreement between the White House and Congressional Democrats to cut the deficit by trimming spending and raising certain taxes.

The official, who asked not to be identified said there were 'no being used by budget officials. be identified, said there were no being urged by budget officials dramatic changes in the spend- to accept the health department's proposal, the newspaper

Under a budget control law in government spending to com-bat AIDS.

The official declined to dis-close specifies of the 1989 hydroclose specifics of the 1989 budget financial year, which starts next - the last one that Reagan will October 1.

Colombia orders arrest of suspected drug traffickers

COLOMBIA has ordered the Luis Ochoa, and flerce reactions arrest for extradition of five Colombians wanted on cocaine trafficking charges in the US. The decision announced by Mr Enrique Low Murtra, the Minister for Justice, follows the release last week of one of the five, Mr Jorge Colombia and the US was thrown out last week of one of the five, Mr Jorge Colombia and the US was thrown out last week of one of the five, Mr Jorge Colombia and the US was thrown out last week of one of the five, Mr Jorge Colombia and the US was thrown out last week of one of the five, Mr Jorge Colombia and the US was thrown out last agreement can be applied.

Signed a multilateral Inter-Amerocation agreement in Montevideo in 1933. However, the Colombia Supreme Court in the city of Medellin possible. An earlier order was revoked after a judge order was revoked after a judge order that this investigating Mr Ochoa for the same charges as those placed previously in the US. The other four requested for extradition of the US.

Mr Pablo Escobar, Mr Gonzalo extradition possible. An earlier order was revoked after a judge order than the city of Medellin began in the city of Medellin began





THEY WORK THE SAME HOURS, IN THE SAME JOB.

WHY DOES ONE PRODUCE TWENTY PERCENT MORE THAN THE OTHER

The man standing on the left is a typical American worker.

He's no brighter, no more talented than the British worker on the right. Yet last year, despite the success of a great many British companies, the American

produced 20% more. Now one of the many reasons for that is, a lot of Americans are better trained

and educated for their jobs. Whether they work in a Boston boardroom or on a Pittsburg production line.

And they've got the appropriate vocational qualifications to prove it. The same is true of Germany, where 2 workers out of every 3 have qualifications that

are relevant to their jobs. In Britain, however, the figure is only 2 out The fact is, our vocational training and

qualification system just isn't working as well at it should. It creates overlapping qualifications in some sectors and leaves others with none

And where they do exist they sometimes over-emphasise theory at the expense

of practice. So the government has set up the National Council for Vocational Qualifications. Our job is to make the system work effectively for companies like yours.

To make sure every industry, business and occupation has its own set of employment-led qualifications, designed to help increase efficiency and productivity.

Together with the Manpower Services Commission, we help employers, the unions and awarding bodies decide on the standards of competence that

qualifications need to meet. Those that do meet the standards are then stamped with the NCVQ insignia and given the title of National Vocational

Qualification (or NVQ). Some sectors have already established their standards and so we've approved the

In agriculture for example. And hotel and catering.

Eventually we'll have an efficient system of qualifications that covers every industry and business.

One day it could be the British worker

producing twenty percent more. For further information on the National Council for Vocational Qualifications write to us at: 222 Euston Rd., London



Victor Mallet, recently in Lilongwe, reports on the crisis facing one of the world's poorest countries

THE AFGHAN people had the full support of the US in their battle to rid themselves of foreign occupation, said Mr Michael Armacost, US under-secretary of state, in Islamabad yesterday.

The US would stand by Pakis-The US would stand by Pakistan and its principled position in the face of any pressure from outside, said Mr Armacost, underlining the US commitment to the fight against the Soviet occupation of Afghanistan.

Mr Armacost's visit is part of heightened military and diplomatic activity in advance of the resumed peace talks between

resumed peace talks between Afghanistan and Pakistan in Geneva next month. The visit coincides with a surprise visit to Kabul by Mr Eduard Shevardnaze, the Soviet Foreign Minister, for talks with Mr Najibullah, leader of the Soviet-backed Afghan Government.

Next round

Mr Shevardnaze's deputy, Mr Ada Mishin, said in New Delhi yesterday that the Soviet Union wanted the next round of Geneva talks to be the last and

to end in agreement.

Mr Mishin said a number of issues regarding the ending of the Soviet occupation, now in its ninth year, had been settled. The main remaining points are known to be the timetable for withdrawal of Soviet troops and the nature of the interim regime which the Soviet Union will leave behind in Kabul. The guerrillas are united in their insis-tence that Mr Najibuliah must stand down at the same time as the Soviet troops withdraw. Moscow is equally insistent that the fundamentalist guerrillas cannot take over the govern-

Mr Armacost has had threedays of discussions with Presi-dent Zia ul-Haq of Pakistan, Mr Mohammad Khan Junejo, the Prime Minister, and Afghan guerrilla leaders. Pakistan is cru-cial to settlement of the Afghan conflict as it gives refuge to the guerrilla groups and to 3.1m ref-

Eight-year siege

Fighting continues around the eastern Afghan city of Khost, 20 miles from the Pakistani border. Hundreds of casualties, both on the mujahideen and Soviet side have been reported by western diplomats, since the current offensive started on December 19 to break the eight-year siege of

An estimated 20,000 Soviet troops are fighting 6,000 to 10,000 mujahideen fighters. Western diplomats and mujahi-deen sources said yesterday that as a result of the breach in the food supplies have reached the garrison city but that, contrary nomic indicators point to a sub- and keep a tight rein on the public reports, the siege is still standard food supplies have reached the LEADING South African eco- that failure to control spending and keep a tight rein on the public reports. garrison city but that, contrary to many reports, the siege is still

Mr Armacost said: "The time has come for a credible agree ment that will permit a rapid withrawal of Soviet forces, self-determination for the Afghan people, and a free and non-aligned Afghanistan, and the voluntary return of 5m Afghan refugees (now in Pakistan and Iran) to return to their tan and Iran) to return to their

Malawi's food shortage highlights economic decline

Banda, unlike his neighbours in Zambia, Tanzania and Mozambique, is not a socialist. Nor does his country receive much in the way of Scandinavian aid. His Government is the only one in Africa to have full diplomatic relations with South Africa.

Until now Malawi was also perceived by its western allies to be one of Afric's few economic due.

be one of Africa's few economic successes, a country which had concentrated on peasant agriculture and achieved self-suffipia's, although the distribution

THERE ARE NOT many countries where it is illegal for foreign companies. Mr Harry women to wear trousers and for men to have long hair, but then Malawi has always been different. Life President Dr Hastings Kamuzu Banda, thought to be 89 dividends but actually remit them."

Ciency in food It is a haven for foreign companies. Mr Harry Malawi is not fighting any secessionist wars and its population, at 7.5m, is six times smaller. When I came here three years ago Malawi was lauded worldwidends but actually remit them."

Malawi is a transported for the capital Lilongwe. An official from a donor organiss-

years old, is a conservative ruler with a strong and idiosyncratic sense of African tradition. He institute that women hide their knees beneath long skirts and he frowns on men sporting beads or bell-bottom trousers.

That is only half the story. Dr Banda, unlike his neighbours in Zambia, Tanzania and Mozambique, is not a socialist. Nor does his country sanctially and the increasingly station and the increasingly ship the country is not a socialist. Nor does his country sanctially and the increasingly ship they are not as they seemed to the donor community and the increasingly ship they are not as they seemed to the country is not a socialist. Nor does his country sanctialist. Nor does his country sanctialist. Nor does his country sanctialist.

than 48,000 tonnes already arranged as donations and commercial imports, giving a total shortage for the season of about 180,000 tonnes.

The official shortage - which refers only to Malawians, not to Mozambican refugees - is calculated on historical demand for food. The United Nations Children's Fund (Unicef), basing its dren's Fund (Unicef), basing its figures on what it calls biological

sands of celebrations for the country's bicentenary. It is an extraordinary A\$15m (\$5.82m) festival of sport, music and

entertainment to mark the open-ing of Sanctuary Cove, a massive tourist and residential resort on a reclaimed island swamp on

music performers.
For sports fans, there are the Ultimate Greats of Golf, headed by the legendary Arnold Palmer and including Bernard Langer and Nick Faldo and the Ultimate

Tennis Challenge, featuring Ivan Lendl, Yannick Noah, Slobodan Zivojinovic, Martina Navratilova,

boat races, stand-up comedy shows and impromptu perfor-mances by magicians and busk-

Queensland's Gold Coast.

need, or what people should be eating to stay healthy, puts the shortfall at about 268,000 tonnes. Such estimates are in any event academic, since it will be virtually impossible to truck in so many tonnes of food in the time available.

"Really we've got a very serious situation here." said Unicef representative Mr Ken Williams. "What happens in a situation like this is that the crisis hits in pockets. Certain areas are going to be very badly hit and you have to be ready to prevent child deaths. What one has to do now is to bring as much food in as possible through every possible supply route."

Those working with the poor in Malawi are relieved that the problems are at last beginning to come out into the open. They speak of Malawi, with its stern protestant approach to commerce, paying off its foreign debts at a terrible human cost. Recent statistical food sur-

Chris Sherwell describes the Ultimate Event at Sanctuary Cove

A glimpse of Australia's fare

people live from subsistence agriculture but many farmers have plots of land too small to support their families. With annual per capita gross national product at about \$160, Malawi is one of the 10 poorest nations in the world.

A recent joint report by the Government of Malawi and Unicef - the mere act of publication is a sign of the cautious Malawian policy of glasmost - says blunnity that Malawi has one of the highest child mortality figures in Africa. One child in three dies before the age of five, and a survey in 1981 and 1982 found that 55 per cent of under-fives in rural areas showed symptoms of chronic malacurishment.

A combination of factors led to the current scute food deficit, the wa including some drought and the bique.

lapse and the irony of this coin-cidence with Sir Joh's difficulties

The 440-hectare development is on Hope Island, which lies in

the mouth of the Coomera River

The project is said to have ben-

has been lost on no-one.

pluses at the national level, and city shops well-stocked with imports, have masked the fact that most Malawians remain desperately poor. Nine out of 10 mealy bug pest which damaged the cassava crop. Above all farmers sold less make to the state Agricultural Development and Marketing Corporation (Admarc), perhaps 60,000 tonnes this season compared with 110,000 last season and 270,000 the year before.

Meanwhile, Dr Banda has assured the ruling Malawi Congress Party that the party convention would decide on his successor. I will not appoint or nominate a successor to me, he was quoted as saying.

In the meantime Dr Banda, the first and only President Malawi has had since independence 23 years ago, brooks no internal opposition, although there are fewer political detainees than during the 1970s.

Builtiesly and accommission

Politically and economically Malawi's future remains uncertain, overshadowed by high population growth and the effects of

Indonesian budget squeezes economy

INDONESIA'S draft 1988-89 bud-get, which President Suharto presented to parliament this week marks a further squeeze of the donestic economy with spir-alling debt repayments absorbing much of the projected increase in export revenues and tax

receipts.
Tending to the side of caution Tending to the side of Caution, the budget is based on an oil price of \$16 a barrel, compared with \$15 last year. This follows the inclusive agreement last month of the Organisation of Petroleum Exporting Countries aimed at defending a level of \$18 a barrel. Oil on the spot market is currently trading at around \$16.

Spending - both routine and development - is set to increase by 27 per cent to Rupiah 28,900hn (59.4hn). But according to Mr Radius Prawiro, the Finance Minister, actual change is closer to 13 per cent, given better than expected foreign aid disbursement in the current year and higher realised oil revenues. Currency realignment is officially blamed for the hefty 56 per cent increase in debt repayments which at Rupiah 10,600hn accounts for half of all routine expenditures. Spending - both routine and

expenditures.
With the continued export growth expected the Govern-ment says the deficit on the current account will fall to \$654m, from a revised figure for 1987-88 of \$1.7bm. This compares with \$4bn in 1988-87.

Manila welcomes US debt shift

By Richard Gourley in Menlis

MR VICENTE JAYME, the new Philippine Finance Secretary, yesterday welcomed the US Gov-ernment's participation in a scheme through which Mexico plans to cut its external debt by issuing US-backed bonds in

There is no other place like it on the entire Australian continent," say the blurbs. The residential area is "unashamedly elitist," a place where "successful people will live in a community of their peers' and "without fear for their family's safety."

An early ad, controversially, went much further. The streets these days are full of cockroaches, "it said, "and most of them are human." Sanctuary Cove, it added, was "an island of civilisation in a violent world. The media have called it a Forther subject of a separate concentrated advertising bitts—Indication of domestic growth, he stiens from the attendance on the collateral by Mexico for the issue

tions from the attendance on the collateral by Mexico for the issue first day yesterday were promised of bonds to be issued to banks on a coording to one of the which bid to tender their exist-

ing, according to one of the organisers.

At 2pm there was a crowd of 20,000, he claimed delightedly. Rill be much more on Saturday. Raybe. The heavens also decided to open yesterday, just as they had threatened to do. In jeopardising both the golf and the tennis and much else, the process of the percent of export receipts and is expected to take 32 per cent this year.

Thatcher heads for stickier climes

BY MICHAEL HOLMAN IN NAIROSI

BRITAIN'S Prime Minister, Mrs
Margaret Thatcher, today
exchanges the balmy climate of
Kenya and the cordiality of President Daniel arap Moi for the
ident Daniel arap Moi for the
integry heat and clamour of
Lagos, and an unpredictable welcome from Nigerians.

British officials acknowledge
that the coming 28 hours in
Nigeria will be the most demandof payments support followed:

THEY ARE calling it the Ultimate Event and by Sunday, after
in at Event and by Sunday, after
if yellowed and time for a single round of
golf) she has been extolling the
party Australia has ever seen,
the doubters will know whether
it has lived up to its billing.
No, it is not one of the thousands of celebrations for the
offer: a \$20m grant for balance
offer: a \$20m grant for balance
for the conting it the Ultimate Event and by Sunday, after
five days of the "biggest, best
in the doubters will know whether
it has lived up to its billing.
No, it is not one of the thousands of celebrations for the
sands of

Nigeria will be the most demand-ing part of her two-nation African tour. Mrs Thatcher will be leaving the secure environment of what is probably Britain's closest ally in Africa for a more volatile and prickly atmosphere. But the opening stage of Mrs Thatcher's first visit to Africa since attending the Common-wealth Conference in Zambia in 1979 is being treated as a success

by her advisers. Kenyan officials suppressed their irritation that Mrs Thatcher chose to release only hours before her arrival an interview in which she questioned the moral integrity of those who advocate sanctions.

Once she was actually in Kenya, Mrs Thatcher pulled in her horns, avoiding all mention of sanctions when she tackled South Africa in the only speech

of payments support, followed by those statistics Mrs Thatcher masters so readily: British grants to Kenya since 1979 total \$173m; nearly \$70m worth of loans have been written off; British invest-ment in Kenya is worth \$1bn. Since her arrival in Nairobi on

Monday afternoon the Prime Minister has been indefatigable. In a programme designed in part to show off British aid projects and in part to illustrate to her the variety and potential of Kenya, Mrs Thatcher and her cavalcade of sometimes beraused government officials and local dignitaries have covered hun-

As befits an election campaign, there have been numerous photo opportunities, and scores of Kenyans who have been the target of personal attention now have first hand knowledge of the of her stay surely unprecedented restraint on her part.
Instead, she conducted what sometimes seemed like an election and have first hand knowledge of the Thatcher phenomenon.

Kenyan politics may never be the same again.

S Africa upturn forecast

over the final quarter of last difficulties."
year which could lead to faster The governor's optimistic

the Government and warned and rises in incomes.

year which could lead to faster growth in 1988 accompanied by assessment follows reports of rising interest rates, according to sharply higher consumer spending over Christmas, a sharp increase in tourist spending and a surge of new orders for the have been around 25 per cent. Formerly depressed automotive to prevent higher growth from stoking inflation, Dr de Kock called for fiscal discipline from the Government and warned and rises in incomes.

Queensland's Gold Coast. Topping the bill is Frank Sinatra, who will perform for about an hour on Saturday night, reputedly for a \$1m fee. Also on the list is Ms Whitney Houston and an array of well-known Australian rock, jazz and country music performers.

Arnold Palmer: legendary

Zivojinovic, Martina Navratuova,
Chris Evert and others.

There is also a catalogue of gone hand in hand. The driving other Ultimate Entertainments — force behind the development is air daredevil shows, fashion spectaculars, a beer festival, a like Gore, a former car salesman wonderfully described as a lawn bowls tournament, power-boat races, stand-up comedy

This is the label given to a group of wealthy developers who

have been disappointing, despite their attractive price — around \$A210 for entry to all five days of events.

When Sir Joh began his ultimately abortive "Push for Canberra" last year, it was Mr Gore who struck fear into the pre-



group of wealthy developers who became closely identified with the maverick Sir Joh Bjelke-Peinviting ordinary people to share been premier of Queensland for in its opening. But ticket sales almost 20 years.



matches the lavish resort project as a whole it all looked too good to be true. Frank Sinatra even had to be asked to tape a radio spot insisting that he was indeed coming to Australia.
But then controversy and

of events.

This month the organisers resorted to selling tickets for single days in order to boost numbers. Prices vary according to the day: for Saturday they will be A\$90 per head.

The doubts, it seems, stem from the event's sheer extravaform the event's sheer extravaform the october stock market col-

Frank Sinatza: bill-topper

At one stage in 1986, when Mr Gore's company hit financial dif-ficulties, it received a state loan through the Queensland Government Development Authority of more A\$10m. Revelation of the details last March caused a furore and revived old charges of "cron-yism" which hardly helped Sir Joh's political campaign.

between Brisbane and Surfers Paradise on Queensland's heavily developed Gold Coast — itself once described as a cross between Southend, Hawali, Coney Island and hell. There was further controversy in June, when Mr Gore appeared in court on 34 charges of attempting to evade sales taxes on the import of luxury yachts. The case is yet to be heard.

To sell the development itself, the bandaget and writer media. Apart from its luxury water-front homes, Sanctuary Cove will have the Hyatt Hotel group's first all-Regency Club class establishment anywhere, two world class golf courses, a counthe broadcast and print media over the past few months have carried a sophisticated advertis-ing campaign co-ordinated by one of the country's top agentry club, a recreation centre and four harbours.

efited from concessional help from the electricity authority to supply power to the island, and from the state's construction of a There is no other place like it bridge and roads linking the island to the Gold Coast. The State Parliament even passed specific legislation, the Sanctuary Cove Resort Act, which freed the area from local government regulations and made it virtually self-governing.

Event.

exchange for bank loans. He said the US involvement in the debt problem has opened the door to a change in attitudes and

WORLD TRADE NEWS

Washington seeks talks with EC on oilseed dispute

THE Reagan Administration is seeking formal consultations with the EC in an effort to resolve a fresh trade dispute over subsidies on soybeans and other ollseeds which US producers say have hit their exports to Europe.

The consultation request is the first stage in a process that could lead to a formal complaint being first stage in a process that could lead to a formal complaint being filed with the General Agreement on Tariffs and Trade if the ment on tartus and trade it the dispute is not resolved, a US trade spokesman said yesterday. It follows a decision earlier this week by Mr Clayton Yeutter, US Trade Representative, to take up a complaint from the American Sanhara S can Soybean Association(ASA).
The association claims increasing European subsidies have caused US soybean exports to Europe to drop to around \$25n(\$1.1bn) a year from \$3.7bn

five years ago.

The action comes at a time when the US is growing increasingly sceptical about European readiness to live up to last year's agreement on a separate farm tonnes of sorghum due to be dispute under which the EC completed by the end of Februardertook to compensate the US ary.

Subsidies they receive in com-pensation mean they can earn a higher profit from processing European rather than importe soybeans.
The ASA also claimed that

similar subsidies operate on sun-flower and rapeseed, while European seed producers also benefit from special transportation subin the US for sanctions to be imposed if the EC fails to com-

plete the purchases of grain and sorghum agreed under the Span-ish accession deal. European purchases so far have fallen far short of the the 2m tonnes of corn and 300,000

Export credit rates to increase

culates the rates according to a relatively poor countries will pay formula that uses the weighted 8 per cent on all maturities.

Younger to

British Aerospace's attempt to persuade India to buy the Hawk trainer rather than the Franco-German Alphajet will be given high level backing this week from Mr George Younger, the UK Defence Secretary, who arrives in India today for a five day visit.

BAe rates its chances of winning the sizeable Indian jet trainer contract as "quite reasonable", after recent sales of the Hawk to the US navy and the Swiss air force.

Another point which may favour the Hawk is that India carries out licensed manufacture of the Adour engine. The Adour powers both the Hawk and the Jaguar fighter which is made under licence by Hindustan Aeronantics at Bangalore, where Mr Younger will visit next week.

nous Indian manufacture. The Soviet Union has just leased india a nuclear-powered submarine, and has sold India one of its latest fighters, the MiG-29.

But India has remained a steady market for British arms. The Jaguar deal is worth around 21bm, while latterly Britain has benefited from New Delbi's interest in expanding its naval aviation with the purchase of Sea Harriers, Sea Eagle missiles, and HMS Hermes, the assault carrier used in the Falklands war.

US favours revaluation of HK dollar

THE Hong Kong Government or to dismantle non-tariff barriought "at some stage" to revalue ers to trade would not solve its currency against the US dollar as part of an effort to correct economy inhibiting export its substantial trade imbalance with the US, Sen Lloyd Bentsen, with the US, Sen Lloyd Bentsen, and have to make trade a proper one priority for our integer trate.

THE Hong Kong Government or to dismantle non-tariff barriought "at some stage" to revalue ers to trade would not solve rate of HK\$7.8 to \$1 has sucked Basin countries. We do not have hundreds of millions of dollars a problem of market access here. Our products have a good entry, prompted the government to prevalue that we find in the other Pacific rate of HK\$7.8 to \$1 has sucked Basin countries. We do not have hundreds of millions of dollars a problem of market access here. Our products have a good entry, prompted the government to prevalue that we find in the other Pacific rate of HK\$7.8 to \$1 has sucked Basin countries. We do not have hundreds of millions of dollars a problem of market access here. Our products have a good entry, prompted the government to prevalue and problems in the US hundreds of millions of dollars a problem of market access here. In the territory, and has our products have a good entry, prompted the government to prevalue a problem of market access here. lar as part of an effort to correct its substantial trade imbalance with the US, Sen Lloyd Bentsen, chairman of the Senate finance committee, argued yesterday.

He conceded, however, that the territory should not be subject to the same threats as are being directed at Taiwan and South Korea.

The senator, who saw Sir David Wilson, Hong Kong's governor, yesterday at the end of a fact-finding visit to East Asia's "Four Dragons" (Taiwan, South Korea, Hong Kong and Singapore) also conceded that pressure to force worldwide currency

Have to make trade a number one priority for our country, and in the past it has not been. It has been the handmaiden for other foreign policy objectives," he said.

Last year Hong Kong's trade surplus with the US soured towards \$70n.

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Last year Hong kong's trade surplus with the US sources.

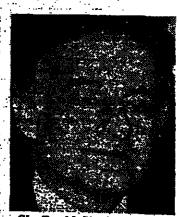
sure to force worldwide currency In recent weeks, mounting appreciation against the US unit speculative pressure for a revalu-

pare plans to impose negative interest rates.

As the Taiwanese and South Korean governments have capitulated to US pressure for revaluation of their currencles, Hong Kong has fought hard to establish that it is a special case. It argues that it is a totally open economy and that its trade is in overall balance - and as such abould not be pressured to change an exchange rate.

Sen Bentsen provided at least token support yesterday for Hong Kong's case. Hong Kong and Singapore as special situations, we don't have the same problems that we have with Talward substantial long term non-tariff barriers. But we are seeing here in Hong Kong a \$65n-7bn trade surplus and we are hopeful that we will see some adjustment in the currency, he said.

Such adjustments will not alone solve US trade problems, he said, but it was vital to emphasise now if we are to pay off our debts, he said. We look at Hong Kong and



US electronics deficit grows

BY LOUISE KENCE IN SAN FRANCISCO

THE US electronics goods trade deficit grew by 8.8 per cent to \$3.7bn in the third quarter of 1987 reversing a trend established earlier in the year toward smaller deficits, says the American Electronics Association.

The negative balance of trade in electronics between the US and Japan increased by 4 per cent to \$5.2bn in the third quarter, the US industry group said.

"The trend established earlier in the year of reduced US electronics trade deficits, both with Japan and the world, has come to a halt, said Mr Raiph Thomson, AEA senior vice President.

There was a 13 per cent reduction in the deficit during the first half of 1987, but the third quarter increase "is a cause for conosm and an obvious indicator that it will take more than a second content of the deficit of the delice. THE US electromics goods trade

Mr Michael Smith,the US deputy trade representa-tive yesterday rebuffed a Japspaces request for the US to remove remaining sanctions on a range of Japanese imports, AP-DJ reports from Tokyo

budget deficit must be reduced significantly," Mr. Thomson added.

In US electronics trade with in Us electronics trade with the world, the computer segment of the industry saw its positive balance shrink slightly from \$2.1bn in the first three quarters of 1986 to \$2bn in the 1987 period.

erioo. The trade deficit in the com-

Sir David Wilson: discus-tions with Scalloyd Bentsen

BY PETER MONTAGNON, WORLD TRADE EDITOR

INTERNATIONALLY agreed rates for subsidised export credits are to increase by 0.6 percentage points across the board from January 15 following the latest review by the Organisation for Economic Co-operation and Development (OECD).

This is the first change in the rates since July 1986 and reflects an increase in world interest rates since then. The OECD calculates the rates according to a relatively poor countries will pay 8.85 and reflects rates since then. The OECD calculates the rates according to a relatively poor countries will pay

push Hawk in India

By David Buchan, Defence Correspondent

Equipment for India's large armed services is drawn from a variety of sources - Soviet, Western and, increasingly, indige-

THE US has signed a new textile trade agreement with Mexico that will allow for a significant increase in two-way trade over the next four years.

The agreement, announced in Washington by Mr Clayton Yeotter, US Trade Representative, follows other sectoral agreements completed over the past month in areas like steel, beer, wine and distilled spirits. It is part of a pattern of gradual trade liberalisation between the two countries.

Under the agreement, Mexico will be able to increase its textile and ther important step in the liberalisation of trade between our two countries. It follows a tramework trade agreement signed in November which established procedures for consultation and resolution of trade disputes.

In return Mexico is to ease restrictions on the import of US apparel and other finished products. It has also agreed to open up its maquilladora duty-free processing zones to textile producers who will process cut fabric from the US for re-export North of the border.

Mr Yeutter said the agreement was "another important step in the liberalisation of trade between our two countries." It follows a tramework trade agreement signed in November which established procedures for consultation and resolution of trade agreement than that conceded by the US to other developing country textile producers.

In return Mexico is to ease restrictions on the import of US arrangement on the lines of that signed last weekend with Canyara and fabrics and to allow,

Washington in textile agreement with Mexico

BY PETER MONTAGNON, WORLD TRADE EDITOR

tor that it will take more than a decline in the value of the dollar to solve our trade problems," Mr Thomson said.

imports, AP-DJ reports from Tokyo.

The sanctions were imposed by Washington last April is retaliation for alleged violations of the US-Japan semi-conductor trade pact.

Japanese officials said the US response represents an impasse on the semiconductor side of bilateral trade talks that opened in Tokyo this

retalization for alleged violations of the US-Japan semiconductor trade part.

Japanese officials said the
US response represents an impasse on the semiconductor side of bilateral trade talks that opened in Tokyo this week.

"Clearly, in the next year, we must convince Congress and the Administration and all presidential candidates that for the long-term health of the country and our industry, the federal

UK NEWS

Newspaper distributors hit by Murdoch shakeup

live national titles.

W.H. Smith, one of the UK's largest newspaper wholesalers, said yesterday that it would lose S40m in annual turnover, about 10 per cent of its wholesale business, as a result of News Internation of 182 franchises including the key cities of Birmingham, Manchester and Bristol.

Home Office to discuss prison disruption vote

By John Gapper

PRISON OFFICERS' leaders and Home Office officials are meeting tomorrow after a vote in favour of industrial action by prison staff in protest at man-ning levels.

The Home Office is being pressed by the Prison Officers of possible tax fraud made by Mr of possibl officers for the implementation of the Fresh Start puckage of working practices reform. At the moment it plans to take on 750

additional officers.

The Home Office may try to persuade the association not to implement industrial action by holding out the hope that an assessment of Fresh Start man-ning levels due to be completed at the end of this month will lead to more recruitment.

But the two sides face a problem in reaching a compromise. In order to comply with the Trade Union Act 1984, the offi-cers must start industrial action by January 15 - before the final result of the assessment is due. The association claims that the

Home Office reneged on a com-mitment to recruit 950 additional officers for Fresh-Start and is also concernd at plans for increased use of civilians in the prison service...

mr John Bartell, POA chairman, said yesterday that the union was "not in the business of subre-rattling" and was prepared to take action if the Home Office failed to respond.

John Collins, CRL's chairman, These From the moment that this Mr. Shepherd said.

Mr. Shepherd said.

Mr. In Rogers, a Coopers & determined to get to the bottom Lybrand tax partner, said last of it," he said. "It began to runnight that the firm was asked to from the moment that this began to run night that the firm was asked to from the moment that this property is the moment that this manner that this manner that this property is the moment that this property is the moment that this manner that this manner that this property is the moment that this manner that the manne

BRITAIN'S biggest wholesale newspaper distributors have suffered in the new franchise system being introduced by Mr Rupert Mindoch's News International titles by road direct to has been informing the application of the standard for the distribution of the standard for the distribution of the standard for the distribution of the standard for the

fored in the new franchise system being introduced by Mr Rupert Mandoch's News International titles by froad direct to retailers in London and to whole salers elsewhere since January five national titles.

W.H. Smith, one of the UK's largest newspaper wholesalers, said yesterday that it would lose S40m in annual turnover, about 10 per cent of its wholesale business, as a result of News International salocation of 182 franchises including the key of the sale stake, is believed to have woor more than 30 of the 182 franchises including the key first of News International towards for the exclusive wholesale distribution of The Times, The Sun, Today, the News of the World and the Sunday Times in the 182 franchises including the key first of News International two been awarded five year contracts for the exclusive wholesale distribution of The Times, The Sun, Today, the News of the World and the Sunday Times in the 182 franchises including the key first of News International towards for the exclusive wholesale distribution of The Times, The Sun, Today, the News of the World and the Sunday Times in the 182 franchises including the key first of News International towards for the exclusive wholesale distribution of The Times, The Sun, Today, the News of the World and the Sunday Times in the 182 franchises including the key first of News International two works.

Mr Alan Jones, managing director of W.H. Smith, said yesterday that he was setting up wholesalers and for some new areas, but had won only 14 Mendoch to the new work.

Newsagents Wholesale Corporation of the News International transfer to a direct to the part of the properties of the News International transfer of the part of the properties of the Sunday Times in the Sunday Times of the News International transfer of the Pietro of W.H. Smith, said yesterday that he was setting up wholesale transfer of the News International transfer of the News International transfer of the properties of the Sunday Times in the Sunday Times of the News International transfer of

would lose annual turnover of Shm.

The franchise battle arcse Although the new franchises after News international decided will continue to handle other last year to reduce the 1,000 titles some publishers fear News wholesalers many of them only International titles might get handling Sunday newspapers, special treatment.

GRE sought probe into tax affairs

ment Appeal Tribunal: . Coopers & Lybrand, which GRE said yesterday that it gave its findings to the inland would be improper to comment Revenue, found that there was in any detail either about its

conducting his own inquiry into believe that it came to the wrong aspects of GRE's affairs, and has conclusion. But there is no way

GUARDIAN Royal Exchange, the
British insurance group, said yesterday that last year it asked
Coopers & Lybrand, the accountancy firm, to make an independent investigation of aspects of
its tax affairs.

Was first suspended from duty
by GRE last March.
Coopers & Lybrand has been
GRE's auditor since 1968. But Mr
Rogers said its investigation was
fully independent and had been
conducted with the Revenue's
full suspensent.

had been unfairly dismissed and said.

ordered GRE to reinstate him. He said Coopers & Lybrand GRE has lodged an appeal learned later from a newspaper against the tribunal's decision report of the industrial tribunal with the London-based Employment Appeal Tribunal. that the Revenue was making further inquiries of its own.

no fraud," Mr Norman Shepherd, employment dispute with Mr GRE's general manager (finance and investment) said yesterday. He added however, that the Coopers & Lybrand investigation separate malters.

The Laberd Extremely Super Su The Inland Revenue is now bunal, Mr Shepherd said: "We believe that it came to the wrong

interviewed Mr Robertson in the that we are going to discuss the last month.

The Coopers investigation was Mr Shepherd said GRE totally personally commissioned by Mr welcomed the Revenue's inquiJohn Collins, GRE's chairman, ries: "From the moment that his Mr Shepherd said.

Measure of jobless 'overstated total'

ABOUT 200,000 fewer people would have been defined as unemployed in Britain during the spring of 1986 if the Govern-ment had used an internation-ally recommended method for calculating unemployment, a Department of Employment study shows.

In its annual survey of the In its annual survey of the structure of unemployment released yesterday, the department said the growth in the number of people out of work between spring 1983 and spring 1986 was broadly flat if the method proposed by the International Labour Organisation and the Organisation for Economic Co-operation and Development Co-operation and Development (ILO-OECD) of surveying the

labour market was used.
Instead, recorded unemployment rose by more than 300,000 people during the same period on the Government's definition. known as the "claimant count", which tabulates the number of recipients of unemployment ben-efits, said the study, in this month's Employment Gazette.

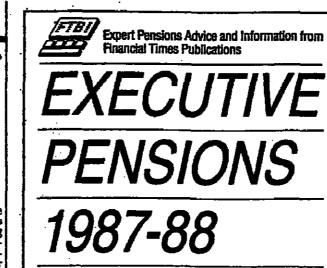
During spring 1986 there was an average of 3.17m people claiming unemployment benfits. On the basis of the ILO-OECD survey method, the department said there would have been 2.97m unemployed.

The department said the diver gence between the two recorded rates of unemployment was probably explained by an

The figure of 200,000, how ever, represented a net figure and disguised some large swings in the numbers of people counted as unemployed by both the ILO-OECD method and the vernment "claimant count".

in spring 1986 there were 860,000 people claiming benefits, but who were not unemployed by the ILO-OECD definition because they were not seeking work or were not available to start work within two weeks of being surveyed. Also, there were 210,000 people who cialmed benefits, although they were in some form of paid work when surveyed.

On the ILO-OECD measure claimants who would not be clascialinants who would not be classified as unemployed. Against that, however, were 870,000 people who were classified as unemployed by the ILO-OECD but who were not receiving benefits.



pensions is needed more than ever. The NEW edition of EXECUTIVE PENSIONS, completely revised and updated, equips you to deal confidently with the new situation.

This practical handbook provides you with a comparative assessment of 116 tailor-made pension plans, guiding you through complex legislation and conflicting advice. It presents a thorough analysis of the fast-growing executive pensions market. A comprehensive reference section provides profiles of life insurance companies and lists comprehensive details of with-profits, unit-linked and deposit-administration policies.

EXECUTIVE PENSIONS will help you select the most suitable pension plan for you or your client by outlining the hidden advantages and disadvantages of the plan on offer. It includes comprehensive information on:

pensions at the crossroads – the timetable for change
 the different types of executive pensions

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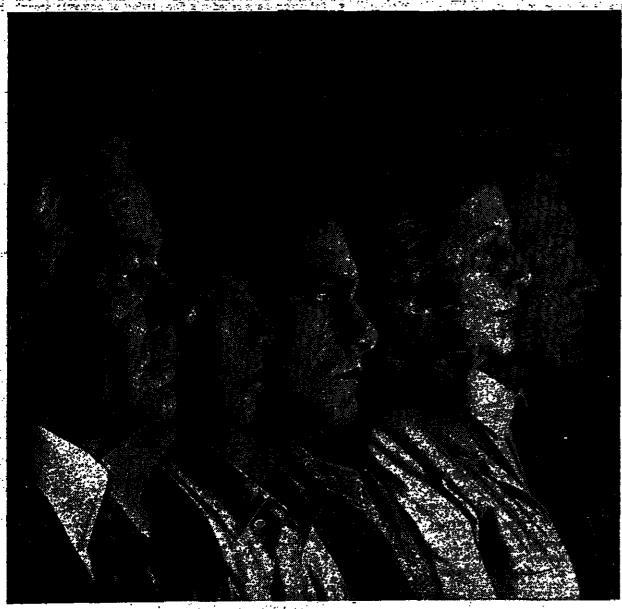
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NEWPORT

The Financial Times proposes to publish a Survey on the above on MONDAY 28TH MARCH 1988 For a full editorial synopsis and details of available advertisement positions, please contact: CLIVE RADFORD on 0272-292565 or write to him at:

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FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER



45,000 employees in 130 countries.
But one language: Quality. Qualità. Qualité. Calidad. Qualità. Kvalitet

In the world of SKF everyone speaks the same language.

uality. It's a key word for everyone at SKF. After all, we make our living from it. Not only in the products we offer but, of equal importance, in our service.

It means that, though we speak some 50 different languages, 'quality' is a universal language within the company. And not only does every employee have a role to play in promoting quality, the same goes for our thousands of distributors. In every corner of the globe.

The result of this resolute commitment to quality has been to become the world leader in rolling bearings. And other precision products too. We have some 20% of the world bearing market - that's more than twice as much as our nearest competitor.

And, although our roots are in Sweden, we are highly international. That is because quality is a language all people understand.

SKF employs some 45,000 people from 130 different nations. Manufacturing takes place in 80 factories in 17

Apart from rolling bearings, SKF manufactures and markets cutting tools,

grinding machines, linear motion products, textile machinery components, aerospace components, fasteners and other mass-produced precision products.

In every one of these areas, SKF has a leading position.

inner-city area.

The award, which will be paid over five years, is expected to be followed up shortly by an announcement that the European Social Fund will also be making a substantial sum available to the city council.

The emphicies of the city will form

able to the city council.

The combined grants will form
the first award by Brussels to the
UK under the "integrated
operations" scheme. This programme aims to co-ordinate money from the funds and thereby enable European Community money to have a bigger impact on redressing regional imbalance than through the tra-ditional system of making grants

ditional system of making grants to single projects.

The Government also announced yesterday that the West Lothian area of Scotland has been granted \$26.7m by Brussels for the encouragement of economic regeneration. The area, to the west of Edinburgh, has been seriously affected by the closures of coal mines and factories.

BIRMINGHAM IS to receive the European Commission. These SII3m from the European sums are additional to the Regional Development Fund towards restoring its blighted allocations routinely dispersed by Proceeds The latest transfers sums are additional to the Regional Development Fund allocations routinely dispersed by Brussels. The latest tranches, announced yesterday in Brussels totalled Ecus 159m (£109m) for

> The fund's allocation to Birmingham will go towards a \$290m improvement programme drawn up by the local authorities in conjunction with other public sector bodies. It is aimed at renewing infrastructure, improving transport providing improving transport, providing training facilities and giving advice and loans to businesses in an effort to make the inner city area more attractive to pri-vate investors.
>
> About 30,000 jobs are expected

to be preserved and created in the programme, in an attempt to reverse the serious industrial decline which affected Birmingham in the 1970s and early 1980s.

The Government has seen Bir mingham as a test case. It is supporting submissions by other British cities to Brussels for simi lar aid. Success in securing "integrated operations" money is seen Projects in Denmark, France as particularly important in the and Ireland have also been approved on a similar basis by regeneration in Britain.

Habitat chief appointed

STOREHOUSE, the retail con bring in a group managing direc-glomerate which includes Habi tor from outside.

The move completes the shuffer announce the appointment in fle of chief executives of the various Storehouse chains precipitated by the departure of Mr Bruguiere, aged 52, was chief executive of Habitat Denis Cassidy, then running France and Belgium and will be BhS, last September. Mr Cassidy left when Storehouse decided to Oudet.

tat, Mothercure, BhS and Rich Sir Terence Conran, Store-ards, yesterday appointed Mr house chairman, said that the Francis Bruguiere as chief execu-tive of the Habital group world managing director. We have a wide. He will join the Storehouse, short-list of four candidates at the moment and expect to

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITI-Indices of industrial production, manufacturing output (1980–100); engineering orders (1980–100); retail sales volume (1980–100); retail sales value (1980–100); registered unemployment (excluding school leavers) and untilled vacancies (000s). All seasonally adjusted.

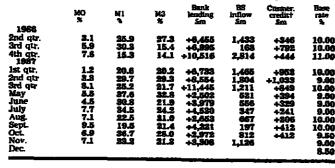
	indi. prod	M(g. output	Eng. order	Retail vol.	Retail value	Unem- ployed	Vacs.
1 986 2nd qtr. 3rd qtr.	109.7 110.9	104.0 105.0	97 96	121.3 123.7	154.0 158.7	3,269 3,202	175.6 200.2
4th qtr. 1987	111.1	107.4	96	126.5	194-3	3,141	213.0
lst qtr. 2nd qtr	111.9 112.4	107.3 109.4	95 96	125.4 128.3	157.0 166.0	8,073	210.4 226.1
3rd qtr	114.7	111.8	92	131.8	171.8	2,965 2,827	241.3
April Mav	112.5 112.1	109.0 109.6	96 96	130.0 125.4	169.0 161.3	3,018 2,952	217.7 2 30. 5
June	111.7	109.8	96	129.4	167.8	2,925	233.7
July Aug.	114.4 115.2	111.4 112.1	94 98	181.2 182.5	173.7 171.0	2,876 2,829	235.2 236.9
Sept.	1144	1120	92	181.6	171.6	2,778	246.6
Oct. Nov.	115.4	113.2	94	138.0 134.4	180.8	2,712 2,649	261.4 268.2

OUTPUT-By market sector; consumer goods, investment goods, intermediate good

09.1 09.6 08.5	103.1 104.1 168.2	14.6 19.5
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08.5	104.1	
08.5		
		19.4
15.0	104.8	15.5
	4420	
13.8	101.9	17.4
16.5	105.7	19.6
19.9	107.3	20.2
15.0	106.0	18.1
19.0	106.6	20.6
23.0	105.0	20.2
20.0	107.6	20.5
		17.8
		21.8
		17.4
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	3.0 17.0 15.0	2.0 109.0 7.0 107.0

188.2 140.7 151.0 144.8 189.1 147.5 155.1 150.1 149.1 158.9 -1,135 -2,362 -3,048 -1,107 -748 -925 -1,507 -617 -882 -1,195 190.5 163.7 193.8 103.8 104.4 103.1 103.9 104.0 104.0

FINANCIAL-Money supply M0, M1 and M3 (three months' growth at annual rate) bank sterling lending to private sector, building societies' net inflow; consumer credith; all seasonally adjusted. Clearing Bank base rate (end period).



INFLATION-indices of earnings (Jan 1980-100); basic materials and fuels; whole sale prices of manufactured products (1980-100); retail prices and food prices (Jan 1987-100); Reuters commodity index (Sept 1931 -100); trade weighted value of sterling (1975-100) 129.8 128.7 131.0 128.4 128.0 129.7 180.5 100.3 101.9 102.1 101.8 101.9 101.8 102.1 102.4 102.4 102.4 190.5 101.8 100.5 101.6 102.2 101.6 100.4 100.7 100.4 101.1 1,580 1,598 1,647 1,554 1,612 1,629 1,632 1,655 1,663 1,662 1,682 1,707

Council chief suspended on full pay

By Richard Tomkins, Midlands Corresponde

MR TOM CAULCOTT; chief executive of Birmingham executive of Dirmingsam City Council, has been suspended on full pay because of remarks he is said to have made about his employers while interviewemployers while interview-ing potential successors. The post is one of the most senior in local govern-ment and carries a salary of \$65,000 a year. The council said that Mr Bernard Far-rar, City Treasurer, would act as chief executive until

further notice.

Mr Caulcott, aged 60, announced last October that he would retire on May this year. He came to Birmingham City Council in 1983 after a career as a senior civil servant and six years as secretary of the Association of Metropolitan Authorities. He is highly regarded as a chief execu-tive but has sometimes had

an abrasive relationship with his political masters. None of the parties involved would comment on the suspension yesterday, but Mr Dick Knowles, leader of the council, put out a statement saying that Mr Caulcott had been suspended because of the seriousness of the allega-

tions.
"It would not be fair to Mr Cancott to go into the allegations in any detail, but I have to say that they concern remarks or innuen-dos which he is alleged to have made about elected members and the city coun-cil generally when he was talking about the job which he is about to leave," Mr Knowles said.

Servis in £6m buy-out By Charles Batchelor

THE MANAGERS of the Servis Group, Britain's third-largest manufacturer of washing machines, have staged a \$6m buy-out of their company from the Gooding Group, the privately-owned industrial holding company headed by Mr Alf Gooding. Servis is a Birmingham-based company, the assets of which were bought from the receiver by the Gooding Group for £3.75m in March 1985. Servis had failed three weeks earlier with debts of about \$11m. Within the Gooding Group it has expanded its range of washing machines and has begun producing microwave ovens and fridge

Freezers.
Servis's managers, led by Mr
Graham Young, the finance
director who is now chief executive, and Mr Kevin Moat, com-mercial director, beat off four rival offers to win control of the

company.

The buy-out was financed by Security Pacific Eurofinance, the merchant bank, which will also provide a further \$2m of working capital. Mr Stephen Welton, head of acquisitions finance at Security Pacific, said the buy-out

involved a relatively small amount of equity and a large amount of debt.

The strong cash flow from Servis's National Homecare service network and the asset backing of its manufacturing operations had permitted the deal to be structured along the more highly geared lines common in the US, he said.

Servis employs 1,400 people and has a customer base of more than 300,000.

Servis is the second Gooding Group company to be sold in a management buy-out in the past six months. In July, Porth Decorative Products, which makes artificial Christmas trees, was sold for \$12m.

Coopers loses

set up an independent consul-tancy, York MDM, based in Leeds. The consultants are tancy, York MDM, based in Leeds. The consultants are experts in resource planning and just-in-time (a technique for minimising stock levels).

Mr David Miller, who runs the firm's consultancy operation, said the loss would not damage Coopers, which has 130 consultants in its manufacturing divi-

tants in its manufacturing divi-sion out of a total staff of 750. However, he acknowledged that the firm had tried unsuccessfully to negotiate a collaboration with York, and it expected to lose work to the new venture.

Gateway to Wales

A PLAN to establish Cardiff as one of the UK's leading tourist centres was launched by the Welsh capital yesterday.

The scheme, produced by Tibbalds Colbourne Partnership,
envisages a more modern image
for Cardiff as the gateway to

David Churchill and Alice Rawsthorn on public pressure for stricter regulations

Fatal fires fuel the foam furniture debate

of polygrethane foam revolution-ised the British furniture indus-try. The days of the lumpy horsehair sofa were over; the era of the cheap and cheerful three-piece suite had begun.

Yet the same polyurethane foam which ushered in an era of prosperity for Britain's furniture manufacturers has plunged the industry into crists.

After a trade series of deaths

After a tragic series of deaths in house fires over the Christmas holiday period, public pressure has mounted for the Govern-ment to tighten its regulations on the use of foam in uphol-stered furniture. The toxic fumes

stered furniture. The toxic furnes emitted from burning foam were identified by fire officers as an important cause of the deaths. The industry, which had been preparing for a new set of regulations to be introduced later this year, is now concerned that the Government will bow to pressure for different, more severe restrictions.

The chief concern of the British Furniture Manufacturers' Federation is that the Govern-ment will table an immediate ban on the use of polyurethane foam in principle the federation favours a ban. But it argues that such a restriction should be sed in gradually, thereby giving furniture manufacturers time to adjust to the new regula-

Almost all the upholstered furniture now sold in Britain is
foam-filled and most of it is
made by British companies.
Imports account for only 18 per
cent of a market worth more
\$470m\$ at trade prices in 1986,
according to the BFMF. More
than 30,000 people, almost half
the furniture workforce, are
involved with upholstery production.

ture near Manchester, to tiny
enterprises in the inner cities.

To the consumer lobbies,
which have become increasingly
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enterprises in the inner cities.



Toxic fumes from burning foam furniture can kill

like Christie Tyler. The rest of the industry ranges from sizeable businesses, such as Alston's of Colchester and Frayling Furni-ture near Manchester, to tiny

use of different foams and fab-

high density fillings would add \$37 to the cost of making a sofa and \$50 to the retail price. Given that the price of all upholstered furniture - whether made in Britain or overseas -would rise, no individual manu-facturers should be disadvantaged by the price increase. But the industry could find that retailers may force manufactur-ers to bear the brunt of the

increase.

The industry also argues that it would be hard to secure enough supplies of high-density foam and flame retardant fab. Hillsdown Holdings, which has extensive interests in food and upholstered furniture. Estimates that foam technology is not yet furniture, is the largest player in the industry through companies, the BFMF suggests the use of suitable fire resistant material

for the soft style of furniture now fashionable.

now fashionable.

Yet as demand increases, these supply problems would eventually be solved, and the economies of scale wrought by high volume production could reduce prices. But in the meantime, according to Mr Peter Whiting, a director of Christic Tyler, it would not be practicable for the industry to switch to fire resistant fillings and fabrics overnight.

Most manufacturers accept, though, that change is inevita-ble. Alston's, which produces 500 ble. Alston's, which produces 500 suites a week with a workforce of 150, has already begun to prepare for tighter regulations. It has introduced higher density fillings to the arms of some of its suites and has stopped using fabrics like viscose in the covers. Like all its fellow manufacturers, it is working with foam and fabric companies on developing new fire resistant products.

Retailers, meanwhile, are hav-ing to deal with consumers con-fused about the safety of foam-filled furniture. We have had a number of customers ring up today to cancel their three-piece today to cancel their three-piece suites, even though the furniture they would be buying is almost certainly safer than their existing furniture if it is several years old, points out Mr David Dawkins, group merchandising director for Harris Queensway, the furniture retailer. furniture retailer.

Harris Queensway and other furniture retailers, such as the MFI stores, are bowing to public concern by introducing fire-retardant furniture over the next.

This furniture will almost cer-tainly command higher prices, forcing retailers to continue selfing furniture filled with less fire-retardant foam (but still within the safety limits imposed by current regulations).

"I don't think all consumers will pay more at present for fur-niture with safer foam, so we have to keep selling existing stocks," adds Mr Dawkins."

The strength of public concern about the recent spate of fire tragedies has come as a surprise to the Government. Since the for the Government. Since the fire at a Woolworth store several years ago, when foam-filled furniture caught fire, the Government has moved steadily to reduce the risk from polyurethene in furniture.

Last summer it circulated a code of practice covering the use of polyurethene foam with greater fire resistance and had planned to include this code in new regulations some time this

This would make it a criminal offence - subject to a maximum \$2,000 fine or two years' impris-onment - to breach the new regulations.

However, Mr Francis Mande, the Consumer Affairs Minister, is understood to be anxious to introduce the regulations as speedily as possible. But even if they were published within the next few weeks, they would still not take effect until early sum-

described them yesterday as wooly and confusing, while the British Safety Council said they would take 10 to 20 years to have any effect.

Tomorrow the Chief Fire Officers' Association is expected to add to the pressure on the Government and call for all furniture to pass the so-called 'mutch test', which makes it resistant to a lighted match, instead of a burning eigarette as under the present regulations.

Industrialist is Design Council director

BY ALICE RAWSTHORN

THE DESIGN COUNCIL, which has been clouded by controversy in the past year, yesterday announced the appointment of Mr Ivor Owen as its director fol-

disagreement over the future of the business.

director reflects the council's about his future.
recent change of emphasis which involves forging closer links with

British Steel's Ravenscraig,

Dalzell and Clydesdale plants are in the Motherwell District Coun-cil area. It has commissioned

Arthur Young, the accountant, to investigate urgently forms of privatisation that would best secure the future of the component parts of British Steel after privatisation

Until last spring Mr Owen, 57, was chairman of Thorn EMI's appliances and lighting division. Thatcher, and the design sector he resigned abruptly following a disagreement over the future of

Mr Grant said yesterday that the business.

Mr Owen, who has been a member of the Design Council since 1981, is the first industrialist to fill the post of director. His one more career. Mr Grant said predecessors have tended to be that he now had a "choice" of drawn from design and the arts. jobs and was not yet in a position to make an announcement director.

the unenviable task of attempt- implemented.

Times, Dr Jeremy Bray, Labour MP for Motherwell South, high-

lights the danger that a priva-tised British Steel would close

the hot-rolled mill at Raven-scraig once the Government's

guarantee of this part of the plant expires in 1989. The future

of the continuous casting section of the plant is guaranteed subject to market conditions" for

BRITISH STEEL'S plants in Scotland and north Wales are to be studied to see if they could be hived off into a separate entity when the corporation is privatised next year.

continuously-cast slab and hottonilled mill, the coated strip and sheet mill at Shotton in north Wales, and the Clydesdale and Dalzell plate mills.

In a letter in today's Financial

It will look in particular at the seven years.

Or Bray argues that Ravennew materials group, which would include the Ravenscraig sheet plant which it supplies

Scottish-Welsh steel group proposed

Mr Grant has been director of the council for the past 10years. His time as director has embraced a fertile period for commercial design. The Government has played a more active role in encouraging industry to become more involved with design, at the behest of Mrs.

In go to bridge the different worlds to design and industry, has long been dogged by controversy. But early last year arguments over its role came to a head following the publication of an interview with Sir Simon Hornby, its recently appointed chairman, in Vogue magnzine.

In the interview - entitled The Design Council: Dead as a Dodo? — Sir Simon, who is also chairman of the W. H. Smith retail group, was reported as cri-ticising various aspects of the council's work.

That furore has been followed by recent reports that the coun-cil has overspent its budget for the present year. It confirmed yesterday that cuts in manage-

currently investing heavily, Dr

possible ways in which the new entity could be structured; possi-



its bill for the privatisation of British Steel

by neighbouring councils in the venture and it is hoped to involve the local authority at Shotton.

Dr. Bray said he hoped British Steel, the Government and Interceted communicative treatment and content of the conte

with raw material would, with Wales. This is a thoroughly seri-Clydesdale and Dalzell, "almost our suggestion." certainly make a very viable enterprise. The honed Arthur Young would be able to serious the serious suggestion.

It would use a more advanced be able to present its first find-technology than the Port Talbot lings by the end of January, just and Llanwern plants in south before the Government publishes wales, in which British Steel is its bill for the privatisation of

Bray says.

The MP says there are many up to £50,000. Motherwell Dispossible ways in which the new trict Council is being supported to the beautiful councils in the

entity could be structured possibly with other British or overseas companies.

"The Government considered privatising the Scottish plants separately," Dr Bray said yesterday, "but nobody thinks that is sensible. It did not consider combining Scotland with north served companies would co-operate in the study.

BA applies for BCal air routes

By Michael Dozne,

BRITISH AIRWAYS, in process of taking over British Caledonian Airways, has begun to apply to the Civil Aviation Authority for some of the UK internal routes flown by BCal.

BA is seeking rights to take over the Gatwick to Glasgow, Edinburgh and Manchester ser-vices which have been flown by BCal for several years, as soon as the existing BCal licences are

One of the conditions laid The Design Council, which has ment expenditure had been mentiable task of attempt- implemented.

The Design Council, which has ment expenditure had been implemented.

We Ivor Owen, Design Council mission in approving the BA-distriction. surrender to the Civil Aviation Authority BCal's licences for UK licences for a number of European short-haul international routes, including Paris, Brussels and Nice.

Those routes are all being put up for reallocation by the CAA, with other airlines free to bid for

But BA itself has reserved the right to re-apply for them. Several independent airlines have aiready applied for some of

Dan-Air has applied for the Gatwick-Manchester and Man-chester-Aberdeen routes; Logan-air has applied for the routes from Gatwick to Glasgow and

Edinburgh; and British Island Airways has applied for Gatwick to Manchester, Glasgow, Edinburgh and Jersey, and also for Gatwick-Nice.

Which? car survey angers Fiat

tised next year.

Which? said one in five of the uty editor, said the Uno sample least reliable new cars in the survey had broken down or falled to start in the last year, three-quarters are the sample of the sample FIAT'S wholly-owned UK Which? said one in five of the importer indicated yesterday it least reliable new cars in the surmay take legal action against the vey had broken down or falled to

COOPERS & Lybrand, which runs the largest management consultancy practice of any accountancy firm, has suffered a rare defection with the loss of a small team of consultants.

Seven manufacturing and distribution specialists have left to set up an independent consultancy. York MDM, based in Leeds. The consultants are left to set up an independent consultancy of the latter to the Consumers' Association over a car cliability survey in the latters or more had a problem of some kind and up to a half had ton's magazine, in which both Flat and Austin Rover cars are severely criticised.

The survey, based on responses from 25,000 owners of cars of all types, picked out frait uno and Regata, and Austin Rover's Metro and Montego, as unreliable new car lemons. In contrast, "star" cars were sample of Flat Uno numbered only 40 out of a total of 67,800 length of the latter to the Consumers' Association, Fiat claimed the survey was "misleading and unjustified", having been based on samples that were too small the consultants, "star" cars were only 40 out of a total of 67,800 length of the UK since January and Toyota Corolis and Carina.

sample of Flat Uno numbered only 40 out of a total of 67,800 sold in the UK since January 1986," it said.

The letter urged the association to reconsider publication of the report in its present form, failing which the company reserved its right to pursue the matter further to rectify this matter further to rectify this injustice".
Ms Sue Leggate, Which?'s dep-

Business loan plan simplified

SMALL BUSINESSES should find small concerns which have partnerships has almost dried

SMALL BUSINESSES should find it easier to obtain loans under the Government's loan guarantee or which have projects considered to be used by the scheme as a result of a decision by Mr John Cope, Employment Minister, to simplify the application procedure.

Under the scheme, the Government of the Consumer Credit Act in May 1985, which required extensive documentation before the scheme guarantees 70 per cent of the value of loans made by banks to small businesses up to a maximum of \$275,000. The scheme has tended to be used by self-employed businessmen and maximum of the consumer Credit Act, were not affected.

The Government has now affected.

The Government has now applications them approve loan applications them applications them applications them applications the consumer Credit Act, were not affected.

The Government has now approve loan applications them applications them

"When the sample is too small statistically for reliable condusions to be drawn we say so," she

Ms Leggate acknowledged that the new cars referred to were purchased in 1985-86, but pointed out that there was a need for some considerable time to elapse and mileage to accrue before responsible assessments of reliability could be made. Vauxhall today increase

the prices of its cars by an average of 3 per cent and Bedford vans by an average of 2.9 per cent. Two Astra models also have specification improve

• Prices of Soviet-ballt Lads cars have been raised by an average of just under 2 per cent.

up. Loans to limited companies, which are not covered by the Consumer Credit Act, were not

Surgeons call for less night surgery

minimum because it is safer to operate in the daytime.

The appeal is part of a demand for expanded facilities and manpower contained in a report on the composition of a surgical team, published by the Royal College of Surgions.

In proposing less intensive use of some of the health services much costly investments, the

most costly investments, the report runs counter to trends in industry, but its case is based on patients interests.

Sir David Innes Williams,

chairman of the Imperial Cancer Research Fund and former chair-

man of the royal college's stand-ing commission, said yesterday. Daytime surgery is a much safer According to the report, night

SURGEONS called yesterday for taxing especially to the older the amount of surgery they per surgical consultant and can form at night to be reduced to a affect the ability to work effi-minimum because it is safer to ciently the next day.

The report asks the health services to expand the number of consultants by about 2 per cent a year. It says many night emergency cases are operated on by junior staff because the operat-ing theatre and the consultants have been occupied during the day by planned surgery.

The surgeons believe that few night cases warrant urgent sur-gery and many patients will benefit from a period of resuscitation and investigation followed by surgery under the safer condi-tions of the daytime regime.

The composition of a surgical team. Published by the Royal College of Surgeons of England, Lincoln's Inn Fictals, London, WCI.

NHS beds 'disappear'

THE AVERAGE number of National Health Service hospital which aims to show throughout the year show fast our hospital has decreased by 18,889 or 13 per cent since Mrs. Margaret.

According to Mr Cook's figures, the property of the period of

Thatcher became Prime Minister there were 147,044 hospital beds in 1979, Mr. Robin Cook, the shadow Health and Social Secu128,155 last November. rity Minister, said yesterday. He said the 18,889
He was launching the Labour were for acute cases He said the 18,889 bed losses **Directors**

urge basic

income tax

rate of 20%

THE GOVERNMENT should aim

rates, the Institute of Directors urged yesterday. Tax cuts should be accompan-

general of the institute, said

may never have a better oppor-tunity to transform the tax sys-

Mr Nigel Lawson, the Chancel-

lor, is due to meet Treasury min-isters and senior civil servants this weekend at Chevening, Kent, to discuss possible tax

changes.
Sir John called on Mr Lawson to trust his instincts and let the

genie out of the bottle". He should aim to reduce the tax burden as a percentage of gross domestic product from the pres-

ent 38 per cent to at least the 38 per cent inherited from the Labour Government in 1979.

The institute believes it has

By Raiph Atkins

Devonport Management overruns refit budgets

BY ANTHONY MORETON

DEVONPORT MANAGEMENT, the consortium which took over port dockyard at Plymouth in April under a controversial five-year contract with the Ministry of Defence, has run into severe cost overruns on its first two Royal Navy ship refits.
The first, a refit of the Royal

Fleet Auxiliary vessel Orangeleaf could have been disastrous If it had been undertaken on a fixedprice basis, according to Mr Mike Cusack, project manager for the RFA reflig.

"We overspent our labour bud-get by around 20 per cent," he said. The second refit, on the Fort Grange, which has just been completed is also likely to have exceeded labour budgets,

The two resits were carried out on a cost-plus basis, under which all the company's costs are met-with a fixed percentage added to give it a profit. Under new MoD competition

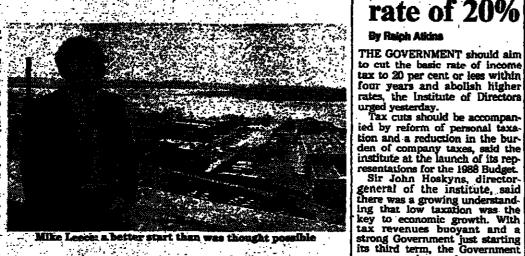
rules, the yard's next refit — of the Green Rover — will be a fixed-price contract, with the yard itself having to meet any

The refit of the Green Rover, which starts on Monday, has become a test of Devonport Management's ability to compete for the sort of MoD work on which: Mr Cusack says, the future of the dockyard depends.

When the refit is completed the yard will have work remaining on only one more ship from the programme allocated by the ministry. After that it will have

treat as subsidiaries all compa-nies over which they have con-trol, rather than only those in which they hold a majority of

This would outlaw arrange-ments for channeling liabilities into specially created companies which are then excluded from a



further Royal Fleet Auxiliary contracts and other unallocated work for the Royal Navy.

Our costs are clearly the centre of the problem, Mr Cusack said "Commercial reflitting is a very competitive business.

Court attempt to have it blocked. The unions claimed the company would run down the workforce at a laster rate than force at a laster rate than force at a prophery that has already come true. Devomport Management assured the 11 200 strong

said. "Commercial refitting is a come true. Devonport Management assured the 11,200-strong workforce last April that the number should remain stable over the next 18 months. But it has already been cut by 450 and other commercial contracts we need to adopt this different approach."

The government decision to award a five-year management. The government decision to award a five-year management contract to Devonport Management management, in which Brown and Root of the US is the leading partner, was opposed by Plymouth Conservatives as well as the Devonport miors, which described it as back-door privatisation and mounted an unsuccessful High

won the intellectual argument for wide-ranging tax cuts and that it is only prudence that is slowing the process of reform by the Government. By 1996-97, it argues, it should be possible to reduce income tax, corporation tax and VAT all to 10 per cent. The institute's Budget package also proposes criting corporation DTI plan splits accountants

also proposes cutting corporation tax to match the single rate of income tax. The basic rate of income tax is expected to be cut to 25 per cent or less this year.

The rate of capital gains tax should be cut to 20 per cent and should be cut to 20 per cent and should be cut to 20 per cent and ACCOUNTANTS are divided Scotland has claimed that in The Scottish Institute, meanover government plans to crack down on schemes designed to give a distorted picture in group accounts.

The Department of Trade and Industry has proposed an amending ment in the next Companies Act which would force companies to those of the rest of the group. The proposed an amending to the association, could have unforeseen side effects. Some groups would have exclude subsidiaries from their associated companies in which would force companies to those of the rest of the group. It is associated companies in which would force companies to those of the rest of the group. It is supported by the shares, and some companies over which they have control, rather than only those in abolished as soon as possible, the institute argues. Inheritance tax — which the institute says disrupts businesses when major shareholders die and goes against the Government's piedge to widen share ownership – should be abolished immediately.

to keep subsidiaries out of their accounts, it warns.

The US Financial Accounting Standards Board in an account tants in England and Wales, has ing standard issued last autumn, ruled that all subsidiaries should be averaged by the consolidated, regardless of a subsidiary should be consolidated, regardless of their activities. It specifically dated.

which are then excluded from a group's figures to improve its apparent position.

In a letter to the DTI released today, the Chartered Association of Certified Accountants says the proposed change in the law does not go far enough: But the insti- consolidated accounts, the consolidated accounts the substidiaries of the status of a substidiary.

The consolidated is substidiary and the tax base and dated.

Auditors should be able to qualify a company's accounts if reduce the real cost to about they disagree with the accounts for improve the real cost to about they disagree with the accounts for ing policy adopted, they say. For in the UK, many subsidiaries of this to happen, the law would partly by relaxing restrictions on need to be changed to leave it to the public sector borrowing true of Chartered Accountants of different activity rule.

MP jailed over **Ulster protest**

Mr Walker and Mr Fred Cobain, the Official Unionist

They have each been impris-oned for seven days for refusing to pay the fines imposed at Bel-fast Magistrates Court last Octo-

EC tax proposals criticised

result from European Commis— it believed this would have sion harmonisation proposals is unpredictable social conse-expressed in a report from the quences and implications for all-party Commons Select Commons the interest and law and order policy. mittee on European legislation.
It says the commission's wide-

ranging package raises matters of great political importance and should be debated urgently in The worry is over the effect on public health and the massive loss of revenue to the UK - esti-

mated at \$2.3bn a year in the case of alcohol. The Government told the committee that planned cuts in duty on alcoholic drinks cuts in duty on alcoholic drinks would range from about 40 per the specific duty element would on items now zero rate cent on spirits, a fall of \$2.30 put the UK industry at a disad-uK, including food, boo per 75cl bottle, to 85 per cent on vantage in the face of competi-

The committee says the proposals would require the UK to reduce excise duty and value added tax on cigarettes by about 10 per cent, or 12p per packet of 20 kingstze. The government view is that

tion with consequences for national health policy.

CONCERN at cuts in the tax on table wine, a reduction of 70p. tion from cheap imports, cigarettes and alcohol that would per 70cl bottle.

Adopting the cigarette

Harmonisation would force the UK to cut excise duty and VAT on cigars, cigarillos and smoking and pipe tobacco and to reintrod-uce duty on snuff. This would mean price cuts of 65p to 80p per 25 grammes for hand-rolling, and pipe tobacco, with a revenue, loss of \$200m a year. The proposals would also mean levying VAT at 4 to 9 per cent on items now zero rated in the UK, including food, books, news-papers and periodicals. such a cut would lead to a 4 per cent rise in cigarette consump-

per 70cl bottle.

It believed this would have unpredictable social consequences and implications for \$330m in a full year. MR CECIL WALKER, the North Belfast Official Unionist MP, yes-terday became the first MP to be jailed as a result of Northern Ire-land's new public order legisla-tion introduced last April.

tobacco by over 50 per cent, to cease make a tax distinction between hand-rolling tobacco and pipe tobacco and to reintrodcobain, the Official Unionist leader on Belfast City Council, were arrested for refusing to payfines imposed for taking part in an illegal protest march against the legislation shortly after it was introduced.

Liverpool Maritime to close after fall in African trade

to cut the basic rate of income tax to 20 per cent or less within four years and abolish higher

registered dockworkers who cannot easily be sacked because of the terms of the National Dock

industry agreements.

Under the industry's usual practice, the men should be reallocated among remaining employers which realistically means that the Mersey Docks and Harbour Company should take them on. However, the yesterday and is likely to fight realication.

Mr Birch said that the UK-west Africa Line intended to carry on at Liverpool subject to negotiation for the MDHC to take over stevedoring.

Ocean has two other small stevedoring operations in the yesterday and is likely to fight realication.

Mr Birch said that the UK-west Africa Line intended to carry on at Liverpool subject to negotiation for the MDHC to take over stevedoring.

Ocean has two other small stevedoring operations in the Mersey. Rea Bulk Handling at the costs of continuing the scheme are 19 at Weston Point Docks, which is on the Wirral Peninsula to this year to solve a normal to closure is shocking. These men must all be re-allocated. There is a month to talk about this. We shall have to see where hand to lose another 44.

nais, part of the Ocean Group voluntary redundancy scheme located under the National Dock and the last large independent which ended in December. Dock Labour Scheme.

stevedoring company in the Mersey docks, is to shut down on February 13 because of continuous company closed was in February 13 because of continuous company closed was in February last year when 60 men employed using losses resulting from a fall government.

New York First and the Section was refused by Containerbase were involved.

in West African trade.

Mr Ken Birch, managing director of Ocean's shipping and two main remaining employers, staff but negotiations will begin marine services division, said the MDHC and LMT.

The issue went to the brink of that African trade had halved the marine services division.

LIVERPOOL MARITIME Termi- through a government-backed These men, too, have to be re-ni-

since 1981 to about 500,000 a national dock strike before a tonnes a year — mainly bulk commodities from Nigeria. This company was formed by MDHC was growing again but not fast enough to sustain LMT.

Meanwhile the Mersey is this week about to lose another 44 stevedoring jobs because B and I at Belfast Harbour. The project a month to talk about this. We shall have to see what happens. The Port of Liverpool has about 1,300 registered dockwork- ers, including the LMT men, and has been trying to cut down itable Holyhead-Dublin route.

Meanwhile the Mersey is this freight ferry facility is to be built at Belfast Harbour. The project will allow larger vessels to use the port and will provide more space for the movement of cars and containers.

Scotland managers buy Indy operation

INDY ELECTRONICS, a privately-owned California-based com-pany, has sold its European operations to the management team at its plant at Irvine in Ayrshire in a buy-out worth more than \$5m.

indy claims to be Europe's largest independent company in the field of assembling semiconduc-

The 70,000 sq ft plant at Irvine, which employs 235 peo-ple, began operating early in 1986 and is scheduled to begin making profits this year.

Mr Jacob Ratinoff, Indy's US owner, is selling for personal rea-sons and gave Mr Mick Denham, the plant's managing director, the first opportunity to buy the

Under the deal Indy Electronics of Manteca, California, receives about \$3.6m.

More than \$1m is being More than \$1m is being injected into the new company by Investors in Industry (3i), the venture capital group, and the Scottish Development Agency.

NOTICE OF REDEMPTION

Land and Industrial Mortgage Bank Limited (Maa- ja teollisuuskiinteistopankki Oy),

Finnish Real Estate Bank Limited

(Suomen Kiinteistopankki Oy),

Industrial Mortgage Bank of Finland Limited

(Suomen Teollisuus-Hypoteekkipankki Oy)

83/4% Guaranteed Finnish Municipalities Bonds due February 1, 1989

NOTICE IS HEREBY GIVEN, pursuant to the Fiscal Agency Agreement dated as of February 1, 1974 under which the above-described Bonds were issued, that Irving Trust Company, Fiscal Agent, has selected by lot for redemption on February 1, 1988 through the operation of the sinking fund, \$2,250,000 principal amount of said Bonds at the redemption price of 100% of the principal amount thereof, together with accrued interest to the date fixed for redemption. The serial numbers of the Bonds selected for redemption are as follows:

11955 11955 11957 11959 11951 11956 11951 11966 11970 11975 11977 11981 11985 11988 11990 11992 11992 11992 11992 11992 11992 11993 12761 12765 12769 12774 12778 12782 12790 12794 12796 12844 12848 12848 12848 12860 12884 11722 11722 11723 11734 11736 11740 11743 11745 11746 11747 11753 11755 11760 11761 11762 11777 11779 11782 11782 11782 11782 11782 11803 13166 13168 13170 13177 13177 13177 13177 13177 13177 13177 13177 13177 13177 13177 13177 13177 13177 13177 13178 13181 13185 13182 13180 13182 13183 13207 13208 13247 13286 13287 13287 13288 13291 13288 13291 13391 13391 13391 13391 13391 13391 13391 13391 13391 13391 13391 13391 13392 133931 133931 133931 133931 133931 133931 12893 12897 12908 12915

On February 1, 1988, there will become due and payable upon each Bond selected for redemption the said redemption price, together with interest accrued to the date fixed for redemption. Payment of the redemption price of the Bonds to be redeemed will be made in such coin or currency of the United States of America as at the time of payment is legal tender for the payment of public and private debts therein, upon presentation and surrender of said Bonds, with all coupons appertaining thereto maturing after the date fixed for redemption, at the corporate trust office of the Fiscal Agent, Irving Trust Company, attention Trust Services Department, Corporate Trust Window, 101 Barclay Street, New York, NY 10015, in the Borough of Manhattan, City and State of New York. At the option of the holder, such payment (by a United States dollar check drawn on a bank in New York City or by a transfer to a United States dollar account maintained by the payee with a bank in New York City) will be made, subject to applicable laws and regulations in the country of each of the following offices or agencies, at the main office of Irving Trust Company in London, of Kredierbank N.V. in Brussels, of Berliner Handels—Gesellschaft—Frankfurter Bank and of Deutsche Girozentrale—Deutsche Kommunalbank in Frankfurt/Main, and of Kredierbank S.A. Luxembourges in Luxembourge.

From and after such redemption date, interest on the Bonds selected for redemption will cease to accrue. Interest coupons due February 1, 1988 should be detached from the Bonds and presented for payment in the usual manner.

Irving Trust Company as Fiscal Agent

Model cars make their marque

cost £2,000 or more

Nick Garnett reports strong demand for high-quality miniatures

some of the tiny factories in which they are made. Film directors buy them. John Frankenheimer had many of his stolen but recovered most of them. Children drool over them but it is mostly their fathers who collect

them.

In Britain and across Europe, perhaps hundreds of small businesses have been set up to pander to a growing phenomenon.

In nondescript sheds, small factories or even domestic kitchens,
high-quality miniature curs are
being hand-built in their mil-

Made out of metal or resin, these grown-up playthings, rather like super Dinkies, usually cost between \$20 and \$150. The

them apart from a toy. They can miniature cars is expanding so miniature cars is expanding so miniature cars is expanding so fast that it is starting to influmight come with photo-etched windscreen frames and radiator grilles, leather seats and sun vicers.

Six to companies which produce toy cars for children.

cars is low. Some sales are directed at the collector inter-

Is supplying vehicle manufacturers with promotional miniature toy car industry is immensely models. Somerville in Lincoln makes these for Saab, and NZG and Conrad in West Germany tures have virtually no proper have cornered much of the mar-

POP STARS love them. Nick ket for model tractors, trucks metal, world production has manufacture high-quality minia-mason of Pink Floyd even visits and construction machinery. Some of the tiny factories in The models are often the prod-

and Macau, and now in Thailand and South Korea.

garage. Companies such as Brooklin in Bath, Western Models in Somerset, Danhausen and Tin Wizard in West Germany and Estentially for the toy market and including much of the might employ about 20, using casting machines derived from Britains and Corgi in the UK and the production costs. Surprisingly, the Soviet Union is in this sector with Zil and Chalka model cars built by Auto USSR.

At a higher quality level are estentially for the toy market the specialist hand-building much of the model makers. Most of these use cartifugal casting machines and casting machines and casting machines derived from

These grown-up playthings, rather like super Dinkies, usually cost between £20 and £150. The most detailed models can

grilles, leather seats and sun toy cars for children.

"Big toy companies used to Many are sent to the US, laugh at us but they are now where demand is strong but the having to get into the collectors' production of miniature metal market," says Mr John Hall, cars is low. Some sales are Brookin's owner. "This used to

cars is low. Some sales are directed at the collector interested in a theme. Rock guitarist Eric Clapton, for example, has a huge collection of miniature Ferrars. Collectors are just big kids really, says one maker.

A small but important business is supplying vehicle manufacturing. The worldwide miniature and to a control of the toy car industry is immensely to car industry is immensely.

cost between \$20 and \$150. The most detailed models, such as those made by the Italian company Bosica, can cost \$2,000 or more.

Normally made to a 1:43 scale, Normally made to a 1:43 scale, the cars have a feel that sets the cars have a feel that sets the cars is expanding so to make what it says will be colour three times heavier the models for companies including models for companies including models for companies including the Maribox, part of the Universal group of Hong Kong, is resurrecting the Dinky name this year made from a brass master model and the final product is about three times heavier that said the sets are model and the final product is about three times heavier that said the sets are model and the final product is about three times heavier that said the said three times heavier that said the sets are model and the final product is about three times heavier that said the sets are model and the final product is about three times heavier that said the sets are model and the final product is about three times heavier that said the sets are model and the said three times heavier that said the sets are model and the said three times heavier that said three times heavier that the said three times heavier three times heavier that the said three times heavier that the said three times heavier that the said three times heavier that the sal group of Hong Kong, is resurrecting the Dinky name this year to make what it says will be "collectable" miniature cars. Corginic in Swansea, the UK's biggest producer of toy cars, is expanding output of its Corgi Classics, which are partly aimed at collections. In France, Majorette has purchased Solido, a maker of classic die cast cars at the bottom end of the collectors' market.

The Continental Europeans team and Aston Martin.

Models are made from a brass master model and the final product is about three times heavier than a traditional Dinky. As with many of these companies, Western will carry out sub-contract work.

Two former Western employees set up their own model business. SMTS in Hastings.

The biggest UK company in this field is almost certainly Brooklin. Set up in Canada but

The Continental Europeans Brooklin. Set up in Canada but have a stranglehold so far on this section of the industry, brooklin produces about 35,006 producing at costs that British miniatures a year. It has a range manufacturers find tough to compete with. As well as Solido, 1930s to the 1960s, selling for these companies include Eligor of France, Rio and Brumm in Like Western, Brooklin operately, and Vitesse in Portugal, ates at almost full capacity and selling models at prices as low as has the difficult problem facing many small businesses – how factory equipped with robots to

At a higher quality level are the specialist hand-building model makers. Most of these use niques.
Western Models was set up 14
years ago by Mr Mike Stephens,
a 45-year-old former travel

agent, and produces more than 15,000 miniatures a year at a small factory in Taunton, Somer-set. About 75 per cent of the company's \$320,000 turnover comes from exports.
Western has some 100 models

in its catalogue, most priced at between £30 and £130. The com-

The Continental Europeans Brooklin. Set up in Canada but

December 31, 1987

No hiatus

in PR spend

BRITAIN'S leading companies seem determined to press ahead with the use of public

relations and other corporate communications activity this year in spite of the uncertainties caused by the financial markets in recent months.

The Stock Market slump sent shivers through the UK's pub-

lic relations consultancy busi-nesses which had grown used to an annual growth rate of 30

per cent or more over the past

But a new survey of 50 of the UK's 200 largest companies

reveals that just over half of

those surveyed expect to spend more on public relations activi-

ties this year than in 1987.

Only a few – some 4 per cent –
of the senior marketing and
communications executives

quizzed expected to spend less

while 42 per cent expected to spend the same.

"We were clearly worried by the effects of the stock market

crash on corporate comunica-

tion expenditure, admits Dale Fishburn, chief executive of the McAvoy Wreford Bayley consultancy which commis-sioned the survey (carried out

few years.

Winners can be a long time coming

Christopher Parkes explains the innovative - and persistent - marketing policy of the Italian Ferrero group

LUXEMBOURG...gateway to

The proposition may elevate a few eyebrows, but Mario The palate of Europe resides there, he says. Compact, cosmopolitan, with all the requisite industrial, rural and urban social elements, it has the added advantage of being com-fortably off. It therefore quali-

fies as the ideal test market for a pan-European food company. Bruzzone, managing director of the Italian Ferrero confectionery group's UK subsidiary, stands confidently by this central point in the company's

marketing strategy.
In a nutshell, this states that a new chocolate or sugar con-fection which goes down well with the locals, Eurocrats and other guest workers crammed into the Grand Duchy can sucincreasingly, in the world

In a gold-wrapped, choco-late-coated wafer shell, the Ferrero Rocher is a case in

From test marketing in Luxembourg, this tasty little indulgence developed into a Euro-hit with a market profile and a price premium which roused envy and sharp reactions among Ferrero's competitors.

A VAT as big as a house, filled with 2,000 tonnes of cherries in

alcohol stands shoulder-to-shoul-

der with an espresso coffee machine the size of a charabanc.

A cooker-extrader in the nearby

laboratories squirts out a stream of puffed, pizza-fla-

voured rice. Next door, giant

mills thump the kernels out of

cocoa beans: a vegetable oil refi-

nery hisses on the perimeter. A

new plastics extrusion plant

takes shape next to the office

block, where an ex-space scien-

tist uses lasers and micro-fine

long-term development plan,"

the guide says, gazing across Ferrero's higgledy-piggledy fac-tory at Alba, a little way from

Turin. This is an empirical com-

From its early days just after the Second World War, when

Ferrero scrounged for scarce

raw materials to feed its new Italian confectionery business,

FIRES KILL about a thousand

cause £500m worth of damage.

The worldwide toll from fire

runs into tens of thousands of

deaths and tens of billions of

Yet experts in fire protection

say fire-resistant materials remain a neglected field of research. It's always been a

Cinderella area, says Peter Jackman, an international fire

consultant. He believes few architects and builders are

interested in fire precautions.

In materials they buy down to

a price, not up to a quality. So many new synthetic

materials have been developed over the last 25 years, but very little thought has been given to

Research Station. According to

Ames, most of the new ideas in fire retardants come from

One such innovative com-

pany is Crompton Design Man-ufacturing (CDM), run by the husband and wife team of

Geoffrey and Caroline Crompton in Southport, Merseyside.

They have developed a new range of fire-proof materials

which can be used for many

structural and decorative pur-

poses, including doors and partitions, protective coatings and paints. One large-scale application is likely to be a fire-resis-

tant adhesive for manufactur-ing chipboard. Crompton's materials -

known as the Ceepree system

are normally used to make

- are based on inorganic chemical powders called frits. These

small companies.

dollars in damage.

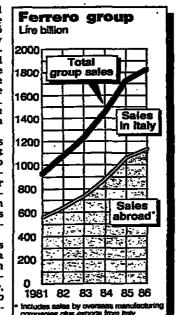
We have never had a

water jets to slice hazelnuts.

The Rocher has a special place in Bruzzone's heart. "We lost energy and money for 15 years," he says. The company had had earlier whilfs of success with Tic Tac mints and Kinder Surprise eggs. But since 1982, when Bruzzone and the Rocher arrived in Britain, the scenario has been transformed. Ferrero's sales, less than \$4m in 1981, will be around \$40m

At last, Ferrero, which has production plants in most European countries, Puerto Rico, and has even been manufacturing in Quito. Ecuador, for more than 10 years, feels confident enough to open up in Britain. A small factory has just started work in Llantri-sant, near Cardiff.

Ferrero's patience, he says, is partly based on its status as a private company, free from short-term performance pres-sures. Consequently, it is able, to a large extent, to absorb losses and make mistakes without rousing murmurings from shareholders and City pundits. But it also stems from the management's belief in the global aims of Michele Ferrero, the man referred to group-wide as "the owner."



zone, "...or Europe at least."
The Ferrero formula is a complex mix of food, engineering and packaging technology which produces confectioners 'In the end our philosophy is to please most palates with one of mass production for the technology to bamboozle entire world," proclaims Bruz-would-be imitators.

But the key is originality. Bruzzone claims that true innovations can command a market price premium of 10 to 20 per cent above comparable products. When, like Rocher, they are made on complex, pur-pose-built, patented machinery, they can hold their premi-

ms for a considerable time. With Rocher, the Italian company successfully invaded the UK mass market with chocolates selling for almost 20p apiece. Cadbury is still kicking itself.

It feels it should not have allowed Ferrero to create its current niche in the market. The British company's reaction, according to one Cadbury executive, was to come out two shops.

with a "quick and nasty According to Bruzzone, a response." Accordingly, it new product may be on test for launched Wishes in 1986, a as long as 10 years and still not good 18 months after Rocher was established. Hardly quick (Rowntree had already brought out Eclipse, its Rocher look-alike), and nasty only in the sense that Wishes were where per capits accordate intended to grah a portion of communication. intended to grab a portion of the new sector discovered by

weapon, and the criteria gov- bury. Rowntree and Mars blasted into mass markets and erning launches will remain fiercely defend their domi- mass production with huge strict. Each product has to be nance. a winner in its own right," says

Carlo Ruggiero, Bruzzone's right-hand man. A more con-ventional confectioner might follow the Rocher with something similar - a range extension - in a new pack. "Our philosophy for 30 years has been not to launch on the back

of a success.

The marketing approach is flexible and exhaustive. At any given time Ferrero may have up to 100 new ideas on trial in the UK. Some may be lines already established eisewhere arready established eisewhere in Europe and widely available in a UK TV region. Some may be moving on from test in Luxembourg. Many will be samples from tiny hand-made production runs available in as few as

consumption is second in world rankings only to that in Switzerland, where a 1 per Innovation will remain the cent share of the market is

Bruzzone knows better than



s: "The paints of Europe resides in Lux

typically made on off-the-shelf machinery with refinements to blasted into mass markets and afford it."

The big three currently afford to wait.

to tackle the triumvirate spend about 290m a year head-on in conventional between them, dwarfing Fermoulded chocolate bars or rero's \$2m advertising budget.

countline snacks such as Twix or Bounty. Such products are bars in West Germany, where we were first," says Bruzzone.
"But we don't want to take on company's main marketing worth \$30m - and where Cad- inject a little novelty, and Mars here because we can't

that Ferrero will, and can

neans new products.
Still, his presence in the hic

archy is symptomatic of a subtle change. An outsider who joined

the group six years ago after working for Heinz and Nabisco

in Italy, he is still something of

There were no middle manag-ers with outside experience, but

a company sometimes needs

external inputs on marketing strategy and business practice,"

Bruzzone discovered the need

action," he says. First he had

for discretion early on. "A for-eign body can be an irritant

to understand the culture and

which can cause an unwelcon

by Consensus Research). His fears, however, appear unfounded. None of the executives surveyed believed that their companies would downgrade the importance of corporate communications because of the financial crash. "It would take a long-term bear Experience shows, however market for us to change our policy," commented one of the

companies surveyed.

Another said: "We are taking a longer term view. We were intending to increase investor relations activity before the of his time is spent on the future...and in Ferrero, that crash and will continue to do

Investor relations, perhaps not surprisingly, came top of the areas where the companies planned to increase their spending this year, followed a rarity, especially since he was sent immediately on joining to take charge in the UK. closely by spending on corpo-rate brochures and videos. While the PR sector will be

buoyed by the survey's findings, the executives surveyed were less bullish about using advertising, design, and market research in the year ahead. The general view was that spending in these areas would stay "about the same" in 1987.

Corporate PR Spending, available from McAvoy Wre-ford Bayley, 36 Grosvenor Gardens, London SW1, price

David Churchill

A chocolate factory that ignores convention

and is negotiating a collabora-

tive agreement with CDM. "We feel these materials have great

potential in fire protection,

Cross says. A lot of fire-retar

dant materials give off toxic fumes in a prolonged fire. The beauty of this system is that

there's no smoke and no

In addition to its novel mate-

rials CDM has an interesting

business strategy which could be a model for other innova-

tive small companies. The Cromptons could not raise

enough money to manufacture

a wide range of Ceepree-based

products directly, so they decided to work with an estab-

lished materials manufactures

in each specialist field.

These companies, which the Cromptons call "developers", are given a license to make and sell a specific type of product. Primeo is one. Another is EPS Logistics and Technology of Sittingbourne, Kent, which manufactures glazing heads for

manufactures glazing beads for glass fire doors; these will hold the glass in place for 90 minutes at 1,000 deg C and they

utes at 1,000 deg C and they are sold by Cryotherm of Keighley, Yorkshire.

Under the terms of the license, CDM is closely involved in designing manufacturing and marketing the products. The developer must pay for marketing specialists to identify suitable products to manufacture. And CDM controls the price at which the

trois the price at which the products are sold.

Caroline Crompton says this

the company has developed into But the truth is that local mana \$1.3bn-a-year international concern with more of the characteristics of a living organism than a business organisation.

It appears to thrive by ignor-ing convention at all levels. Its Alba factory, for example, could not be more different from Cadbury's works at Bournville, near Birmingham. There, modern production thinking has banished all secondary processing of com-ponents - milk, cocca and the rest - to remote works miles away, and the factory operates much as a mass production assembly and packaging plant

for a select range of products.

Again, contrary to 1980s practice, Ferrero fills all top jobs at home and abroad with Italians. The joke is that owner Michele Ferrero is hopeless in anything other than his own language.

agers, where they have been tried, find it difficult to understand and apply the Ferrero product development philosophy and try to "adapt" to local tastes products which have been specifically designed to have global appeal. Executives acknowledge that

not working by the book creates some problems. "It might be eas-ier if we had a set of rules for everything...but there would not be so much fun or excitement," says the guide.
The rules, such as they are,

are made by Michele Ferrero, who governs from an anusually low profile position with an extraordinarily keen eye for detail from Brussels. His disdain for the cultivation of personali-ties (kidnapping and extortion are still popular among the Ital-

within the group.

Even though the group now has subsidiarles in 16 countries, Ferrero's preoccupations and style have hardly changed from the 1950s when Michele Ferrero took over the family firm and turned its focus from Italy to the sweeter tooth of northern

The Alba factory is a microcosm of the global operation. Research technicians, pastry cooks, flavour chemists, marketing staff, taste panels, packaging makers, process workers and management work together on the site, swapping ideas in a constant free exchange. The guide, a manager with 27

years' service, explains that this

familiarity extends round the Keeping in touch, for such an

TECHNOLOGY

WORTH

WATCHING

Edited by Geoffrey Charlish

AT & T amplifies on

ALTHOUGH OPTICAL fibres are now widely used

in place of copper cables to

transmit phone calls and

data, they are still "hybrid"

in the sense that when

amplification is needed

somewhere down the line,

the tiny flashes of light have to be turned back into

the electrical signals and amplified by conventional

electronic amplifiers. Then, they have to be restored to their optical form for

better phone lines

ian banditry) is legendary informally structured company which has a proprietor in Brussels, a chief executive in Turin, and a widening spread of inter continental interests, is fraught with complexities. Any consequent inefficiencies are not easy to detect, since, as a private company, Ferrero keeps its bottom line to itself.

But the company must have a hefty travel bill alone. Two or three times a month, all senior international executives are summoned to Brussels or Luxembourg to co-ordinate marketing, discuss the owner's latest product ideas, plan strategy and taste chocolate.

nce, Mario Bruz-Аз а совзести to understain the cutare and above all to appreciate the perils of taking "revolutionary" steps.
"You have to understand you are me, head of the UK operation, is rarely on base in Britain. When he is, he deals little with day-to-day business. As at the Brussels meetings, 70 per cent

inserted.

in a family group."- ---

LEGAL AND GENERAL Assurance Society is the first UK insurance company to install the Philips Megadoc optical image storage system. A number of contiiental European insurance

record.
Optical recording systems are finding favour where companies need to refer to original document facsimiles quickly. Instead of storing the original paper, new documents are scanned and

Faster X-ray techniques are particularly important in hospitals, where pictures are often called for during surgical operations and in

emergency cases. Konica's system, which will include film, chemicals and processors, will be available in Japan early this year, and in the UK in the second half of 1988.

pulses are completely re-

shaped and re-constituted

electronically) has to be

KONICA, THE Japanese

photographic products com-pany, has developed an X-ray film process that can

develop exposed films in 45 seconds. Konica claims this is about half the time

required by the fastest-high-speed processors cur-rently available.

Konica develops

faster X-rays

BT takes control of desk-top pow wows

BRITISH TELECOM'S Rendezvous Products Division is offering a software con-trolled desk-top telephone conference unit which allows a chairman to control a meeting of many dif-ferent participants across five telephone lines. The system can operate on two channels if neces-

sary, so that two telephone meetings can take place at the same time. The chair-man can switch selected speakers in and out of the two conferences at will.

and send them out again at L&G opts for about 100 times the inten-372km (230 miles) have been achieved before a repeater (re-generative amplifier in which the

he says.

nental European insurance companies already use Megadoc, which is able to hold 50,000 A4-sized document replicas in digital form on a single optical disc the size of a long-playing

the resulting digital signals are recorded on disc.

Fax versatility for IBM PCs

ANY TEXT or graphical material that can be pre-pared on an IBM model XT or AT personal computer (or can be scanned into it from existing paper docu-ments), can be sent over the phone network as a facsimile using a \$750 add-on printed board and software package from Softech Pro-

fessional Systems of Ton-bridge in the UK. Known as PC-FAX, the system allows users to send text messages in telex code if desired. The information can be

sent to or received from any group 3 facsimile machine, group 3 racannae machine, or from another similarly-equipped IBM or compatible PC. Reception is possible while the PC is being used for other purposes (the information is stored and the user alerted to its arrival by a screen mes-

sage). The company claims the quality of the transmitter than fax-to-fax commu-

PC-FAX has several useful features. For example, it can take a screen-full of drawings from any computer-aided design system in use on the PC and send it to any make of microcomputer. It can also be used with word processing and desk-top publishing software for editing and lay-out work.

Three-way advance into tailor-made chips

IN 1986, General Electric of the US, Siemens of Germany and Toshiba of Japan agreed jointly to develop an international standard for ASICS (application-specific integrated circuits) over a five year period. The three companies are

now in a position to make customers' designs, using GE's Advancell library of integrated circuit cells. These are electronic circuit elements which are laid down on the chips to produce circuits for particular applications. They provide exclusivity to the electronic excusivity to the electronic system companies using them and yield better results than systems in which the engineer tries to cobble together a number of standard off-the-shelf

chips.
ASICS are assuming increasing importance in the electronics industry and the three-company grouping is set to become a powerful force as production gets underway.

CONTACTS: AT&T Bell Labe US (201) 564 4342 Konica: London office, 751 6131. Brit-ish Telacom Rendervous: UR, 0372 377477. Philips: Rolland, 65 433287 or 0206 576115 in the UK Softsch UK, 0782 362638. GE-RCA: UK office, 0276 656311.

glass and vitreous enamel, and for glazing pottery. Geoffrey Crompton devel-oped a heat-resisting mixture of frits which melt over a wide ideas are fighting range of temperatures. In a fire these fuse together and form a protective coating over the the spead of fire core material. Another key ingredient, which Crompton BY CLIVE COOKSON

does not wish to identify, is a chemical that holds the coating together and stops it dropping The Ceepree powders can be areas susceptible to forest fires thing currently being used. The most fire resistant of all to increase their resistance to fire. For example Crompton has been working with Primco, a manufacturer of composite materials based in Manchester, materials based in Manchester, materials based in Manchester, materials has great potential in aircraft cabins, for which the

ing for use in the aerospace industry. For this application, a cloth woven from glass fibres is impregnated with a mixture of Ceepree and phenolic resin.
When the resin starts to burn (at 450 deg C) the Ceepree additives form a charred coating which protects the material ing which protects the material combinations of glass fibres for up to 90 minutes at 1,000 and resins, but Caldicot claims: deg C. (A similar mechanism. We have a product that is bet-

wood burns into a protective layer of charcoal.)

arcrant cabins, for which the Civil Aviation Authority in the UK and the Federal Aviation Authority in the US are introducing stricter fire safety regulations (following the 1985 Manchester Airport disaster). Other companies are develop-ing laminate sheets based on deg C. (A similar mechanism. "We have a product that is bet-has evolved in trees living in ter by a wide margin than any-

Industries, has experienced its is suitable for all forms of insulating properties first-hand. He pressed his hand against one side of the 15-millimetres-thick board, while a blowtorch heated the other side to more than 2,000 deg C. system for use in soft furnisheroes says he felt no warmth even after several minutes.

ICI has carried out extensive are the largest single cause of tests on Crompton's materials fire deaths.

Caroline Crompton says this system has protected CDM against further debts, after a bad start. The Cromptons were let down by some of the large companies that had initially showed interest and they built up a substantial bank overdraft. Now, she says, "CDM is not set up to pay money out, only to receive it."

Peter Jackman, who has carried out independent tests on the Ceepree materials, believes they represent a genuinely novel approach. "They're so flexible in their use, and they have an aesthetic attraction," have an aesthetic attraction," he says. "These materials are very good in fire and they can be used to introduce good wood burns into a protective Crompton's materials is a comdesigns. Most people have got
aver of charcoal.)

Frank Caldicot, managing
Frank Caldi Alan Cross, a materials expert background is in industrial with the giant UK chemical design, can see no end to the group imperial Chemical possible applications. Ceepree Industries, has experienced its is suitable for all forms of

A team under physicist Anders Olsson at AT&T Bell Laboratories in the US has recently demonstrated an experimental optical transmission line containing four direct optical amplifiers, obviating any optical to The amplifying devices are lasers, based on indium phosphide, modified to accept incoming light pulses

Finns plumb the depths of exploration BY OLLI VIRTANEN IN HELSING

RAUMA-REPOLA, the Finnish shipbuilding group, has con-structed two deep sea explora-

According to Rauma-Repola there are only two other such vessels in the world, "Nautile" tion vehicles which can operate independently at depths greater than those achieved by similar vessels. "Sea Cliff". But both of these, claim the Finns, have more similar vessels. similar vessels.

The two submarines, delivered recently to the Soviet machines go deeper and have Academy of Sciences for a total price of about FM 200m speed of their French and (\$50m), can operate at a depth American rivals. A Japanese of 6 kilometres. They are 7.5 company is currently building metres long and weigh 18.5 a similar vehicle which is due to be delivered in 1989.

One of the most challenging monitoring systems, elaborate submarines was that the Haudran discussion makes and a range of measuring systems. The maximum depth of 6,000 metres gives the vehicles access to 98 per cent of the world's seabeds.

construction. The Soviet end user, the Although the vehicles were designed by the Fluis, the Soviet Academy of Sciences already decided to invite foreign scientists to take part in operation during development. The vehicles incorporate navigation equipment, an among the first foreigners underwater telephone obstacle involved in such programmes.



How small company

Music in 1987/Andrew Clements

The year of the symphony rather than the soloist

With the natural perversity of someone who always sees the grass as greener in someone else's patch, the concert year for this observer looks considerably less absorbing in retrospect than the opera, which Max Loppert has already surveyed with David Murray to come. Some of the opera highlights, however, demand inclusion and will be discussed between for the formula of the control of discussed later, for the moment 1987 can be considered as a year Iss' can be considered as a year framed by exceptional performances of Mahler's Ninth Symphony, each utterly individual yet each as valid as the other. Claudio Abbado's at the beginning of the year with the London Symphony Orchestra was the more controversial, a reading that sought to connect the work that sought to connect the wor that sought to connect the work with the 20th-century music that succeeded it rather than attempting to refer it back to the legacy of the romantle symphony. Its raw edges and deliberate eschewal of conventional blend diswal of conventional pieno dis-turbed some listeners, and no one I think could pretend that it represents the final form of Abbado's view of the work. But as an example of a highly gifted Mahler conductor coming to terms at last with the greatest terms at last with the greatest symphony in the canon it was an immensely absorbing experi-

November, an occasion marked by a thrilling and caustle account of Prokoffev's Alexan-der Newsky. His departure, cou-pled with Klaus Tennstedt's and resignation because of illness from the London Philharmonic, left London's four symphony orchestras rather threadbare of contracted conducting talent. The diarchy at the Royal Philharmonic, however, where Viadimir Ashkenazy and Andre Previn now have shared responsibility, appears to be working Concerto-I've had the fortune to well: the RPO is probably the hear, and an equality eloquent most consistently reliable of any of the capital's orchestras at present. The accounts of To remind us of the standard





Vaughan Williams's Tallis Fanta-

terms at last with the greatest symphony in the canon it was an immensely absorbing experience.

By contrast, Bernard Haltink's account with the Concertgebouw Orchestra, broadcast from Amsterdam by BBC radio and television on Christmas Day belonged securely to the mainstream of Mahler interpretation. The occasion was his last Christmas Day concert as principal conductor of the Concertgebouw, and it had an unmistakable valedictory feeling. But it was also a magnificently comprehensive view of the work, wonderfully played – the Concertgebouw, when the mood takes it, is unsurpassed by any orchestra in the world – delivered by one of the world's few authentically great conductors.

Abbado left his post as the LSO's principal conductor in November, an occasion marked by a thrilling and caustic account of Prokofiev's Alexander Nersky. His departure, coupled with Klaus Tennsted's sad mation. Their performance of Beethoven's Ninth Symphony in Bury St Edmunds at the end of the 1987 Aldeburgh Festival was quite easily one of the year's supreme highlights for its sense of tingling theatricality and musical coherence. Away from the CBSO Rattle's engagements with the London Sinfonietta included performance of Berg's Chamber Concerto-I've had the fortune to hear, and an equally eloquent

anniversary celebration at the Proms. His view of Schoenberg's Gurrelieder has undeniably broadened over the years he no longer mistrusts its open-handed lyricism and manages to allow it freer rein without any diminu-tion in textural finesse. It proved to be the one unqualified "occa-sion" of the entire Proms season. There was also a predictably excellent visit for two concerts from the Oslo Philharmonic with Mariss Yansons, a disappointing showing from the Vienna Phil-harmonic under Bernstein and Abbado, and an evening of extro-vert brilliance in 20th-century showpleces from Rattle and the CBSO. Otherwise the level of incandescence was generally

There were not too many Percussion and Celesta. with a sequence of contemporary pitulation in the Fourth Quartet, To remind us of the standard works that included Messiaen's reminiscences of the First Quarter.

debut of the first prize winner at the Leeds Piano Competition, Vladimir Ovchinikov, offered evidence of admirably fluent fingers that are magnificently attuned to the high-romantle repertoire, but as yet a sensibility unwilling to test itself beyond that carefully tended preserve of Liszt and Rakhmaninov. But event the premiere by the BBC none of these artists matched the Liszt and Rakhmaninov. But none of these artists matched the total identification of the tenor Peter Schreier's recital of Schubert's settings of Goethe, given as part of the City of London Festival, and which must surely come to be regarded as one of the great lieder recitals of recent years, delivered with flawless techniquel elegance and a consummate attention to verbal muance.

nuance. New music seem determined There were not too many incandescent solo recitals either. Three memorable piano occasions came my way. Michelanger is lons came my way. Michelanger is programme of Chopin and Ravel began with mannered prescription but progressed to the valse nobles at santimentales and Gaspard de la nuit with such sureness of intention and effect as to began all criticism. Peter Serkin's Wigmore Hall appearance took the prize for the most intelligent and enterprising programme, prefacing a massively authoritative command of Beethoven's Diabelli Variations with a sequence of contemporary what it lacked in every other respect. It was an exceptional year for operas, but otherwise only two new works stick fixedly in the memory. One was Elliott Carter's Fourth Quartet, which was given its European premiere by the Arditti Quartet during the Almelda Festival. While Carter's neoclassical grounding seems to become ever more prominent in recent works, his music has lost none of its emotional scope and intellectual rigour. There appear

of conducting we almost took for Gantejodjaya, made to seem at tet, written 35 years earlier, granted in London a decade ago, last like a 20th-century classic which cannot have been forturely been bould be a conducting we almost took for granted in London a decade ago, last like a 20th-century classic which cannot have been forturather than a schematic exploration. But it is much more than a National Youth Orchestra's 40th labour technique. The London retrospective work; it opens up

Symphony Orchestra under Mark Elder gave only three of the work's five sections, because of the problems of rehearsing of the problems of rehearsing such a vast score, but that still amounted to 75 minutes of music. Whether the whole gigantic structure will fit together convincingly remains to heard at the complete performance promised by the BBC for 1989, but there was enough in the music played to suggest that the composer's insistence on such lavish dimensions should be taken on trust for the time being.

when a year can easily pass without a single new open proving its worth, the appearance of three in one year was exceptional. To be accurate Welferns tional. To be accurate, Wolfgang Rihm's Jakob Lenz was not new, but the staging at the Almeida Festival was the British premiere. It proved an admirably concise and economical singleacter, tightly argued and authentically theatrical, making the
best possible case for exploring
yet more of Rihm's already vast
output. Judith Weir's A Night at

the Chinese Opera, presented first by Kent Opera at the Cheltenham Festival, is that rare thing, a genuinely witty contemporary opera, whose satire is never sententious or heavy handed. To be totally effective, one suspects, it relies on a stag-ing as well drilled as the one provided by Richard Jones for the premiere, but there is no doubting the strength or memo-rability of much of the vocal and

Orchestral writing.
Nigel Osborne's The Electrification of the Societ Union was less well received on this page. I caught it during Glyndebourne Touring Opera's visit to Oxford, by which time, it seems, some of by which time, it seems, some of the more questionable aspects of Peter Sellars staging had been mitigated. It emerged, in my experience at least, as a fascinating, if not comprehensively successful work, founded upon a rich and eloquent libretto by Craig Raine, and furnished with some of Osborne's finest music of recent years. Based on Pasternak's slight novella The Last Summer, its complex Interweaving of the historical and the personal which creates most of the sonal which creates most of the work's problems of continuity are precisely the stuff of which Pasternak's finest poetry and

Pasternak's finest poetry and prose is made; to have diluted that intimate alloy would have been a declaration of creative bankruptcy on the part of the composer and librettist. Their solutions seem to me in general highly intelligent and, potentially, genuinely operatic ones. In the operatic mainstream, I reviewed here only one major new production, Scottish Opera's disappointing Lulu, saved from outright disaster by John Mauceri's thoroughly idiomatic conducting. But the coming of the second part of Tim Albery's staging of The Trojans to Opera North was an evening of North was an evening of immense excitement, in which Sally Burgess's Dido was the focus of attention, and I must mention the two outstanding opera productions that I encountered during the year, both at the Coliseum, and both directed by David Pountney. Lady Mac-beth of Mismisk at last estab-lished Shostakovich's flawed but faccinatingly flaved materialism lished Shostakovich's flawed but fascinatingly flawed masterpiece in the repertory of a British opera company, while Hansal and Gretal at the year's end provided the single most abiding image – Pountney's vision of the end of the second act, his magically dusted gallery of 1950s stereotypes, is a genuinely wondrous moment, a startlingly original and childlike moment, the kind of thing for which we the kind of thing for which we look constantly to opera, and so

The Snow Queen/Sadler's Wells

Clement Crisp

Before the curtain rose on the season's opening performance by Sadler's Wells own Royal Ballet on Tuesday night, Stephen Remington, director of the theatre, announced an appeal for funds to expand the stage area. At a projected cost of \$1m\$, the prosceptum arch and the stage there were no characterisations. proscenium arch and the stage there were no characterisations will be widened and this new to sustain continued interest, dance area will, it is hoped, be ready by the autumn of 1939.

The sustain continued interest, fascinating and haunting things exist in the production - the

It is a cause I would urge to the attention of anyone charita-bly minded about the potential of this theatre as a dance house. And it is a cause which must surely be dear to the hearts of the artists of SWRB. The company labours manfully within the current constraints of the stage, but it is clear that choreog-raphy has its edges shaved, dance cannot expand to its full extent, design can look cramped within the present confines.

The dancers worked eagerly last night to show off David Bintley's Snow Queen, but it is a work I find seriously flawed, and even some editing of the opening scene has not served to inspire

sense of menace prowling around the child Kay in the first act is very well done - but it remains a poetic one-act ballet striving to escape from the heavy padding of a full-evening

staging.
Leanne Benjamin and Roland Leanne Benjamin and Roland Price were seen once again as Gerda and Kay, with Samira Saidi as The Snow Queen. I admired Master James Grundy as the child Kay, assured and touching in facing up to the mysteries of the fair scene, and salute the whole-hearted way the Wells artists attack their roles. If Wells artists attack their roles. If The Snow Queen holds its audience, it is because of their unfailing dedication to the task in hand.



Martin Lewis

American Eagle/Old Red Lion

Martin Hoyle

selves into the highly drilled grotesque style of parody and cari-cature with fervour and discipline. With an interval the production lasts 90 minutes; I suspect the impact might be cumulatively greater (though exhausting for the company) if the piece was played without a break.

The comic-book hero of the title was conceived as a Nazi-buster in 1941, left frozen in Siberia at the end of the war and revived, perfectly preserved, to fight pinkoes and commies in the New York of the Sixties —
"the pill, promiscuity and protest." After an episode of "villainy from Vietnam" he stumbles on the Watergate break-in and moral imperatives become eva-

Hard-hitting savage satire is remote control, and David called for, but the play, written and devised by the company, set-silent majority.

invasion of Nicaragua.

This comic-strip style spoof was a great success on the Edinburgh festival fringe last summer. Its student creators are now graduates (from Bretton Hall, a college with a high reputation for theatrical activity) and have brought the show to the theatre pub in St. Lohn Street, a stroll away from John Street, a stroil away from ing publishing boss and reflects the Angel. ing publishing boss and reflects national needs (in impossible The show's chief virtue is its unremitting energy. The five turn the page; a blackout folyoung performers throw themdently turning over two pages at once is the comic-book equivalent of "with one bound he was

For all the pace, thrust and attack, the moral leaves oneuncertain. Perhaps every society does create its gods, legends and heroes, but to equate them mor-ally with one another is to put nator McCarthy on a par with Hitler, or so the show implies. For all the harm he did, Senator Joe was never remotely in the business of the genocide of millions. Politically the play's style might be best described as full-

frontal simplistic, as much so as its beefy hero, perhaps.

John Williams's set plasters the walls and podia with pages from the sort of comic-book that the management provided as moral imperatives become evasive subjunctives. We subsequently see him fighting crime like a vigilante, then folling a Libyan high-jack. The climax comes at Auschwitz where his old wartime enemy reappears to point a moral of extreme dodginess: that the Nazis of the Holocaust were no different from the America of Vietnam, napalm and Agent Orange. An epilogue in from the sort of comic-book that the management provided us with a sample of. Debra Richards's lighting follows the picaresque intricacies of our hero's winding road, paved as it is with good intentions, to its inevitable destination. Excellent support from Sarah Hasnip as various manifestations of love interest including a female CIA boss, Chris Amos, a bouncy comedian, Ian Williams as Scarlet Claw, the Agent Orange. An epilogue in Ian Williams as Scarlet Claw, the 1995 postulates an American international villain with a way. international villain with a wayward limb commanded

B.A. Young

This is the first classic late-20th- onshire who goes to London to century-type pantomime I have make his fortune is given the seen for several years. It has a usual bonus of additions - not

There are many invitations to shout, there are sweets thrown to the audience, there is a song-sheet for which, after we have all had our turn, seven small children come on stage to help.

The songs are romantic numbers of the pre-pop age with hints of Sullivan, so well sung that i was able to hear every word even of the choruses, a credit to Stuart Calvert the Musical Director. Anita Harris has two duets with Gail Mortley as Alice Fitzwarren, and Miss Mortley in her different genre was in the same league. I thought. I have not seen Chris Harris as a Dame before, but he is an adept pantomimist, and at cooking a sausage pie, sleeping in haunted room or making improbable leaps as an acrobat

The designs are by Martin

Aladdin/Alhambra, Bradford

Michael Coveney

Several notable British theatres have been reforbished and renovated in recent years: the Old Vic, the Royals in Nottingham panion for the and (this very month) Newcas-tle. But the most dramatic sal-vage job of all, surely, has been the rescue of the old Bradford Alhambra, magnificently restored to the nation after a fierce local campaign and a cru-cial vote of confidence and funds

cial vote of confidence and funds from the EEC.

The new Alhambra has been open for just over one year. My first visit, over the holiday period, coincided with a pretty good Aladdia which continues there until the end of February.

restored house at Wakefield, haus variations. Things cultural are looking up in West Yorkshire, and how. The Bradford stage has been deepened, and backstage and storage facilities improved to such an extent that our leading national companies can luxuriate in a new port of call. The National Theatre arrives in March with the new Cat on a Hot Tin Roof. followed in April by Makarova's Swan Lake for the London Festival Ballet and, in June, the first

But the main attraction is the polished brass stair rails, blue theatre itself, fit regional companion for the Grand in Leeds red finish. It owes as much to and the even more leads

Inside, the auditorium, with seats for 1500 people, has been thoroughly refurbished, and the high level paintings of classical scenes, restored. There is new white and bue paintwork on termontings and appropriate howers. frontings and proscenium boxes, but that over-familiar, rather depressing, warm theatre red is the dominant colour. I did find myself craving some cooler greys, pastel greens or slate blues. Still, it is all very exciting and

follow this year, but the Alhambra manages a fair one-dimen-sional show of painted sampans, caves, pyramids, and mud huts on the Street of a Thousand Chopsticks.
Paul Shane as Inspector Wu

proves a dab hand in the crockery-smashing routine, but makes the serious error of rendering Charles Penrose's Laughing Policeman dismally unfunny and vaguely obscene amid a troupe of skimpily clad little girls wielding large black trun-

Su Pollard overcomes a dodgy sound system to deliver, hot and strong, various showbiz nonthere until the end of February.

Hi-De-Hi TV stars Su Pollard and visit of Opera North.

Paul Shane show off, respectively, musical comedy and vaudeville backgrounds to advantage. Jimmy Cricket is a delightfully sympathetic Wishee Washee, and there is fine support from Joe Black, as a classically male-modulated Widow Twankey, and from the catastrophically weedy Eli Woods (formerly a long-stuttering stooge to Jimmy James) as a Chi-

January 1-7

Jimmy Cricket and Sue Pollard

Arts guide

Exhibitions

LONDON

Tate Gallery. Turner in the new Clore Gallery. The Turner Bequest, which amounts to searly 300 oil paintings, finished and unfinished, used a further 19,000 or so watercolours and drawings, has been a source of controversy and discen-sion ever since it came into the nation's hands more than 130 years ago. Turner always wished for a galiery to himself which would show all aspects of his work. Whether he would have approved of James Stirling's extension to the Tate as a suitable setting is a nice question. The targer paintings may be hung too low for one who lived in a more ostentations age, and the tastriut outnead walls Stirling has decreed for the principal galleries is a far cry from the rich plum he is known to have proferred. The vulgar neodeco of the entrance hall has little to recommend it. But

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spoil you in the comfort of The Ritz on your return. The cost for a minimum two nights' stay, sharing a twin room, with English Breakfast both mornings and one theatre ticket each, is just £170 per person.

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ITS CURTAIN UP AT THE REEZ

CUNARD

eight rooms for paintings and one for watercolours give room enough, and with the three reserve galleries upstains, every painting but the few in restoration or on loan is on the

PARIS

Gentre Georges Pompidou. Lucien
Freud chose the 82 paintings for his
first retrospective outside England,
Apart from a portrait of Francis
Bacon and a series of portraits of
his first wife, the exhibition is dominated by his figurative nude portraits of the last 20 years, Closed
Tue, Ends Jan 24, (427 71233).
Galerie Odermatt-Carsen. Maximilien-Luce, Luminous and well-struetured, he nids realistic images from
a working class universe to many tured, he adds realistle images from a working class universe to many of the impressionist's themes of the Seine, the Thames and Saint-Tro-pez 85 Bis, Rue du Faubourg Saint Honore (4266 9258). Ends Jan 30. Musee des Arts Decoratio, Over a thousand wooden toys from as far afield as Greenland, Mexico and Russla carved by 18th century woodcutters or modern desidners Russia carved by 18th century woodcutters or modern designers recreate the enchanted childhood world of villages and dolls, horses and trains. 107 Rue de Rivoli. (22603214). Ends Peb 14.

Grand Paleis. Tressures of the Celtic Princes. Prestigious arrivological finds from what is now France, Germany and Austria bear witness to a luxury-loving civilisation. Bronze armour, candirons, the crater from Vix, were all imported from Greece or Etruria. (42560924). Ends Feb 15.

WEST GERMANY

Munich, Statsgalerie Moderner
Kunst, Sculpture from East Germany. A result of the cultural
agreement of May 1986 between
East and West Germany, this exhibition covers four decades in 130
sculptures, some larger than life-

and about 60 paintings of sculptures by 51 artists. It offers a view of graphic works that have not even been seen in East Germany before. Among the artists are Gustav Seitz, Fritz Cremer, Werner Stotzer, Hermann Glockner, Waldeman and Sabine Grzimek, Ingeborg Hunzinger and Franziska Lobeck. Ends Jan 3.

Mannheim, Stadtische Kunsthalle. Sculpture from East Germany (see above) from Jan 23 to Feb 21.

Mannheim, Kunsthalle der Hypo-Kulturstiftung, Rene Magritte 1888-1967. This is the first extensive retrospective of the Belgium surrrealist shown in Germany. 140 works from museums and private collections in Europe and the US will seek to refute criticism that he was not concerned about what he was drawing. Theatinerstr. 15. Ends Feb 14.

Stattenst. Galerie der Stadt. Max

Ackermann (1887-1975). The 10th anniversary of his birth commemorated by a comprehensive retro-spective with 80 pictures from the main periods of his working life. Schossplatz 2. Ends Feb 21.

Bome Galleria L'Isola. Ten powerful and faintly menacing bronzes by William Tucker. They could be horses heads, and Tucker says in the catalogue that the memory of the horses of the Eigin marbles was part of their beginning and that the public may not go beyond a literal reading of the works. He goes on to say: "If these are horses' heads, they are also human knees or elbows...or perhaps no nameable image at all, sonicthing unthinkable and monstrous". Via Gregoriana 5, Ends Jan 30.

Bome, Villa Medici (French Academy), Picasso — the last years (1968-1973). The French Academy, proprietorial as ever towards the

mounted a riveting exhibition of etchings, drawings and oils mostly from the last five years of Picasso's life. Having practically never been ill, Picasso had to undergo a scrious operation towards the end of 1965 (aged 84). During the following year of convalescence, it seems that he brooded, not only about his health but about having lost his verve and creativity. He need not have worried. The exhibition is so full of energy, invention and surprise as to be exhausting. The starting point of 1968 is chosen as the year in which Picasso began

starting point of 1988 is chosen as
the year in which Picasso began
the first of his last two major series
of engravings, known as the 347
Gravures. Muny of these are on
show and alongside these and
many of the drawings have been
thoughtfully placed photographic
reproductions of works by Ingres,
Poussin, Rembrandt, Goya and
Manet which must have been at the
back of his mind as he worked.
Ends Jan 12.

Milan Palazzo Reule. Eightrenth filen, Palazzo Roale, Eighteenth Century Italian landscapes from

private collections organised by the equivalent of the British National Trust, the Fondo Ambiente Itali-Trust, the Fondo Ambiente Italiano. The exhibition includes 70 delightful landscape paintings, divided into three major groups or schools – the Roman (Van Wittel and Hendrik-Frans Van Lint), the Venetian (Canaictto, Beliotto, Guardi) and the Neapolitan (Joli, Bonavia, Tommaso Ruiz and Pietro Antoniani. Ends Jan 17.

NETHERLANDS

Amsterdam, Van Gogh Museum, The complete graphic work of Tou-louse-Lautree, Ends Jan 17. nouse-Laurre: r.nus san 17.

masterdam Historical Museum. Contemporary photographs, utensils,
menus and registers chart the rise
and beyday of Ansterdam's grand
hotels from 1850 to 1914. Ends Jan
17.

Leiden, Rijksmuseum voor Oud-heden. Manuscripts, books and maps spanning 1,000 years of scien-tific imagination and knowledge.

NEW YORK

letropolitan Museum. 201 objects from the Age of Sultan Sulcyman the Magnificent demonstrate the wealth and skills at the high point of the Ottoman entitive in the six-teenth century through the large selection of illuminated manuscripts, the imperial wardrobe, WASHINGTON

National Gallery. A centenary retro-spective of Georgia O'Kerffein-cludes 115 oil paintings and draw-ings, among them rarely seen examples from her familiar New Mexico landscapes, exotic flowers and still lifes. Ends Feb 21.

TOKYO ISELAN Museum, at Iselan Department store. Shinjuku. Bodhidarna Exhibition. Images of the founder of Zen Buddhism, known as Daruma in Japan, who is said to have lost the use of his arms and lega after nine years spent meditating in a cave. Bright red roly-poly Daruma dolls are sold throughout Japan at New Year. Paint in one of his eyes when you buy him and make a wish. Paint in the other eye when your wish is granted (232 1111). Ends Jan 10.

Setba B Forum, Shibuya. Toshio

Ends Jan 10.

Selba B Forum, Shihuya. Toshin Ashimoto, a promising artist, died two years ago at the age of 18. Greatly influenced by the fresen artists of the Italian Renaissance, notably Foru della Francesca, he created a distinctive world featuring women in screne settings. On Jan 9, a concret of baroque music will be given in Ashimoto's memory. (452 0111) Ends Jan 19.

Dick Whittington/Plymouth

script by John Morley with some only the voyage to Morocco, rhyming couplets, it has a girl to play the hero and a man to play the Bame. What's more, it is Messrs Cribbins and Harris in a packed with stars, and anything haunted bedroom, some mock-l may have said about the unim-acrobatics with dialogue unexportance of acting in pantomime pectedly in French, a beautiful is only partly apt. Bernard Cribbans as Alderman Fitzwarren, the Bells (Amanda Wenban) for the Lord Mayor, and Andrew the ultimate wedding. Tommy Sachs as King Rat, bring their Shaw is the imaginative choreogramillar talents to less familiar rapher. Dick and King Rat's final parts. As Dick, Anita Harris is a encounter is a duel fought alleg-splendid Principal Boy, who edly by Queensberry Rules. sings and plays charmingly but does not try to be a 14th-century yuppie peasant. Chris Harris is outstandingly funny as the cook to the Fitzwarrens. The whole thing, in fact, is played exactly by the rules, even to the inserted use of the television commer-

(That is, there were seven on the night of my visit. The lines said six, but we had a n extra volun-

I thought the script very

he is splendid.

funny, sometimes in an adult. Johns, who once, is a different way for the benefit of parents vein, designed Romans in and critics. The basic story of the boy from (in this instance) Devable director is Roger Redfarn.

FINANCIALTIMES

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Thursday January 7 1988

Egypt's task made harder

of State at the Foreign Office, friction. The agreement has is an ambitious politician who survived worse upsets than enjoys the limelight. He may this, notably the 1982 Israeli have got slightly carried away invasion of Lebanon. But the have got slightly carried away on Monday when he found on Monday when he found domestic pressures on Mr himself berating an Israeli offi-Mubarak as a result of the cer in the Gaza Strip who did unrest should not be under-esnot appear to understand what timated.

he was saying. But his decision to say loud and clear, and on the spot, what he felt about the Israeli occupation of the West Bank and Gaza, must have Twice in the last week Egypten taken before he left Longary and in appears with supposes violage demonstration. don and in consultation with his political superiors.
Policy-makers in London, as

ings aroused in Arab countries by the "uprising" in the Israe-li-occupied territories and by Israel's heavy-handed use of force to contain it. They know that these feelings are exploited by Islamic extremist groups more or less sympathetic to Iran and that the more Israel is associated with the West in Arab minds the more difficult it will be for Arab governments to maintain a friendly attitude to the West and stand up to Iranian pres-

Political shell

The problem is especially ambitious series of foreign trins since he came to nower in 1981. On Saturday he travels to the Gulf to set the seal on the recent rapprochement between Cairo and the Arab states of the region. Before the month is out, he will also have visited four western European capitals and Washington.

Arab state is cautiously emerg-ing from the political shell in which it has been confined in recent years by its peace treaty with Israel and by its chronic economic difficulties. But the relationship with Israel, thrown into sharp relief by the disturbances in the West Bank and Gaza - and in particular the use of live ammunition to quell them, with the loss of at least 25 Palestinian lives so far

suppress violent demonstra tions by militant students and Islamic fundamentalists in Cairo. The more of this that Mr in other Western capitals, are Cairo. The more of this that Mr well aware of the strong feel- Mubarak has to contend with, the more he is going to have to distance himself protectively

Internal equilibrium

Once again, the message to the Israeli Government should need no elucidation. The continued occupation of the territories is as dangerous for Israel's hard-won and fragile relationship with Egypt as it is for her internal equilibrium. And for Mr Shamir to keep summoning the Arab states to negotiation, when he himself refuses both the negotiating forum they propose and the principle of withdrawal from acute for President Hosni the territories which is the Mubarak of Egypt, who this only imaginable basis for a weekend embarks on his most negotiated solution, is at best self-delusion, at worst hypoc-

risy.
The same goes, in a way, for Egypt's relations with the US Mr Mubarak appreciates the White House's recent remonstrations with Israel about the unrest and US support for a UN Security Council resolution criticising Israel on Tuesday In short, the most populous night. But he will no doubt trab state is cautiously emergthis month that such gestures alone are not enough. The US commitment to setting up an international peace conference has so far been half-hearted at best and is in danger of remaining so in a presidential

election year. When Mr Mubarak stops off in Europe, the governments of France, Britain, Italy and West Germany should assure him - remains one of the Egyptian emphatically of their own congovernment's most serious cern about the issue. They Nobody is suggesting that Administration to become the peace treaty with Israel is more actively engaged.

> Indeed, industrial relations managers within ITV admit that it might be hard to do without the ACTT. A union

membership card is becoming

increasingly valuable as a means of judging the profes

cian for the growing number of freelance producers who are

The companies are fright-

ened that their bids to retain their franchises in 1992 will

fail if their staff costs are not

reduced. They fear too that their production facilities will

remain too expensive for independent producers to use, and they will be priced out of the growing global market for pro-

Some useful local deals have

been struck at companies such

as Tyne Tees, Anglia, HTV, Yorkshire and Thames, and other companies are encour

aged by the response of their local union branches to their

requests for new practices. But there are few kind words for

the national leadership of the

fined to outsiders. An ACTT

report drawn up a year ago by Mr Reg Race, the former Labour MP, concluded that the

union had at most two years to

reform its management and industrial stategy if it was to survive as an effective force.

As in other parts of British industry, the question is not

whether patterns of employ-ment are going to change. They are certain to do so. The

question is whether a nationa union can respond in a way which preserves some influ-

ence for itself over the impac

of the changes on its members.

rvations about the direction of the union are not con

Local deals

Union tactics in broadcasting

THE industrial dispute at TV-am, British independent television's breakfast-time station, enters its 46th day today with little sign of compromise between the company and the 229 technicians it has locked out for refusing to agree changes in working practices.

The lock-out, and the rash of accusations it has brought against the Association of Cinematograph, Television and Allied Technicians, are the public face of a wider industrial relations crisis which has long been predicted by ITV's senior managers. Yet it has still appeared to catch the union

The context of the dispute is that the 16 ITV companies have been seeking with increasing urgency to reduce staff costs against the background of growing competition both within the domestic industry and internationally through cable and satellite stations.

Comparison has been made with the industrial relations history of British newspapers. The printing unions were pressed for some years to relax restrictive practices before Mr Rupert Murdoch finally broke away and established a now largely non-union home for his publications at Wapping, east

Basic service

There are some similarities: ITV, like newspapers, has enjoyed many years of high profitability before undergoing a squeeze on advertising revenue; members of the key industrial union have grown accus-tomed to secure jobs and relatively high earnings; TV-am has shown that a television company can these days maintain output without tech-

nicians. Yet there is a difference between keeping up a basic service and producing a com-plex mix of programmes. The ITV companies need fewer ACTT members in proportion to output than they employ at the moment, but the techni-cian's role is not totally dispensable in the same way as that of some old newspaper

AFTER several years of rock-bottom prices, copper more than doubled in value in 1987. to record highs on the London Metal Exchange. The surge startled both producers and consumers of the commodity and left them nervous

about what may follow.

Although producers warmly welcomed the windfall profits, they are worried about the lontney are worried about the longer-term implications. High prices and insecurity of supply provide fresh incentives for those seeking substitutes for the metal or have them immediately available.

Big conner consumers are

Big copper consumers are not particularly concerned about the current high. They are sure that, after rising a lit-tle further in the early part of this year, the price will ease back.

What makes them exceptionwhat makes bleat cacepassing ally edgy, however, are the severe stock shortages which triggered the price explosion.

Some people are on the people are on the stock shortages. point of ripping out their elec-trical wiring to get the last tonne of copper they need to complete an order," says one trader, who insists he is only

slightly exaggerating. World-wide stocks of copper have certainly dropped to a dangerously low level. One informed estimate suggests they were down to only 570,000 tonnes by the end of last year, representing only four-and-a-half weeks con-

sumption. The US commodity watchdog organisation, the Commodity Futures Trading Commission, is so worried about the situation that it is examining "intensively" whether there is enough physical copper around for everyone wanting to take delivery of futures contacts. It also wants to make sure that no one is attempting to take advantage of the supply pres-sures to corner the market.

Already in the US there has been one major unplanned clo-sure of a semi-fabrication plant - the Phelps Dodge continuous cast rod mill in Norwich, Connecticut - because it ran out of stock.

A series of problems forced Noranda, the big Canadian natural resources group, to tell customers in the US and Europe that they can have only about one quarter of the high-grade copper it contracted to supply in January and February this year.

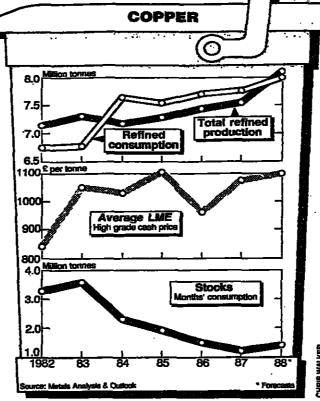
The sudden and swift rise in the copper price took most pro-ducers and consumers by complete surprise and few interested observers found grounds for predicting anything but another flat year at the begin-

But the price is very cyclical and it does not take much to change the market's sentiment. For example, high prices in the late 1970s encouraged some over-production of copper and in the three years beginning in 1981 output in the non-Social-ist world totalled 24m tonnes while consumption was 23m

supply and demand was enough to drive the copper price down 35 per cent, from about \$1 a lb to 65 cents in Four successive years of

That 4 per cent difference in

depressed prices forced wide-spread mine closures in Western Europe and, above all, in the US, where labour costs



Kenneth Gooding on the implications of the rise in copper prices

A slightly tarnished outlook

were high compared with other four years in succession. major producing countries such as Chile, Zambia and

The ready availability of copper helped the major users in ondary refined copper (from their drive for efficiency. "We scrap and so on) was overestihave learned to live with very mated. low inventories of our own in the past Iew years, says Mr surfaced during the first quar-Peter Sellars, general manager, ter of 1987 the industry found purchasing, for BICC Cables, out overnight that, instead of Stocks are expensive to finance, whereas copper was in 400,000 tonnes since 1985, plentiful supply and the price stocks had in fact been been caught on the wrong tonnes.

contracts negotiated and signed directly with producers in October and November – a time known in the trade as the "mating season". Now users are the coming increasingly worried becoming increasingly worried Any substantial supply probable.

Any substantial supply probable with the first half of the 1970s than the first half of the 1970s than did Worcester, Mass. But at the end of the period, the number of jobs in Houston had risen by more than a quarter, whereas workers in the Second half when a surmore than a quarter, whereas workers in the UK. And it contracts negotiated and conductivity, corrosion resissigned directly with producers tance, ductibility, malleability in October and November – a and strength. But there are London Metal Exchange or Comex (the New York Com- one-way street, with no return modity Exchange) would at once the substitution is made.

Why didn't either consumers

the boundary of Coventry, which is in the West Midlands. The

company does, however, pay most of its property rates to the

adjacent Rugby local authority which is in Warwickshire.

Peugeot strenuously denies, of course, any suggestion that its new advertisements could be cashing in on the recent FA Cup

success of Coventry City Foot-

Should we be watching in 1988

for a worldwide retreat by the standard-bearers of the old Red

Hot on the heels of the removal of Czechoslovakia's Gustav Husak, another Communist Party stalwart is about to stand

Party staiwart is about to stand down. William Kashtan, aged 78, leader of the Communist Party of Canada, is to retire at the 1988 party convention in May after 23 years in the job – to which, I hasten to say, he was democratically elected in the style of the

Hewison, a former official of the United Fisherman and Allied Workers Union in British Colum-

bia, and a keen guitar player.

It is now 43 years since the
Canadian Communists - the
party was founded in an Ontario
barn in 1921 - last had a mem-

Retiring reds

Guard?

The answer, in part, seems to be that for some years copper consumption was underesti-mated while the supply of sec-

When the miscalculations ing run down to the tune of has been low. Now we have depleted by as much as 1.1m

Copper is a versatile metal. Major consumers usually its attractive properties include obtain their copper through high electrical and thermal

for copper. That is often a best be expensive and at worst Most copper, about 60 per not produce sufficient quantiuse in power cable, telecommu-

nications, domestic and indusor producers see the trouble trial wiring magnets and auto-ahead until it was too late? motive harnesses. Some After all, copper consumption observers suggest that optical had outpaced production for fibres present a major threat to

Men and Matters

copper's position in the tele-communications market and superconductors to its cable

But these new products are extremely expensive and the raw materials for superconductors are not readily available. So for the foreseeable future the industry expects any inroads the new materials might make will be compensated for by the gradual industrialisation of the third-world. The current high prices are bad news for the major con-

sumers of copper. Western Europe is the biggest, using about 2.75m tonnes a year but producing only 350,000 tonnes. Japan imports virtually all the 1.25m tonnes it needs each

The US is also a net consumer. It uses about 2m tonnes of copper a year but produces about 1.1m.

However, the high copper price is providing a welcome breathing space for Zambia's battered economy as it strug-gles out of recession, according to government officials of that country, which produces about 500,000 tornes a year.

And Chile, the world's largest producer - 1.1m tonnes a year - stands to earn an addi-

tional \$300m in additional export revenue this year High prices have also boosted the earnings of the major US copper producing companies such as Pheips Dodge, Asarco, Magna Copper and Cyprus

it exports.
But the US industry in well on the way to a substantial revival. Painful action to cut costs and improve productivity and the introduction of new techniques have all played their part.

A method of leaching copper from certain ores called SX-EW (for solvent extraction-electrowinning), often using sul-phuric acid cheaply produced from the sulphur dioxide emitted from the company's own chimneys, is playing a major part in the US recovery. It is helping Phelps Dodge, the largest US copper com-

pany, produce copper for about 50 cents a lb compared with 75 cents a few years ago. This has brought the group much closer to Chile which claims to be the lowest-cost producer at 42

Analysts suggest that the copper price needs to be between 70 cents and 75 cents

slowdown in demand - should allow some stock rebuilding.
But the price is unlikely to
drop to 60 cents again. The producers, particularly those in North America which are likely to provide the bulk of the extra output, learned their lesson about over-production the hard way in the past few



Job Creation in America By David Birch

The Free Press: \$22.95

IN THE IO years to 1984, the US created 18m net new jobs. whereas the European Community actually lost 3m on bal-ance. The US economy is not exactly a favourite role model at present, and the heat has been going out of the unemployment debate in recent months, at least in the UK. Yet the starkly contrasting trends in employment over the past decade or so still merit atten-

Magna Copper and Cyprus
Minerals
Until relatively recently it
seemed the US was in danger
of being priced out of the business. In 1964 it produced 23
per cent of the world's copper
but its contribution is down to
13 per cent. The US once
exported twice what it
imported of refined copper.
Now it imports five times what
it exports. messages to policy-makers.
The central theme is that small firms have played an

overwhelmingly important role in America's success story. A breakdown of the figures by size of enterprise shows that about 88 per cent of all net new jobs created between 1981 and 1985 came from concerns employing less than 20 people. Middle-sized companies, with between 100 and 500 employ-ees, suffered significant job s, whereas the very largest businesses showed little net

change. In other words, smaller firms are more than capable of off-setting their higher failure rate by their ability to organise afresh and then grow.

A second important message is that the healthiest regional economies are also the most turbulent. Not only do they attract the highest levels of start-ups. They also tend to show the greatest numbers of business failures. Thus Houston suffered a far

Worcester had shown no growth at all. Similar trends are visible in other dynamic places, like Atlanta or Los

Angeles.
The conclusion, according to author David Birch, is that the fortunes of successful firms fluctuate as they grow and that aggregate growth has a foundation of massive, continual fail-ure. Instability kills complacency and stretches resources;

cency and stretches resources; stagnation is the greatest single threat faced by individual firms and communities.

Birch argues that a higher rate of 'internal turbulence' – the combination of business start-ups and closures – is one of the key differences between the US economy and those of European countries like the UK and Sweden. Although his statistics look a little shaky, he does argue convincingly that does argue convincingly that fear of failure has been a big handican for European enter-

prise.
American culture encourages unsuccessful entrepreneurs to pick themselves up, dust themselves down, and start all over again. Failure is a more searing experience in Europe, which helps to explain why university graduates in countries like Sweden or Holland are much more likely to seek employ-ment with industrial giants than to consider starting up on their own.

Another striking feature of the US regional analysis is that the greatest growth has come from higher, rather than lower, cost areas. Places like San Francisco, Phoenix, Boston or Atlanta present businesses with above-average costs for labour, land, housing, trans-port and taxes relative to their ocalities, and in most cases, relative to the country as a

Firms do not start up around Boston because they crave high costs. They do so because of the quality of the workforce and of the local business infrastructure, and also presumably because of the relative strength of the local economy.

Birch, a lecturer at Massachusetts Institute of Technology, has built his work on the histories of some 12m business establishments since 1969. The raw data came from Dun and Bradstreet, and the establishments covered in 1986 represented about 95 per cent of all non-government workers in

One conclusion to be drawn by policy-makers from these great slabs of occasionally incomprehensible data is that corporate setbacks play a natural part in a healthy economy. Attempts to keep struggling firms alive and to avoid layoffs may well be counter-productive.

Another is that dynamic regions are noted for attracting start-up operations, rather than for luring outsiders from their old domiciles. Tennessee's success in bringing in Japanese investment in the motor industry has had an insignificant impact on the overall employ-ment picture in the state. So the highest priority should be placed on creating the kind of climate which encourages entrepreneurial activity. This includes breaking down

the barriers to labour mobility means doing everything possi-ble to encourage innovation

and risk taking.

The book quotes approvingly the words of the entrepreneur who built Federal Express. *Many times action is not the most risky path. The most risky path is inaction."

Richard Lambert

A bank for all Italians

being commissioned to make programmes for both ITV and BBC. At the next meeting in Basle of central bank governors, Carlo Azeglio Ciampi of the Bank of Italy may allow himself a small frisson of self—congratulation. For these reasons, many of the ITV companies are pressing for local deals with the ACTT and other unions — that will

Looking around the table, he may ask himself how many of his colleagues would be judged by their fellow citizens to be enable them to reduce costs without being caught up in the sort of confrontation seen at TV-am and Tyne Tees, ITV's north-east region franchise ding the most efficient institution in their countries.

This plaudit has been handed to Ciampl's bank by an Italian opinion poll published yesterday.

No fewer than 58 per cent of a sample poll award the efficiency prize to the bank – which is followed at an imprace distance. followed at an immense distance by 13 per cent for the Italian armed services. Those with more than a casual acquaintance with Italy will not be surprised to learn that parliament (4 per cent), and the local health service administrations (1 per cent)

The same poil has brought a lesser, but none the less important, comfort to the trade unions, which lead the list with 34 per cent among the organisa-tions judged to be closest and most sensitive to people's wishes.

Runabout

Hoardings which are now being put up all over Britain to advertise the Peugeot 405, voted 1988 car of the year, are a marvellous plug for Coventry.

The city's name (with a Churchillian victory gesture in place of the "V") dominates the design under a slogan saying the car of the year is being built there.

This bursting civic pride sits oddly with the advertisements run by Peugeot in 1988. They promoted the company's 309 model by saying "Every Peugeot 309 bought in Britain is being built in Britain. At Ryton in Warwickshire to be precise."

Nowhere in that advertisement appeared the name of Coventry

appeared the name of Coventry
- a city which suffered for many years from an reputation for mil-itant car workers. Nevertheless, the fact is that Peugeot's Ryton plant straddles

Among the bouquets being handed out to Margaret
Thatcher, now that she has
become the longest-serving British Prime Minister of the century, few will smell as sweet as a

Thatcher's Europe



"You're about as tactful as a Foreign Office an official visit"

nomination for the post of Presi dent of Europe. No matter that the job does not exist.

The reality is that a sample of

European business people, in a poll carried out by international Management, has made her the prime candidate for the post, with more than twice as many barn in 1921 – last had a member of parliament elected on its ticket (Fred Rose).

Under Kashtan, the party has made few advances of popularity, with membership fluctuating between 3,000 and 5,000, and there is no sign so far that the new glasnost is doing anything to revive its fortunes. votes as France's Giscard D'Es-taing and three times more than west Germany's Helmut

Yet the bouquet turns out to be barbed by the low level of overall voting. Her winning total is just 49 votes, against Giscard's 21, Schmidt's 16.

Lewis's lives Unlike the usual habit of the great and the good when appointed president of a profes-sional body, Roy Lewis, aged 54, the new president of the Insti-tute of Chartered Secretaries and

Administrators, is treating his one-year term as a full-time job. He has taken a sabbatical from his job in the north of England, has moved to London, and intends to throw himself into an intensive review of education and training for his 45,000 international membership.
Such frenetic presidential activity becomes less surprising on meeting Lewis, who comes from the Rhondda Valley, south Wales. He is a man who gives the

impression of always being in a So far his multi-faceted career has taken him from the Royal has taken him from the Royal Artillery to the Bar, and then on to an academic career after gaining an MA in Social Sciences.

After a period as a schools inspector, and secretary of the properties of schools inspector.

association of schools inspectors, he went into education administration and has been principal of Wigan College of Technology since 1981. He also finds time for at two

other careers, each of which would tax many of us to the full. He has become a successful business man both on his own account and helping establish profit-making companies for his college. And he is an author with an international reputation built on 15 law books and 35 crime

Lewis says he usually writes two novels a year – but regrets he may only manage one—and—a —half during his presidential

year.

He has two main characters, each of which has a devoted following. One is Eric Ward, a Newcastle solicitor, the other is Arnold Landon, a planning officer with a taste for medieval buildings. "They love them both in the United States," he says.

Holy orders

I have news for those who say the Church is out of touch with modern life.

A New York firm specialising in "religious accessories" is finding a brisk market for canned Communion wine and aerosol

Observer

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NOW THAT we have had our fill of New Year forecasts and gloomy forebodings for the world economy, it is time to look at the latest data for the British one. These confirm the impression that Britain is at or. near the head of the international league in the growth stakes. But they also underline that success has its problems just as much as failure. Here is an "executive summary" of my

conclusions.

Demand and spending are growing too quickly for com-fort in the UK, despite the stock market setback. The UK's external and internal finances are strong enough to maintain a pace of advance above a somewhat sluggish world average, but not to take risks with

overheating.
Mere forecasts of slower demand growth ahead are an insufficient basis for policy, especially as some of the reasons for a possible slowdown, such as reduced export growth, are not themselves very

encouraging.
The case for domestic demand restraint is, for the moment, overriden by the need to prevent sterling overshooting, especially against the D-mark. But sterling will not

Because of real fiscal dragie the tendency of tax receipts
to rise laster than income - tax
To play fair I am taking the
cuts of about £3bn would be
two middle quariers of 1987
compatible with a near zero
borrowing requirement in
1988-89. To abandon tax cuts
would represent a deliberate
cedure leads to an increase in
tightening of fiscal policy. Nominal GDP so far this finanWhether the Chancellor should
do this is a matter of weighing two percentage points above
the claims of demand manage—the Budget estimate. It could
ment against the benefits of be revised upwards in due ment against the benefits of be revised upwards in due those structural reforms which course to perhaps 11 per cent.

are politically possible only in ... It must be said that all these

detailed analysis with the Yet there is remarkably little markets still work so badly rather difficult to determine even after the event.

Exchange shakeout has that firms in south east the even after the event.

Thus we are brought back to decline, recover workers even with the incentive of a company car. Britain's present rise in demand is a excessive not, despite what the for in the Red Book; and that both Nominal and Real GDP growth will slow down to rorrective the known internationally as of how much real growth the ter known internationally as of how much real growth the Nominal GDP.) This refers to economy can stand, which is the growth of the Gross why it is superior to discus-Domestic Product before sions af overheating in purely Domestic Product before sions of overheating in purely adjusting for inflation. The physical terms, including path, inflation will tive, it does not matter how be gradually squeezed out of fast real growth is, provided it the system while leaving room is offset by reduced inflation for real growth. This sentiment which it has not been in the has been in one form or British case. Underlying inflation that the front of sucret tion at 4 to 5 nor result is near

Economic Viewpoint

Raise UK interest rates when sterling allows

By Samuel Brittan

Indeed, the growth of Nominations range.

nai GDP did come down from

Two arguments can be given high double digit rates at the for not worrying about the beginning of the decade to overshoot of Nominal GDP.

the context of overall tax cuts. figures relate to the period before Black Monday, October It is best to start a more 19, when equity prices crashed detailed analysis with the Yet there is remarkably little.

another near the front of every tion at 4 to 5 per cent is near Red Book since 1982. the top of the Group of Seven

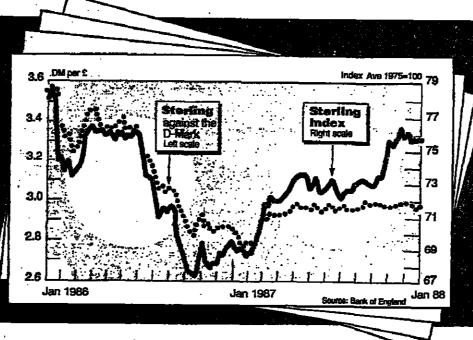
per cent per annum, or if the working of the labour and

But not even the most optimistic interpretation of the Thatcher experience would support either proposition. The productivity spurt has been mainly in manufacturing, which accounts for a quarter to the most optimistic interpretation of the decade (or £7bn, making a cially against the dollar area. Some slowdown is also expected in the growth of controller to the case resent only 0.8 per cent of sumers' expenditure from national wealth. But the case recent very high rates. Any for doing so depends on the forecast hinges crucially on resultant overseas borrowing whether the savings ratio, mainly in manufacturing, which accounts for a quarter for doing so depends on the forecast hinges crucially on resultant overseas borrowing whether the savings ratio, recorded unemployment of 2.6m, the labour and housing markets still work so badly rather difficult to determine per cent in 1985 and 6½ per that firms in south east England are finding it difficult.

Thus we are brought back to decline, levels off or begins to recover.

NATIONAL INCOME ESTIMATES
List half of 1987-88, % change on same period

*Including services. M.S. Except for GDP, all figures are based on CSO estimates of outcom.



The Goldman Sachs forecast is one of the most detailed put is forced up too quickly in advance of structural reform, overshoot of Nominal GDP. inflationary pressures will since the Autumn Statement. It The first is that the overshoot develop. One way in which agrees with the Treasury in has been mainly due to higher overheating can show itself is expecting real output growth D-mark. But sterling will not about 7 per cent in 1986-87. The first is that the overshoot of Nominal GDP. The first is that the overshoot develop. One way in which agrees with the Treasury in develop. One way in which agrees with the Treasury in overheating can show itself is o

enjoying fiscal stability, the UK can grow faster than other G7 countries for a reasonable Sachs forecast? Both investperiod of time at the expense ment and government conhousing markets had so of a modest payments deficit, sumption are expected to rise improved that we could have The Goldman Sachs New Year more quickly. Exports are, several years of above-trend Economic Analysis points out however, expected to slow growth until full employment that even if the UK were to because of sluggish world were regained.

worrying: namely that the For these worried about present rise in demand is a excessive pay settlements the muculation of the kind allowed most encouraging aspect of the for in the Red Book; and that Goldman Sachs forecast is an both Nominal and Real GDP expected fall in the growth will along deal of the same of the non-oil gross trading profits, correcting for privatisation, from over 20 per cent in 1985 6 and 10 per cent in 1987 to 6 per cent in 1988.

Whatever forecast one examines, there are few grounds for downgrading the evidence of

what is actually happening.
There is only one justifica-tion either for having made the interest rates cuts at the end of 1987 or for not reversing them immediately. This is to prevent be sufficient restraint wi sterling rising above the DM3 monetary reinforcement.

It is questionable whether

is now water under the bridge, and it would be absurd to the appropriate economic fig-allow a rising pound to under-mine competitiveness, espe-But how could it have come mine competitiveness, especially as any appreciation of sterling against the D-mark would only turn out to be a clusion had been that investtemporary bubble. A Nominal GDP target

should thus be subject to an exchange rate override. The reasoning is that a policy of keeping sterling within the DM2.80 to DM3 range indicated by the Chancellor in his December 9 evidence to the Treasury Committee is the best available guarantee against a resurgence of inflation, espe-cially if he tries to stay in the top half of the range. If the upper end of the range is disre-garded there will be little grounds for confidence that the all-important lower end will be maintained.

A band of this kind leaves a large scope for monetary policy to be influenced by domestic conditions when sterling is not up against the limits. Unless there is early and convincing evidence of a cooling in demand, interest rates should be raised when the sterling market allows it, which may be

sooner than people realise.

The intervention recorded in the December reserve rise is last year's news. There is no realistic possibility of a Budget much tougher than one with a near-zero borrowing requirement; and that in itself will not rewards from successfully positive to tell them to put their be sufficient restraint without

Lombard

The banality of forecasts

By Clive Wolman

2 months has reached new heights of popularity - and

Newspaper and magazine articles and stockbrokers' and fund managers' circulars invariably conclude that invesors on average are cautiously optimistic.

For example, in what must count as one of the most oriose pieces of stockbroking research, the Shearson Lehman the Government was justified in allowing sterling to fall so much in 1986 on the pretext of a collapsing oil price. But this is now water under the bridge,

> ment managers on average thought the market was going to fall by another 30 per cent, one would have been rather puzzled as to why those inves-

> date their portfolios and driven share prices down by 30 per cent already. We already have an opinion poll of fund managers conducted every day through their buying and selling in the stock market. The results of a separately conducted poll will allow for a risk premium from holding shares they will - on average - always expect the market to rise over the subse-

quent 12 months by about 10 managers are incapable of per cent. making any better forecasts The more serious point is about share prices than the that these surveys form part of stock market itself. Even the a splurge of tendentious other 5 per cent to 10 per cent stock market by predicting the thinnest of margins higher next year's trends for the econ-returns than the man in the omy, corporate profits and street could achieve from a share prices. As a result of the random selection of shares.

The only way of handling

THE GENRE of New Year ing Like the prophets of doom interviews and surveys of fund and the false messiahs of hope managers and share analysts who appeared in response to on their views of the stock the troubles of first century market prospects for the next Palestine, anyone who can articulate a superficially plau-sible case – optimistic or pessi-mistic – attracts an immediate following.

The soothsayers, who include in their ranks fund managers, stockbrokers and even some newspaper colum-nists, use several methods to establish their credentials. The most popular is to prove that they foresaw the crash by unearthing some statement they made back in the summer of the form: "The market looks greatly overvalued. The fact that they followed these state-ments with all kinds of disclaimers and qualifications and made similar statements dur-ing the earlier bull market corrections of 1983, 1984, 1985 or 1986 is overlooked.

The other popular sales pitch is to produce, not a conven-tional form of securities valuation or economic analysis which would be too much like hard work - but some kind of historic parallel usually with the 1973-74 bear market or the 1929 Wall Street crash and subsequent recession. By playing around with the axes, you can produce charts of the stock market price movements in 1929 which look exactly like the charts of 1987.

If there is any proposition in reveal only what the market is economics which has been already saying. If investors thoroughly tested, it is that compare the (after-tax) interpast patterns of share price est to be earned from putting movements give no clue what-their money in the bank with soever as to future price pat-the dividends from shares and terns. History does not repeat itself. The other well-tested proposition is that at least 90 per cent to 95 per cent of UK investment analysts and fund attempts to second-guess the seem able to achieve only by

ing as someone with predictive money where their mouths are insight have become too tempt- leaving the rest of us in peace.

Pockets of new hope

From Sir Charles Villiers. Sir, Mr Denis Delay, of the Steel Committee of the Trades Steel Committee of the Trades
Union Congress, wrote (Letters,
December 30): Policy makers
need to be reminded of the
immense sacrifice made over the
ernment bodies, agencies, banks,
companies and charifies committed to the regeneration of the old
staple industry areas. This
being paid in terms of mass local
unemployment." Much of the
agony was caused by steel works
closures while I was chairman of
the British Steel Corporation

The closures and redundancies closures while I was chairman of The closures and redundancies the British Steel Corporation, had to be made if steel was to

the British Steel Corporation, 1976-1980, and by redundancies recover, as it has. The steel communities are now also recover-chairman during 1980-1983.

Mr Delay does not, however, refer to the work done by BSC (Industry) Ltd, the job creating arm of the BSC, set up in 1975 under Sir Monty Finniston and supported by all subsequent chairmen.

A Vear in the life

By direct finance (\$21m), nine managed workshops and spon- of a commuter sorship (\$2.5m) of 19 Local sorship (\$2.5m) of 19 Local Enterprise Trusts or Agencies, BSC (Industry) has helped to start or grow over 2,700 businesses. These have so far provided new joh opportunities for at least 70,000 people in the steel closure areas, where, in a number of cases, unemployment is down to a level approaching the national average. We expect that at least 10,000 new job opportunities will be created there in 1988. We have supported many over run on a timetabled 1988. We have supported many other programmes to broaden the base of these formerly steel-dependent comunities per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per day - a 21 per cent over-run on a timetabled two way journey time of 97 minutes per

Letters to the Editor

A year in the life

early 1987 or the hurricane dam-age of October last.)

into private, properly motivated, efficient hands, is not the time overdue when the travelling age of October last.)
Reasons for the lateness have ranged from leaves on the track

The results of the lateness range widely. First, reduction in morning attendance at my place of work, where this has meant, effectively, the loss of a full working week during the course of the year, not to mention the irritation of missing early morning. telephone calls, and the embarrassment of arriving late for scheduled early appointments. At the other end of the day, the 37 or so hours of "lateness. have resulted mainly in lost attendance at childrens' school plays, missed dinner appointments, and that much less time spent with the family.

Would that my experience were unique. It is shared by hundred of day fellow travellers on my journey between Edenhridge Town and Victoria. Nor to judge from the reactions of my business colleagues around London — is it confined only to this route. Far from its lateness, because of British Rail now seems endemic in the south east. Is this not now a national disgrace? When averaged out across the working population which

hours lost each year should surely be a matter of concern for our efficiency-conscious Govern-

Time was when taking companies out of public ownership was a device not only for raising more money for the national cofiers, but also to put manage Reasons for the lateness have ranged from leaves on the track (yes, really); defective rolling stock; faulty points; lack of a guard and lack of a driver.

The results of the lateness range widely. First, reduction in morning attendance at my place.

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BANKERS GET THE CORPORATE THIRD DEGREE

Ever since Mexico delivered its debt bomb shell over five years ago international banking has stumbled from crisis to crisis. What do the corporates think of their banks? Are they getting value for money? Or can they do better themselves? THE BANKER speaks to corporate treasurers worldwide with some startling

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New materials group might advance prospects for British steel

From Dr Jeremy Broy MP. Sir, Motherweil District Conncil, with its three important steel works, Ravenscraig, Daizell and Clydesdale, is concerned about the effects, on employment in the district, of the government's plans to privatise the steel indus-

plans to privatise the steel industry.

With the support of Hamilton, Monklands, and Clydesdale District Councils, the council has commissioned Arthur Young, the accountancy firm, to carry out an urgent study of the forms of privatisation which would best so often threatened in the post-North Sea oil economy: and Scottish plants in the same they would also continue to make sales to Shotton.

The terms of the privatisation will need in the post-North Sea oil economy: and Scottish plants in the same they would also continue to make sales to Shotton.

The new materials group, and Dalzell Works in my constituency, make it clear that the Corporation, would be are inviting Shotton to join in more likely to achieve the pace of technical development now would be forms of consequent compositions.

industry as possible in the circumstances.

This may not be secured by privatising BSC as a single entity, creating in this country almost a private monopoly of bulk steel production which is able to restrict home supplies to the levels Britain will need in impossible to put together Welsh the post-North Sea oil economy; and Scottish blants in the same

commissioned Arthur Young, the accountsury firm, to carry out an urgent study of the forms of privatisation which would best secure the future of the component parts of the British Steel Corporation. Specifically it will examine the feasibility of a seperate new materials group, including Ravenscraig communication which would be what is, for the Coston of closing Ravenscraig communication to rolled coil, Shotton coated strip and sheet, and balzell plate.

The Labour Party's wish to maintain the competitive public cownership under which BSC has so much increased its efficiency, has the force of commercial logic. If, however, commercial logic, If, however, commercial logic, If, however, commercial logic fails, and the Government's majority is used to force through the privatised in a form which secures for the control which with the privatised in a form which secures for the control of the privatised in a form which secures for the control of the privatised in a form which secures for the control of the privatised in a form which secures for the control of the privatised in a form which secures for the control of the privatised in a form which secures for the control of the privatised in a form which secures for the control of the privatised in a form which secures for the control of the privatised in a form which secures for the control of the privatised in a form which secures for the country as strong and competitive a steel blazell Works, in North Wales. This is a highly profitable niche market which which, with the sole UK heavy.

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Saudi expatriates breathe a sigh of relief

THE COLLECTIVE sigh of relief from Saudi Arabia's 4m expatri-

from Saudi Arabia's 4m expatriate inhabitants was almost audible on Tuesday when, only two days after decreeing the imposition of a long-defunct system for taxing their incomes. King Fahd rescinded the measure.

Morale had collapsed with the announcement on Monday. "We are only here for the money, and without that, what's the point", said one, voicing a common said one, voicing a common opinion. The community had then stunned to learn that even those who make as little as SR6,000 (\$1,000) a year would

have to pay taxes.

Mr. Saleh, al-Omair, deputy minister of finance and national economy, yesterday said the graduated income schedule would be revised in spite of a statement by the official govern-ment gazette. Umm al-Qura, that the earlier income tax, scrapped after 1975, would be reinstated. Mr al-Omair now claims the article was incorrect. He promised that "generous" new tax brackets would be established.

The Government's change of

heart probably had more to do with protests from employers than the discontent of the for-eign workers. Work nearly ceased at the Citicorp, Hong Kong and Chase Manhattan joint

Finn Barre in Riyadh reports on prospects for a community in the sun that has long enjoyed shelter from the chill winds of tax



provided free of charge for pro-fessionals. All expatriate workers in the kingdom receive air fares tries, and most receive free hous-

ing and transport benefits.

The prospect of losing most top-level employees – perhaps 30,000 Americans, 30,000 Britons, 3,000 Germans, plus other and medicine were particularly vulnerable to resignations.

venture banks as their employres sombrely contemplated the
loss this month of up to 42.5 per
cent of take-home pay.

The maxinum flat tax rate

The possible loss of high-quality medical specialists has
already led to one prompt surrender by the Ministry of

tion even before the measure was rescinded. This hospital's heart surgeons operate on the royal family. Other hospitals have been clamouring for a similar exemption before their medical staff disperses.

top-level employees – perhaps 30,000 Americans, 30,000 Britons, 30,000 Germans, plus other Westerners, proved too much for the Saudi Goverment. Banking and medicine were particularly vulnerable to resignations.

Businessmen are privately exaperated because they were not consulted before the tax was announced. Heavyweight representatives of the business community immediately began making private calls on private and some constitutions. ing private calls on princes

ity medical specialists has already led to one prompt surrender by the Ministry of proposed was 30 per cent, including housing, air tickets, children's education and car allowances. These are normally in the maximum flat tax rate proposed was 30 per cent, including housing, air tickets, children's education and car allowances. These are normally staff hardly worked on the content of projected ity medical specialists has observers believe that the content of proposed staff hardly worked on the content of proposed staff hardly worked on the content of projected ity medical specialists has observers believe that the content of proposed staff hardly worked on the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the content of proposed was 30 per cent, including the conten Observers believe that the

of taxation in force when income levels were up to 10 times lower than they are.

Under the proposed plan, those with incomes under SR6,000 a year would be exempted. Those who earn up to SR16,000 (\$4,267) a year would pay 5 per cent. Those earning up to SR36,000 a year would pay 10 per cent. Up to SR66,000 would pay 20 per cent and those earning above that would pay 30 per cent.

The expatriates-only income tax would generate money to overcome a SR38bn (\$10.1bn) budget deficit. On December 30, the Saudis unveiled an SR141.2bn (\$37.6 bn) budget, of which SR8bn (\$2.13bn) will be drawn from financial reserves and SR30bn (\$8bn) will be financed through borrowing. The binder but borrowed 20 years kingdom last borrowed 20 years ago. Under the new borrowing plan, treasury paper or similar debt instruments will be issued. The income tax is a supplement to the drawdown and the trea-

sury paper.

The anticipation of income tax revenue may explain why Saudi oil revenue projections of SR68.9bn (\$18.3bn) were based on nearly \$20 a barrel at the kingdom's Opec quota. The Opec benchmark at present is \$18 a departure bonuses.

expenditure, in 1988, a levy on expatriate income would be politically popular with the local Saudi constituency.

Whatever the Government's intentions the original announcement was certainly maladroit, suggesting as it did the simple restoration of a scale of taxation in force when income levels were up to 10 times lower than they are.

barrel and prices are likely to decline this year. An income tax could make up the difference.

Yet even if the Government backs down completely, expatriate ate morale will take a long time to return. "I think it's a polite way of saying goodbye," said a melancholy Sudanese. Many of taxation in force when income levels were up to 10 times lower than they are.

(Gosi). Many expatriates who had worked in the kingdom for 10 years found last March that, on the verge of qualifying for the generous Gosi payments, the programme was being stopped for foreigners. The Government of provised reimbursement of my promised reimbursement of pay-ments, but after almost nine months, this has not happened.

The announcement that com-

pletion bonuses would be taxed generated additional concern. Under Saudi labour law, for the first five years an expatriate works for a company, he or she receives a departure bonus of two weeks a year. For every year worked after that, a full month's departure bonus is paid. The income tax would effectively strip one third from most expa-

UK group

links with

DEE Corporation, Britain's

third largest grocery group, yesterday severed its links with Citicorp, the US bank which has helped to finance Barker & Dobson's \$2bn (\$3.6bn) bid for Dee.

Citicorp is lead manager for the seven-strong banking syn-dicate which is providing a \$1.5bn loan facility for the much smaller Barker & Dob-

on.

Dee is dismissing Citicorp
and its subsidiaries from all
their banking relationships
with Dee and its subsidiaries.

These include the provision

Citicorp

severs

mal from Wall Street or London, the decision to fudge the accounting rules so that local institutions can hide the stock market losses of their huge Tokkin funds is a clear reminder that in Tokyo they have their own way of doing business. The Japanese might pay lip service to the idea of free markets, but at the end of the day the authorities will bend over backwards to stop the stock market from falling. 280 Allowing institutions to value their investments at the higher of cost or market value, in order to prevent forced selling at the 15 Oct 87 to prevent forced selling at the year end, would almost certainly have sent a nervous shiver through the financial markets if their underwriting exercise virtically scot-free, having stuffed the Nikkei average jumped by 5.6 per cent on Wednesday, its second biggest rise ever, and the shares of Daiwa Securities, one of the biggest brokerage firms, rose by close to a fifth.

The Ministry of Finance's decision may have done wonders for the morale of the Tokyo stock market — and judging by the surge in volume institutional in the extreme, and it has ended on a suitably unpresurge in volume institutional cleable note. There was always investors have resumed buying — the outside chance that the

If foreign investors were ever in any doubt that the Japanese stock market is a different ani-mal from Wall Street or London,

As it turns out, the 70p safety

300

THE LEX COLUMN

Japan fixes its

stock market

sion may have done wonders for the morale of the Tokyo stock market — and judging by the surge in volume institutional investors have resumed buying— but it confirms suspicions that confidence in the Tokyo stock market was at a pretty low ebb lin the final days of last year. The fall in the market after the October crash meant thathe Tokkin funds were showing substantial book losses and there were real market for equities and despite a book losses and there were real market for equities and despite a fears that they would be distress fall in the oil price. The move-sellers over the next few months. This would have exacerbated the where volume was unusually position of the small investors heavy, and then spilled over into who had borrowed heavily on the new which for almost the margin to buy stakes in recent first time started to look relamargin to buy stakes in recent privatisation issues such as NTT and JAL, both of which are trading at substantial discounts to the offer price. Yesterday's jump in the market should help curb any forced margin selling and may have limited the murket's downside potential. However, when taken together with the recent heavy central bank intervention to stem the dollar's slide, it is another worrying reminder that overall confidence in the world's financial markets remains exceedingly tragile.

BP

It is easy enough to see why fund managers would want to push the market higher at pres-ent; besides the liquidity from cash bids and January's gilt interest payments, there is the interest payments, there is the comforting feeling that with the year end out of the way there are three months to go before the next round of performance. the next round of performance measurement. But then, most fund managers will not have had the chance to discuss the 1987 outcome with their trusters yet, and may be a touch unsure of what is expected of them in

Nor is it yet easy to see equi-ties as fundamentally cheap. With the gift market still unset-tled by its private worries over inflation and interest rates, the yield ratio is around the middle of its historic range. There is also of its historic range. There is also the threat that the downgrading of profit forecasts which has so upset the store sector over the past couple of days could extend to other sectors. It is still possible to construct a case for continued to construct a case for continued recovery in equities, based on cash flow and the current unat-tractiveness of gilts; but the mar-ket is also uneasily conscious that the past few days would also be consistent with a normal beauties in a continuing bear bounce in a continuing bear

RHP/Burgess

Is paper back in favour? The fact that RHP yesterday man-aged to launch the first all-paper bid since the crash – involving no less than a two-thirds increase in the company's equity capital — and still see its shares close higher on the day might seem to suggest so.

But conjectures about the returning vigour of the market are quite likely misplaced. The market's reaction probably reflects more the extremely cosy rature of the deal – and its price – than any renewed appetite for paper. New-look RHP, with its ball bearings disposed of, is being reversed into by a smaller and hyperior group in the same and hungrier group in the same middle-tech sector of electricals and electronics; the synergies are obvious and Burgess go-getter. Bob Morton should be able to do something creative with \$55m net cash in hand. And given a price of only 11 times Burgess's proposetive agraines, dilution prospective earnings, dilution

should be negligible. In certain lights, been better pitched. Had the Bank of England and the Treasury known that it would prove just high enough to support the market last October and just low enough to avoid renationalising the company, each might have fought still harder to claim the idea as its own. The authorities turn out to have escaped from

Diamond sales soar to record \$3.075bn

BY KENNETH GOODING, MINING CORRESPONDENT, IN LONDON

UNCERTAINTIES generated by her came too late to prevent record sales last year of uncut diamonds by De Beers, the South African group which controls 80 per cent of the market.

The company's London-based

Central Selling Organisation reported yesterday that its sales in 1987 totalled \$3.075bn, about 13 per cent in dollar terms above the previous peak of \$2.72bn in 1980. The CSO said that, following

Black Monday, it took the pre-caution of reducing its Novem-ber and December allocations to the diamond cutting trade and this move has been well-re-

extreme buoyancy of demand up

to that time. We recognised that the trade would prefer to keep a tight con-trol on stocks because of the uncertainty and scaled down the allocations. That is part of the organisation's job, to remain flexible and react quickly to market conditions, the official

market for gem diamonds to suf-fer significantly in the wake of the stock market crash. The CSO suggested yesterday that demand

was standing up quite well.
In particular, the signs were
good in the US, the largest market for gem stones which
accounts for 38 per cent of sales,

way to restore inflows of vital foreign investment. That means

an eventual accommodation with the International Monetary

Fund.
With unofficial forecasts for

them."
No longer able to blame eco-

able and better than expected, an improvement from a small said the CSO.

per cent ahead of the \$2,557bn gem diamonds. achieved in 1986, which in turn was 40 per cent ahead of the but Mr Peter 1985 total. During those years traders were restocking as the market made a speedy climb out of recession. Following the 1980 peak, CSO sales dropped by more than half to only \$1.2bn in 1982. The sales figures have been helped by CSO price increases of just over 14.5 per cent in 1986 and a further 10 per cent last October.

The fall in the value of the dollar also helped sales, which are denominated in dollars

aid the CSO. base in West Germany which so far has shown little interest in

The CSO makes no forecast but Mr Peter Miller, an analyst with Shearson Lehman Brothers, suggests that demand for large, top quality gem diamonds is bound to experience some weakness in the months ahead but the diamond market overall is not likely to suffer much apart from a noticeable move towards slightly cheaper jewellery.

Mr Edmund Goldstein; president of the World Federation of Diamond Bourses, said there were already some positive signs that demand would hold up after the stock market collapse. But, whatever happened, the diamond trade was much stronger ceived. accounts for 38 per cent of sales. Our main selling season – November orders had been placed ahead of the October 19 collapse in world equity markets and those orders reflected the state place, demand was "reason—

Act for gem stones which accounts for 38 per cent of sales. During the main selling season – between Thanksgiving (in late November) and Christmas Day – when 40 per cent of US sales and those orders reflected the stock market collapse. But, whatever happened, the diamond market, and the gem diamond market, and the cSO said there were signs of the early 1980s.

Loyalty dilemma facing Nobrega

Continued from Page 1 will it? For it was in large measure the refusal of Mr Sarney, despite repeated promises to the contrary, to allow Mr Bresser to grapple effectively with the perennial issues of spending cuts and revenue raising that brought the former minister's results. It is advantages in it. The appointment, without prior consulation with the PMDB, will markedly strengthen those factions seeking a total break between the party and the Government.

For Brazil's foreign creditors, Mr Nobrega is unlikely to represent and revenue raising that brought about the former minister's resignation last month.

For Brazil's foreign creditors, Mr Nobrega is unlikely to represent any substantial change from

Time after time under the Bresser stewardship, the Presi-dent allowed political pragma-tism to override economic necessity. The most obvious example was his authorisation of massive pay increases to federal civil servants shortly after Mr Bresser's announcement of restrictions on

salary rises.

Even today, Mr Sarney has declared himself determined to press ahead with the grandiose 1 600km north-south railway 1 600km north-south railway 1.600km north-south railway project costing \$2.4bn which a clear consensus in the country regards as an expensive white an

Mr Nobrega will somehow

have to squeeze the train into his rice and beans menu.

Furthermore, there is widespread speculation, endorsed by Mr Bresser after his resignation, that despite claims to the contrary Mr Sarney is still determined to fight the decision of congress to reduce his term of many plans, the new minister or many plans, the mined to fight the decision of the have already had too congress to reduce his term of many plans, the new minister office to four years. This would lead to presidential elections this conce. "Now is the time to realise

Nevertheless, despite these res-No longer able to blame ecocryations, the general consensus
among businessmen, financiers
and economists is that Mr Nobrega's political non-alignment and
his undoubted pragmatic intelligence are good news for the
country.

Only the political and union
left have attacked the choice,
though many of them can see

Tokyo surges after fund plan dropped

Continued from Page 1

Life assurance companies which operate Tokkin funds are Mr Bresser, and he may possibly be a slightly more collaborative adversary. The resignations of Brazil's chief negotiator Mr Ferto be allowed to value them in to be allowed to value them in the current fiscal year to March substantial paper losses, varion the basis of the purchase cost of the securities in them. This means the life companies will of asset value. nao Bracher and, on Tuesday, Mr Fernando Milliet, the central not have to declare and, in many instances, realise the substantial losses suffered by their funds since the market crash in Octo-But the new minister looks

have been among the main sell-ers on the Tokyo market as they anticipated having to meet investor demands for liquidation

The decision represents a surprising reversal of a guideline introduced early last year requir-ing them to use either cost or market value, whichever was the

The level of investment in Tokkin funds has risen dramatically in the past two years, as both insurance and industrial companies became more interested in investing in the stock

Many Industrial companies

valued in the so-called Tokkin investment funds, which are designed for companies which want to use surplus cash for short-term investments in the so-carrities markets.

By late last year, the total amount invested in Tokkin funds had exceeded Y30,000bn (\$234.7bn), up more than 70 per cent from a year earlier, and Tokkin were a major force in the leaveness stock market. Japanese stock market.

In the aftermath of the crash, most funds have been sitting on

Under the ministry's 1987 guidelines, those losses would have had to be declared. In addition, as Tokkin funds are usually liquidated at the end of each fis-

would be realised.

Analysts said yesterday that Tokkin fund managers feared that many investors would close their funds after these reverses rather than renew them, and so had begun to sell shares heavily in anticipation of a high level of redemption demands in March.

By borrowing against the assets of the company being acquired – in the UK, is putting up £650m, the largest single alug. The next biggest lender is Chemical Bank, providing £350m.

Mr Alec Monk, Dee's chairman and chief executive, yesterday repeated his earlier.

The ministry was also under pressure from the public to do something to bolster the stock market. Shares of Nippon Telegraph and Telephone and Japan Air Lines had slipped below the prices at which the Ministry had sold them to the public only a few weeks ago, causing widespread unhappiness among individual investors.

Many industrial companies sought quick profits from aggressive stock market investment by Tokkin funds as a way of offsetting weakness in their operations, a practice that came operations, a practice that came to be known as Zaitech, or financial engineering.

In addition, the ministry is counting on further substantial proceeds from issuing more NTT shares this year to help meet the Government's budget committee to be known as Zaitech, or financial engineering.

of borrowing, credit and banking facilities to Herbanking facilities to Her-mans's, Dee's large sporting goods subsidiary in the US; the handling of the British group's American Depository Receipt programme; and the roles of issue and paying agent for Dee's 2200m com-mercial paper, and paying and conversion agent for Dee's 266m convertible

Dee has informed Citicorn of its decision in a letter to Mr John Reed, the bank's chairman and chief executive. Yesterday, Citicorp's New fork headquarters refused to York headquarters refused to discuss the Dee letter. "We never comment on a custom matter," it said.

The loan facility consists of S1.25bn to fund the cash element of the Barker & Dobson offer and \$350m for further working capital. Citicorp, which has been an active participant in many recent lever-Recently, life assurers and cal year, in many cases the losses by borrowing against the other Tokkin fund managers have been among the main call

Mr Alec Monk, Dee's chair-man and chief executive, yes-terday repeated his earlier criticisms of the US bank's behaviour. "They see themselves as common carriers of capital," he said, "rather than as lenders. I don't see how anyone is going to bank with them if they go around like this."

This is not the first time Citicorp's appearance as a predator's backer has caused a defending company to sever links: In August, the US group Gillette ended a 22-year bank-ing relationship after Citi-corp emerged as lead lender in Revion Group's unwanted proposal to buy Gillette.

NEWS REVIEW

Ferranti has commenced deliveries of twelve Tactical Data Handling and Fire Control Systems for the relitting of the Royal Navy's Oberon class of patrol submarines. The first system, designated DCH, has been delivered on schedule to Degement Pockward.

been delivered on schedule to
Devenport Dockyard.
Developed by Ferranti Computer Systems, Bracknell
Division, DCH is a shelfbased modular system
incorporating distributed processing architecture.
Tactical information is prasented on a multifunction
display console identical with
the sonar 2051 consoles.

Traffic controllers

Business

Ferranti systems. for Oberon

Traffic controllers

The latest Ferranti Remote Signal Monitoring (RSM) systems for traffic control are currently being installed by the County Councils of West Sussex, Hereford and Worcester. Manufactured by Ferranti Industrial Electronics, Data Systems Group, Dalkeith, they represent the first installations of the new Ferranti benchmark RSM system which incorporates a number of additional controller monitoring features that have been developed in response to users special requirements since the system was first marketed.

Ferranti Resin has supplied three 4,000 gallon gless reinforced plastic (GRP) petroleum storage tanks to the Morrison Road Gerage, Annifield Plain, Stanley, County Durham.
Ferranti Business Communications has announced the launch of the new Rhapsody Digital Keysystem:

-ADVERTISEMENT-

SPACE

Changes in the weather

Ferranti has been awarded a mance characteristics for use contract by the European sa the transmitter of a wind Space Agency (ESA) to Light Detection and Ranging develop a high power Carbon Dioxide (CO₂) laser for possible use in a spaceborne wind ment of air porticles I Dove-Ferranti has been awarded a contract by the European Space Agency (ESA) to develop a high power Carbon Dioxide (CO₂) laser for possible use in a spaceborne wind sensing instrument which might agnificantly improve weather forecasting. The work will be carried out by Ferranti Defence Systems. Electro-optics Department, in collaboration with CISE of Milan, Italy, and Dornier Systems of Friedrichshafen, West concerns the demonstration of the movement of air particles. LIDARS has already been demonstrated for use in sensing wind shear, a localised down draught which can effect the airspeed of aircraft during take-off and landing. The Royal Signals and Radar the stansmitter of a wind Sensor (LIDARS). The concerns the demonstration of the movement of air particles. LIDARS already been demonstrated for use in sensing wind shear, a localised during take-off and landing. The Royal Signals and Radar the wind sensitive of the movement of air particles. LIDARS already been demonstrated for use in sensing wind shear, a localised during take-off and landing. The Royal Signals and Radar contract concerns the demonstration of the movement of air particles. LIDARS already been demonstrated for use in sensing wind shear, a localised during take-off and landing. The Royal Signals and Radar the programme utilising its extension of the movement of the move

● ROYAL NAVY

Tactical datalinks

Ferranti Computer Systems has been awarded a Ministry of Defence contract to equip Royal Navy warships with Receive Only Link Eleven (ROLE) tactical datalink systems. The order, worth nearly £14m, covers nine installations in Seawolf, Leander and Broedsword class Type 22 frigates.

Link eleven is the standard real-time tactical datalink for real-time tractical datalink for NATO maritime forces. It allows tactical information to be disseminated between units of a Force spread over a wide area. BOLE is a stand

alone variant of the Ferranti-Multi-Link Processing System (MLPS) which is a compact, cost effective, modular data link system. The contract, which is scheduled for completion over the next twelve months, follows the sale, announced in July, of similar equipment for operational evaluation by the US Navy. This programme, together with the Royal Navy contract, has enabled Ferranti to maintain its lead in the world market for tactical data link systems.

The good news is FERRANTI Selling technology





Daf's UK truck plants 'profitable'

BY JOHN GRIFFITHS IN LONDON

Control of the Contro

THE FORMER UK state-owned trucks and vans businesses taken over by DAF of Holland last April have been profitable from plate to take over Leyland, said yesterday.

Leyland Trucks and Freight Rover had contributed to a net profit for DAF BV of more than FI 60m (\$33m) in the year just ended, compared with FI 33m in 1986, said Mr van der Padt—although he refused to provide further details.

Some 300 out of 700 Leyland jobs originally planned to have ibeen lost as a consequence of the takes over Leyland been shelved for the forseeable further details.

Some 300 out of 700 Leyland jobs originally planned to have ibeen lost as a consequence of the takes over Leyland as the take over Leyland and that it is still leave about half the Leyland DAF, the UK subsidiary the state of the takes over Leyland, of the takes over Leyland, of the totake over Leyland, of UK-built Roadrunner medium plant trucks for sale in North America had been shelved for the forseeable further because of the collapse of the dollar.

In August, Mr van der Padt that a deal with a suggested that a deal with Paccar could lead to sales of up to 3,000 Roadrunners a year.

DAF disclosed a jump in production at Leyland last year of the collapse of the collapse of the collapse of the dollar.

The company said that development of a replacement is production at Leyland last year of the collapse of the collapse of the dollar.

The company said that it is still looking for a partner to share the system of the UK this year, although this will still leave about half the 2,34bn in 1986.

The Alca Group is a fast growing. US based multi-national provider of consulting, data and sophisticated financial software to top corporations and financial service firms. We are looking for several highly qualified professionals to assist us in our growth in the UK and Europe.

Responsibilities will include:

- Managing client relationships. Helping clients implement sophisticated corporate finance techniques to evaluate business unit performance and investment
- opportunities. Developing and delivering presentations to
- Marketing products and services to existing and new clients.

Candidates will be highly motivated and creative self-starters who posses a minimum of 3 to 4 years of relevant work experience; strong accounting, finance communications and interpersonal skills; and highest ethical standards. Fluency in other European languages is desirable. CA, MBA or equivalent work experience. Please send CV and salary requirements to:

James P. Walsh, The Alcar Group Ltd Ely House 37 Dover Street, London W1X 3RB

No agency or phone enquiries, please.

New managing director for Westpac Banking

has relinquished this post more than a year later than originally intended at the age of 64. He will continue to serve as a director of

being appointed to London in 1955. He assumed control of

THE LARGEST banking group in Australia, Westpac Banking has appointed a new managing director from the start of this year.

He is Mr Stuart Fowler, 57, who has succeeded Mr Robert White on his retirement as chief executive after holding the position for 10 years. Mr Fowler was previously chief general manager, retail financial services.

This ends speculation about a replacement for Mr White, who has relinquished this post more than a year later than originally

He has been an active member of Australian Business Co-opera-tion committees, and is a former continue to serve as a director of international business operations tion committees, and is a formet the bank, which was formed in New Zealand in 1964, but chairman of the Asian Bankers 1982 from the merger of the returned to the London office in Association.

Changes at Chicago Pacific

SEVERAL top personnel changes have been made within the home products concern Chicago Pacific, the successor in 1984 to the Chicago, Rock Island and Pacific Railroad Company. The latter had completed a four year liquidation process under a bankruptcy court order, emerging as a cash-rich virtual shell.

With Mr. Harvey Kapnick, former chairman and chlef executive (CEO) of accountants Arthur Andersen, elected chairman, president and CEO of Chicago Pacific, and with credit facilities available, it then went on the acquisition trail.

A bid for US conglomerate

With an offer for Hoover, of the ver Co., and will be responsible for the Hoover operations in North America and Australia. He was executive vice-president. These appointments are in consumer electrical applicance and Elected an executive of Mr Merie Rawson, who had three quality furniture makers.

Mr Frank E. Vaughn has now been elected an executive rice-president of Chicago Pacific and with credit facilities available, it then went on the acquisition trail.

A bid for US conglomerate

A bid for US conglomerate

With an offer for Hoover, of the ver Co., and will be responsible for the Hoover Co., and with a takeover of the West German-based Growth and combined with a takeover of the West German to not a takeour of the West German to n

A bid for US conglomerate
Textron in October, 1984, was
repulsed, but it was successful

Eastern Region of Hoover.

Mr Robert J. Elsaesser has dent of Chicago Pacific and president of The Hooident of its Furniture Group.

Finland's **UBF** bank names future chief

By Oli Virtanen in Helstriki

UNION BANK of Finland, one of Finland's two leadone of Finland's two leading commercial banks, has appointed the chief general manager, Mr Ahti Hirvonen (aged 56), chairman and chief executive officer as of January 1, 1989.

He will succeed Mr Mika Tiivola (65), who retires at the end of this year, ten months earlier than

months earlier than planned. Mr Tivols was due planned. Mr Tiivols was due to retire about a year ago, but was asked to stay on for another two years in the midst of the takeover of the Bank of Helsinki and rapid changes in Finland's financial markets. The transition, according to Mr Tiivols, has been smoother than expected. Hence, the earlier retirement move.

Mr Hirvonen is a veteran

earlier retirement move.

Mr Hirvonen is a veteran at UBF. He became a board director in 1971 and chief general manager in 1983. His former position as chief operating officer will be taken by Mr Kurt Stenwall (aged 55), currently deputy chief general manager.

Mr Bjorn Wahlroos (35), a former economics profesformer economics profes-sor, will be the next deputy chief general manager. He joined the bank's board of

directors in 1985 as the

C&L

sector reassigned XEROX, the diversified US group with principal business in reprographics and financial services, has announced the retirement of its international operations chief, with effect from January 4, and who remains managing director

Responsibility for

Xerox international

the reassignment of his responsibilities, reports Reuter.

Mr Robert F. Reiser, a group vice-president and also president, international operations, has left to become a senior lecturer in business policy at Bablance Cellette in Welferley Massa. has left to become a senior lec-turer in business policy at Bab-son College, in Wellesley, Massa-chusetts. He is, however, continuing his association with

responsibility of two executives, and Caribbean countries

I

ucts division, of Rank Xerox.
Americas Operations' responsibilities include Xerox do Brasil, Xerox Canada, Xerox Mexicana, Xerox as a consultant.

The functions which reported to Mr Reiser have become the in South and Central American

CBOT appoints its first woman public director

THE CHICAGO Board of Trade has appointed Ms Darl E. Klein-bach to a three-year term as a public director, a position she will assume on January 25.

The first woman to be made a public director at the CBOT, Ms Kleinbach will join two current CBOT public directors: Mr John P. Gould, dean and distinguished service professor of economics, University of Chicago; and Mr Thomas V. King, chairman and chief executive officer of Seay & Thomas, a commercial property

in several agricultural organisa tions and committees, including tions and committees, including the Oregon Wheat Growers. League, National Association o. Wheat Growers, Agricultura Advisory Committee of the Commodity Futures Trading Commission, and Agricultural Advisory Committee of the CBOT. Previously, she was a registered commodity representative in sales and marketing for Geld ermann and Co Her professiona.

ermann and Co. Her professiona background also includes teach ing, research and counselling.

Accountancy Appointments

Service Industry plc

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My client is a U.K. market leader in FMCG, with a \$20m+ pa turnover and plans to grow by 400% in the short term. The Group's success is the result of aggressive marketing; keen pricing; and the availability and strict control of 25,000 stock lines. Rapid expansion has created these new opportunities for two young, commercially assertive, professionally innovative, ambitious accountants with drive, integrity and commitment.

Group Divisional Financial Controller

Reporting to the Group Finance Director, the Controller will be responsible for managing the pating fully in financial planning and develop-ment. I seek ACA's, 27-38, with senior commercial line management experience, ideally in multi-site service operations who have good potential for promotion.

Salary c£25,000 + CAR

Reporting to the Managing Director of the 'core' trading division of the Group, the Controller will manage all aspects of the financial function, with particular emphasis on maximising profitability. I seek ACA's, 24-30 possibly part-qualified, with some commercial experience, ideally in retail or distribution.

Salary c£20,000 + CAR

Both posts offer unusually stimulating and progressive environments, with genuine early prospects to Divisional Board level. The salary is enhanced by a generous benefits package. Applicants should write with full CV, including current salary, quoting the appropriate reference

Monty Grigg BSc MIPM **Haines Watts Recruitment Services** Palladium House 1-4 Argyll Street London . WIV LAD



WICKES pic RECENTLY QUALIFIED for rapidly growing retail group

UK AUDIT **SUPERVISOR**

Salary circa £21,000 plus car

Reporting to the European Audit Manager and responsible for reviewing and evaluating operating systems and procedures of subsidiary companies in the UK with the objective of strengthening management controls and identifying additional **GROUP FINANCIAL ACCOUNTANT**

Salary circa £20,000 plus benefits Reporting to the Group Financial Controller the financial accountant will join a small team responsible for all aspects of group financial reporting and control, including exposure to treasury and property portfolio management.

These positions provide an opportunity to develop a career within the group and will be ideal as a first move from the profession and will build on existing technical and personal skills in a dynamic and tast moving environment.

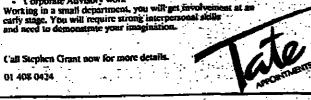
Wickes pic, one of Europe's largest home improvement retailers operates 65 retail warehouses in the UK, Holland and Belgium.

Please apply to Anita Ricketts, Wickes pic, 19/21 Mortimer Street, London W1N7RJ.

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ner recently quatties ALAMALLAS and those with relevant is sidered for a role offering ecormous scope in the following areas: Mergers & Acquisitions Mergers & Acquisitions Management Buyouts International Capital mkts.

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ACCOUNTANT

Cereer opportunity within a small group of Companies offering full exposure to the Board of Directors. You will be a young newly qualified Accountant prepared to direct and produce management information and accounts. This appointment has no upper limits, and your enthusiasm and business skills will help guide the Group to greater things. The Groups activities include electrical manufacturing, electrical contracting and electronics manufacturing, initial renumeration is envisaged c£17,000+ with a

company car. We are located adjacent to London Heathrow and you should apply privately to R J Zarmetti or D J Fidler, Synchroniced Systems Limited, Horton Road, Coinbrook, Slough, Berkshire SLS OAT or telephone 0753-681598.

ASST. DIRECTOR OF FINANCE c£30,000+car+bens

Our client, a prominent institu-tion in the FINANCIAL Sector, require a motivated and versatile individual with a high level of post qualification expe-rience, not above the age of 3S. Executive, technical and super-visory roles to perform. Please apply for full specifications. ACCOUNTANT to £20,000 for energetic, part-mailified in

for energetic, part-qualified in late 20's to control small client accounts for a young, progressive Public Practice. Also manage 2/3 book-keeping staff. London.
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W1 firm both offer tangible prospects and solid career path to thos with good exam.

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Our client is a computer services subsidiary of one of the ten largest U.S.corporations and has grown rapidly in recent years to become a leader in its industry. The group is committed to further expansion and has the funds to support it.

In this new post, you will work with the Finance Director and the Company Secretary in In this new post, you will work want his histories believed and the company sectional matters. Your dealing with tax for the group's European companies and on organisational matters. Your key tasks will include tax planning and liaison with the U.S. parent on tax issues. You will be consulted on acquisitions and mergers and be closely involved with operational staff in structuring tax-efficient contracts.

A qualified accountant, or possibly a banker with international leasing experience, probably in your early 30's, you must be thoroughly familiar with U.K. corporate tax requirements. Experience of European tax work, together with some knowledge of U.S. tax regulations, would be an advantage. If you are a self-starter, good at communicating your ideas and keen to use your professional skills to make a positive contribution in a fastgrowing organisation, we would like to hear from you.

The package includes a substantial basic salary and a contribution to a personal pension

Resumes, which will be acknowledged and forwarded to our client unless a covering letter gives contrary instructions, to Daphne Silvester, Ref. 715DS.

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Financial Planning and Analysis

Age 26-28

West of London

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Profits are buoyant, and a major acquisition programme is substantially changing the shape of this quoted group, which has revenues at the £80m level. Financial planning and analysis across all the subsidiaries becomes even more important as growth proceeds, and this new post at the centre is being established to refine the approach to planning and reporting. The intention is to recruit a high-calibre graduate accountant, in the mid-late 20s, who has spent some time since qualification in the head office of a diversified manufacturing enterprise, in a strategic or

analytical role. Apart from the core tasks of co-ordinating the forecasting and reporting processes, and producing board reports, there will be involvement in acquisition and other project work. Successful performance should lead to a Financial Controller's post in an operating unit within two years. Salary negotiable at the level indicated with relocation arrangements and car provided.

Please send detailed cv, indicating current salary details, to Michael Egan, quoting Ref: 1915/MJE/FT.

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Because of the retirement of the present Town Clerk in May 1988, the Borough is seeking a dynamic, forward looking and professional manager of proven ability in public service, commerce or industry to act as the Council's principal policy adviser and administration head. Proud of its civic past, Southend has retained the traditional title of Town Clerk for this post, which carries responsibility for a wider than usual range of duties normally associated with the

The town is a very pleasant place in which to live, modern in outlook with historic connections, lively and interesting in its activities. It is developing its leisure facilities and local economy to meet the challenges of the 21st century. The Borough offers an exciting opportunity in this top post for a professional manager of high calibre.

Further details are available to potential applicants with a sincere interest in this post from The Town Clerk, Civic Centre, Victoria Avenue, Southend-on-Sea, Essex SS2 6ER or by telephoning 0702 355115. Closing date for applications 28th January 1988.

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Our client is a well established and progressive firm of international metal merchants and brokers. Part of a major US Group, the company has a reputation for excellence of service and its success can be attributed to the calibre and professionalism of its staff. Wishing to take advantage of these strengths the company is committed to the development of its market share and the strategic expansion of its client and business base.

Reporting to the Chairman, the Finance Director (Designate), as a member of the senior management team will have full responsibility for the control of the company's financial and treasury operations. In addition to leading a team of staff, strong emphasis is placed on the provision of management information, the control of foreign exchange exposure, fund and cash management as well as legal and

Arthur Young Corporale Resourcing

City

You will be a qualified accountant in your late 20's/ early 30's preferably with several years commercial experience, ideally gained in an international broking or commodity trading environment. Alternatively you should be able to show evidence of a strong interest in and understanding of City markets and treasury operations. For success in this role you will require a strong analytical approach to business issues, good man management abilities and above all well developed communication skills to liaise effectively with external advisors and

regulatory bodies.

Please reply in confidence, giving concise career, personal and salary details to:
Judith Richardson, Ref. ER 977, Arthur Young Corporate Resourcing, Citadel House, 5-11 Fetter Lane, London EC4A 1DH.



SENIOR FINANCE MANAGER

South Wales Package c£25,000

Our client is a young biotechnology company which has already established proven products. The company has experienced significant growth since its inception, and expects that this expansion will be sustained as new products and services are developed

A senior finance manager is now sought to take control of the finance and administration of the company. Reporting to the managing director, the finance manager will, together with a small finance department, assume responsibility for the financial affairs of the company together with the role of company secretary. In addition to the preparation of management and financial accounts, the finance manage will be involved in the development of the company's plans, forecasts and budgets, and in the financial and economic appraisals of new business opportunities. The

finance manager will also be expected to advise the managing director on matters of resource management, particularly with respect to the treasury function. Candidates should be qualified accountants with a minimum of five years' relevant experience. Familiarity with microcomputer systems is also desirable. The successful candidate is also likely to have an interest in scientific matters, and to be capable of working as part of a multi disciplinary team with the common aim of taking the company forward.

The company is situated in a pleasant location with good access to leisure, cultural and other amenities. The remuneration package is negotiable. Applications, in confidence, should be marked for the attention of Andree McNamara, quoting reference: B0448.

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Kent

to £30K+benefits

Hunter Saphir PLC has recently received a full listing on the Stock Exchange. The Group has developed rapidly from a fresh produce

rapidly from a fresh produce supplier to the major multiples through expansion into contract distribution and prepared foods. Future growth will come both from within the existing business and through acquisitions.

OUALIFIED ACCOUNTANTS

The rapid growth of the Hunter Saphir Group has created a demand for experienced, qualified accountants to fill the following positions:

Group Accountant

Reporting to the Group Chief Accountant, you will be responsible for implementing a standard group reporting system and ensuring the adequacy of the financial reporting of the decentralised operating units; this requires regular direct contacts with these units. You will also be involved in the financial analysis of possible future acquisitions and their assimilation into the Group. Both professional and operational experience is required, including experience of computerised accounting.

Financial Controller

Reporting to the Unit Director, you will be responsible for all accounting and reporting as well as contributing a focused view on the total business performance of the principle operating unit of Hunter Produce Limited, whose business is the procurement and marketing of fresh produce with an annual turnover of £50m. As you will be leading a sizeable finance function, accounting systems experience and good man-management skills will be assential.

Probably aged 25-32, for both posts you will require personal qualities of initiative, commitment, energy and tenacity. Success in either will lead to career development opportunities throughout the Hunter Saphir Group. The benefits are those to be expected from a rapidly growing progressive company, and include a quality car, and, where appropriate, help with relocation to this most attractive Kent location.

Please write, with concise curriculum vitae, detailing your main achievements to date, and specifying for which opportunity you wish to be considered, to Tim Ovington, Group Personnel Manager, Hunter Saphir PLC, Eurocentre, Whitstable Road, Faversham, **HUNTER SAPHIR PLC**

Group Finance Director to £40,000+Car South London

Our client, a £ multi-million international Group, has UK and overseas. Large sums are involved, grown to become market leader in its field of activity. A planned expansion programme involving a number of acquisitions has created considerable management restructuring, including the appointment of a Group

Finance Director.

Working closely with the Chief Executive, you will be responsible for the financial management of each major division within the Group. This will require the maintenance of tight controls and close monitoring,

due to the provision of a fast-moving service within the

Please write in strict confidence, enclosing

CV and quoting ref. 414 to C. J. Hooker, F.C.A.

Management & Recruitment Consultants 19 Britton Street, London EC1M 5NQ.

particularly relating to exports - and there is no margin

This is a very responsible Board appointment requiring

firm managerial qualities and high professional

standards. You will be expected to contribute to the

overall business management of the Group.

Divisional Finance Director

£35,000 plus car and executive benefits

Our Client is the Distribution Division of a major UK plc, one of the most successful trading groups in its sector with turnover in excess of £150 m. The Division is the fastest growing part of this highly decentralised group and comprises twelve profit centres each with a qualified accountant locally. The Finance Director's role is particularly commercial in that it involves continuing negotiations with major

customers on a programmed basis. Candidates will be qualified accountants, probably aged mid 30's with several years' financial management experience in a competitive trading organisation. You will combine a practical approach with high profile credibility. Exceptional energy will be needed as the operations are spread throughout the UK.

(Reference B.34020)

Financial Controller

£25,000 plus car and executive benefits

Essex

One of the main operations within the Distribution Division, which includes some manufacturing processes, needs a first rate qualified accountant, probably an ACMA, to be effectively the number two manager on site. Your activities will extend beyond accounting to administration and operational audit. Furthermore it is intended that you will take over general staff responsibility as soon as possible.

You will have a thorough understanding of costing and stock management, combined with a track record of manmanagement experience in a similar organisation.

If you consider that you meet the requirements for either of these positions, please write, quoting the appropriate reference number and enclosing full details including current salary to Nigel Bates FCA.



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A competitiveness that's as dependent on maintaining strict financial control over all aspects of the business as it is upon the excellence of the products themselves.

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> That's why the Financial Controller, who must be a qualified accountant with unit trust experience, will need to maintain a complete financial record of expenses, monitor them - and institute corrective action where necessary

On the profitability side, the key responsibilities will include VAT optimisation, maximising interest on

the general bank account and ensuring the best possible returns on the dayto-day running of the operation.

In addition, financial information must be provided, systems reviewed, the financial aspects of new internal and external business operations evaluated, and a system for monitoring as well as reviewing money outstanding on unit trust orders established, and controlled.

Certainly, it adds up to a broad range of responsibilities, and ones that, in addition to putting you at the very core of our operations, will necessitate regular visits to head office financial departments, external administrators, trustees and the sales force.

Hence the c£25,000 package -which will include financial sector benefits - plus a car.

For immediate consideration. please send your career details to: Doug Wilkins, Personnel Manager, Legal & General Assurance Society Ltd., 2 Monteflore Road, Hove, East Sussex BN3 ISE. Intervieus will

be beld in London. regar $\alpha \dot{\nu}$ **General**

· SOMETHING · SPECIAL · IN · UNIT · TRUSTS

Our client, one of the world's most rapidly growing and respected computer leasing companies, has recently merged with a major multinational holding company and is a major force within the computer market place. They need to recruit two accounting professionals to take on high profile roles within their organisation to aid and maintain growth and success.

M4 CORRIDOR

UK LEASE ACCOUNTING MANAGER to £22K+car+benefits Reporting to the UK Controller you will be responsible for a small but growing department handling all UK and some foreign leases. Duties also include establishment of a monthly

reporting system and procedure to the parent company in the US, also to maintain and update the inhouse management information systems. You will preferably be qualified, under 30, computer literate, able to use PC's, a self starter and have had some supervisory and leasing exposure.

OPERATIONS ACCOUNTANT to £15K + car + benefits Your duties will be to ensure timely running of sales and purchase ledgers proper accounting for cash and to assist in computer implementation and carry out investigations into figures

The ideal candidate will be mid 20's, part qualified, with supervisory experience. Exposure to US style of reporting would be advantageous.

IN RETURN the company can offer excellent career prospects brought on by both internal and acquisition led growth. If you are interested in either of the above positions please telephone Brett Melbourne on Windsor (0753) 854256 or send your c.v. to him at the address below.

Management Personnel 51 High Street, Eton, Windsor, BERKS SL4 6BL

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arise are expected, Ag 30-39, Prime
responsibilities to be client relation,
bitaness promotion and co-ordination of
the suisting team. The service offered
range from 1.7. to Marketing and Human
Resourcing.

Appointments Wanted

ADVERTISING AGENCY INANCIAL CONTROLLER/ CO. SECRETARY

Thriving Southern-based advertising agency requires a fully-qualified accountant, with some years' business expenence, to take on all responsibility for financial and gement accounting, plus co. retarial function. Package

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The same of the sa

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 ${\it Internal Audit}$

Consumer Goods, West of London,

c\$20,000, Car

Consumer Goods, West of London, C\$20,000, Car Our client, the UK subsidiary of a leading US multinational whose flagship brand is an anknowledged world leader, seeks a commercially-aware Andit Manager to maintain and snhance the efficiency and effectiveness of all of their business control systems. Reporting to the Managing Director, you will undertake audits and projects that support line management in improving controls and recommending improvements within both financial and operating systems. The ideal candidate will be in his/her mid to lete 20's, qualified ACCA/ACA, and with a minimum of two years' commercial auditing experience that must include operations audit. This highly visible role requires a determined individual who can display effective interpersonal and organisational skills to achieve maximum results. The position offers excellent opportunities for personal effective interpersonal and organisational skills to achieve maximum results. The position offers excellent opportunities for personal effective interpersonal and dynamic organisation. Genetrous benefits, including relocation assistance, are offered.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a Personal History form to, B.E. Boylan, Accountancy Division, Hoggett Bowers ptc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-409 2766, quoting Ref: 838/FT.

We are looking for a qualified accountant aged 33-40, with a proven track record in financial management, preferably, although not essentially, in a fast moving business environment.

The Economist

Group Finance Director

The Economist Newspaper Ltd. is a successful group of companies with extensive LtK and international operations.

The principal activities of the group consist of the publication of The Economist (with a worldwide chaulation of 320,000 copies a week), the supply of business information (Susiness Informational was acquired in 1986 and has been merged with the Economist Intelligence Unit) and, in The Economist Publications, the publishing of dieries, books and the Crawford's directories.

Reporting to, and working closely with, the group managing director, the finance director will be a member of the main and group management boards. He or she will be in charge of all aspects of financial and management accounting, treestry and tack will play a vital role in the formulation and implementation of comparison stretches. corporate strategy, and will have substantial administrative and nformation systems responsibilities.

Depth of experience and a high energy level is more important than any particular age bracket, Ideally he (or she) will be a graduate perhaps with an MEIA and have had substantial domestic and international experience as a successful serior financial officer. The job demands a strong commercial instinct and the ability to grasp issues quickly and decisively; it also demands excellent management and communication skills and the ability to

The salary will be in the region of £50,000 with exc benefits, and the position will be based in The Economist Building in

Spencer-Stuart is the firm of international management consultants assisting in this appointment and handwritten applications, enclosing a tull typed CV, should be addressed to: Stephen Pairick, Spencer Stuart, Brook House, 713 Park Lane, London WTY-4H.L.

HEAD OF PERSONNEL **ADMINISTRATION**

Leading International Merchant Bank

This premier British merchant bank has over the past two years been strengthening its personnel and remuneration administration and giving these activities high status.

You would report to a Director of the Bank. Your key responsibility would be to provide the core administration for a small and highly professional personnel team within an entrepreneurial environment. You would have a wide range of responsibilities including the development of relationships at all levels of management and staff.

You need to have had a number of years' experience of hands-on payroll procedures, remuneration and benefits. This experience should have been in a financial services company of repute or in a major international organisation. Age 30's to early 50's. Depending on experience a salary of around £30,000 will be offered with discretionary boms, mortgage assistance and a car to the value of £12,500.

Please reply in confidence to Yvonne Ehmt.

Business Development Consultants (International) Ltd 63 Mangell Street London El 8AN



Financial Controller

Manchester

up to £32,000 package + car

Our client is a major division, t/o £120m, within a top UK consumer group. With a successful record to date that has made the organisation undisputedly a major force within its sector an opportunity has now arisen to appoint a Financial Controller heading a highly motivated team of 30 staff and reporting directly to the Finance Director.

The role not only encompasses broad responsibilities for financial reporting, management information, analysis and planning but also requires a positive involvement and participation in commercial matters that will relate directly to the success of the business. Candidates should be qualified accountants, aged mid thirties, who have had experience of managing a finance function in a large

environment with sophisticated systems. Enthusiasm, with interpersonal skills and the energy to join a young team are vital. Opportunities within the group are excellent as is indicated by the attractive remuneration package that will also have full relocation

Please write or telephone enclosing a full resumé quoting ref: 201 to: Philip Cartwright FCMA, 97 Jermyn Street, London SW1Y 6JE. Tel: 01-839 4572



FINANCIAL SELECTION AND SEARCH

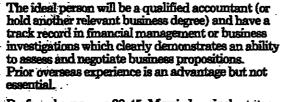
BUSINESS DEVELOPMENT MANAGER SAUDI ARABIA NEG £30,000+

Our client is an International trading group with a current turnover of c£150M looking to invest significant funds in business developments around the world—mainly in service industries.

This position is based in Jeddah but can involve extensive travel to Europe and the Far East. It involves searching and screening business proposals, carrying out in-depth investigations, making recommendations to the board and negotiating the terms of approved deals. The investments generally involve hands on management in the relevant

In the first instance write with CV to:

Ian Wittet MA CA ASA International Ltd 63 George Street, Edinburgh. EH2 2JG. Tel: 031-226 6222.



Preferred age range 30-45. Married or single status.

The package which includes air fares, car, free accommodation and generous leave, affords, excellent prospects for capital accumulation.

Interviews will be held in London & Edinburgh in late January.

ASA International

MEMOREX European **Business** Review

High Profile Roles for Commercially Minded Accountants

c(25.000 + car)



Memorex International NV resulted from a management buyout in December 1986 and is now one of the most exciting high tech companies in the world. With a turnover in excess of \$1 billion from 250 global offices they are now the market leader in IBM compatible computer

With an impressive first years performance completed and outstanding future growth potential, two professional individuals are sought for high profile business review roles. Responsible for undertaking a range of assignments and ad hoc projects throughout the group, you will make a positive contribution to the development of both new and existing businesses, which will require 50% travel to the European and Scandinavian regions,

Based at the group's international head office at Heathrow, both candidates will ideally be qualified accountants aged 25-35; however numerate graduates with strong technical accounting and business skills will also be considered. Both appointments command a progressive benefits package including, where appropriate, generous relocation assistance, and, for individuals with drive and ambition could act as an ideal springboard for career development. within this successful and expanding organisation.



For further information please contact Darrell Smith on 01-387 5400 or 0727 42296 (evenings/weekends) or write to him at Financial Selection Services, Drayton House, Gordon Street, Bloomsbury, London WCIH OAN.

Internal Auditor Financial Services

C. \$18,000 + Car + Benefits Dorset/Hampshire Coar AMEV (UK) Ltd is part of NV AMEV the Dutch based inter- Dorset/Hampshire Coast national Group operating worldwide in insurance and other financial services. Further expansion and diversification in the UK, together with major projects involving the introduction of new technology, have resulted in a requirement for an internal

Auditor to work within the UK holding company.
The operating companies in the UK are Gresham Group based in Bournemouth and Bishopsgate Insurance based in Southampton. Reporting to the General Manager (Finance and Investment) you will be given the challenging responsibility of receiting and running a new internal Audit function covering a wide range of activities including a major contribution in the development and design of automated systems.

You will be a qualified accountant with commercial experience.

in business systems, internal control and systems audit and whilst not essential some experience in a financial services environment would be an advantage. You will also have the obility to communicate effectively and authoritatively with both senior management and staff at all levels and are likely

to be in your early to mid thirties.

A first class solary and benefits package will be negotiated depending an experience and qualifications. This will include a company car, subsidised house purchase scheme, non-

contributory pension and relocation assistance.

To apply please write in confidence with a full CV to. GB Pulling, AMEV (UK) Ltd., 2-6 Prince of Wales Road, Bournemouth, Dorset 8H4 9HD.





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With revenue in excess of £2,6 billion, this international, highly successful Company has established a leading position in its prestige marketplace. Over 1000 skilled and committed employees operate from the organisations London headquarters.

As financial controller of a substantial part of the business, your role will be to improve the efficiency of the operation utilising appropriate systems. Responsibilities will include cost control, budgeting, capital expenditure and costing.

A qualified accountant in your 30's or early 40's. you will have had man management responsibility. This experience should include financial management within a production environment and involve exposure to broader commercial activities. As career development would include working overseas, previous international experience is an additional advantage.

Please reply with full career, personal and salary details to Martin Lawless, Slade Lawless Ltd., 105 Queens Road, Reading, Berks RG1 4DA or telephone 0734 393833.

SLADE LAWLESS LTD Search Consultants

COMPANY ACCOUNTANT

N.E. LONDON The Company Part of a U.K. quoted group, this is a successful autonomous business with sales of over £12 million, 150 employees at four locations trading as a stockists and distributor of plumbing and bathroom fittings. The role To take full responsibility for the entire finance function including controls, budgets, cash flow, monthly management and year end accounts. Development of the computer resources, liaison at group level and assisting the M.D. in decision making are further key areas.

The person You should be a self starter who wishes to

undertake a full commercial and financial role. A thoroughunderstanding of accounting practices within a major company together with computer literacy are essential requirements. Emphasis will be placed on your potential to fill a Board appointment in 2/3 years.

Please reply with full c.v to: The Managing Director's Secretary, Robert Lee (London) Limited Clifford Road, Walthamstow, E17 4JW

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Requires experienced all-rounder for general practice division. Sound tax knowledge essential. Partnership prospects for the right candidate.

Applications in writing to-The Staff Pariner, Beg Bies, 6 Raymond Buildings, Grays Inn, London WC1R 5BP

Rochester Upon Medway City Council

CITY FINANCE MANAGER Salary Circa £35,000 p.a.

PLUS Lease Car + B.U.P.A. Medical Insurance

We are looking for someone of outstanding calibre with the expertise to maintain, and the potential to develop our financial services.

The person we select will join a small progressive team of 3 Chief Officers who, under the leadership of the Chief Executive, are committed to the efficient, cost effective, corporate management of the City Council's

An outstanding all round ability and an innovative approach are essential to meet the challenge of major new issues currently facing Local Government; such as competitive tendering and the introduction of the Community

Preference will be given to a C.LP.F.A. qualified accountant with substantial senior level experience, but applications will also be considered from suitably qualified finance managers from outside Local Government.

A generous relocation package, including mortgage subsidy, is offered. Medway is an ideal location set in the beautiful County of Kent. It offers a wide range of rural and town housing to suit everyone, has an excellent network of motorways, rail, air and seaports, with extensive leisure and good educational facilities.

For full details and application form, apply to the Personnel Services Manager, Civic Centre, Strood, Rochester, Kent ME2 4AW. Telephone: Medway (0634) 732706 (24 hour answering service).

Closing date: 1st February 1988.

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Senior Financial Recruitment Consultants

London, Midlands, North

MSL International, the pioneer of executive recruitment in the UK over 30 years ago, has earned an excellent reputation for professionalism and client driven service in an increasingly competitive market.

The ambitious expansion of our Financial Recruiting Unit in London, the Midlands and the North means that we now urgently need senior qualified accountants capable of selling and executing top-level recruitment assignments in MSL's thorough and professional manner.

Probably in your thirties, you will need an outgoing personality as well as the ability to establish credibility at all levels. Flexibility of mind, sensitivity and a team approach are essential personal qualities.

The generous remuneration package will include a good basic salary plus profit sharing, car and the usual benefits.

Applications will be welcome from candidates with or without previous recruitment consultancy experience.

Please write enclosing full details including current salary to Nigel Bates FCA; quoting ref. B.34017. MSL International (UK) Ltd.

52 Grosvenor Gardens, London SW1W OAW.

Offices in Europe, the Americas, Australatia and Assa Pacific.



Managing Change in International Banking

Financial Controller

Investment Bank

c £70,000 + Benefits

Our client is a leading international bank with offices in all major financial centres. It is committed to the global provision of superior banking products and services and the continued growth of its investment banking activities.

As a key member of the Executive Team, the Financial Controller will lead the finance division of the Investment bank in the further development of the accounting function. The successful candidate will be required to lead a substantial finance team and enhance management information systems, with the emphasis on meeting

clear commercial objectives through effective financial control.

This is a demanding position requiring a dynamic qualified accountant who can demonstrate a successful track record of implementing change in a securities trading environment. Candidates are likely to be aged 32-42.

Interested applicants should write enclosing a comprehensive curriculum vitae and daytime telephone number to Jon Anderson ACMA, Executive Division, at 39-41 Parker Street, London WC2B 5LH, quoting ref. 479.

Michael Page Partnership

International Recruitment Consultants

London Bristol Windsor St Albans Leatherhead Birmingham Nottingham Manchester Leeds Glasgow & Worldwide A member of Addison Consultancy Group PLC

Manager – Treasury Operations

Central London

c £25,000 + Car

Our client is a prestigious British Group with widespread international interests and a record of consistent growth. The Group's manufacturing activities are at the forefront of modern technology and turnover exceeds

A Treasury Operations Manager is sought to join a small highly professional team based at the Company's Headquarters in Central London. The principal duties will encompass day-to-day management of the Group's short-term borrowing requirements, investment of cash surpluses and foreign exchange management. He will have responsibility for the further development of the existing computer-based systems for treasury management and participate in the general liaison with the Group's bankers. In due course

the successful candidate is likely to gain exposure to other areas such as trade finance and the capital markets. Applications are invited from qualified accountants, aged up to 30, who have spent at least one year in Treasury, including experience in a dealing environment.

Prospects of promotion both within the Department and to a senior line role in one of the Divisions are excellent. If you are excited by the challenge of working in a very progressive and innovative treasury environment, then write enclosing a comprehensive CV and daytime telephone number quoting ref. 477 to Tony Martin, Executive Division, Michael Page Partnership, 39-41 Parker Street, London WCZB 5LH or

alternatively, to find out more telephone him on 01-831 2000.

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Accountancy Personnel

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DIVISIONAL FINANCIAL CONTROLLER

Attractive salary plus car Yorkshire Coats Vivella PLC is the largest textile group in Europe with a turnover and profit in excess of £1.8 billion and £180 million respectively. Reporting to the Divisional Financial Director, the Financial Controller will play a key

role in the installation of new accounting systems and the financial admir everal manufacturing sites based in the Yorkshire area, a role fundamental to their Applications are invited from qualified accountants who have a track record of achievement, preferably within a manufacturing based environment, and have the capacity to develop at the pace being generated within the organisation. The terms and conditions of employment will reflect the importance of this post and will include the provision of a company car.



For further details, please co

Accountancy Personnel,

2nd Floor, Summit House.

elephone: 0222 222 500

9-10 Windsor Place

felephone: 0532 438384

PRODUCT/MANAGEMENT **ACCOUNTANT**

Tredegar, Gwent

£Neg+Bonus

Natural Gas Tubes Ltd is a highly successful and profitable Private compan manufacturing steel tubes and is undergoing a major expansion. They require a qualified Accountant whose initial responsibilities will be to work closely with the Project Manager on all aspects of the expansion and subsequently for the development of effective cost control procedures and managemenformation systems, Budgets, forecasts etc. reporting to the Financial Director. Opportunities for advancement are excellent in this expanding Group.



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ne: Q21 643 6201

16 Watering Street. Birmingham B2 5UG.

INITIATOR FOR INNOVATIVE PLC

Birmingham

c.£20,000+car

1988 offers enormous potential for our client, a progressive industrial based ently diversifying into financial services. This highly acquisitive plc possesses a dynamic management team to support its expansion drive. The company's aspirations necessitate the creation of a new managerial role with tion and stan tion of aroun sv involves a wide variety of investigations including many relating to acquisitions. ideal opportunity for an energetic self starter who will thrive in a challenging

FP Continental **E insurance.**

ASSISTANT TO THE FINANCIAL CONTROLLER **MAJOR MULTINATIONAL INSURANCE COMPANY** CITY OF LONDON

Salary - £22,000 plus excellent benefits including non-contributory Pension Scheme.

The Continental Corporation is one of the largest composite insurance companies in the United States and an Assistant to the Financial Controller is required for one of its U.K. subsidiaries.

Duties will include:-

- Direct supervision of small close-knit accounting department ensuring monthly management reports are prepared in a timely and accurate manner.
- Assisting in development and implementation of improved computer system within the U.K. subsidiary and European branches of a U.S. affiliate.
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Applicants for this responsible position should:-

- be aged 24 to 30 years
- have insurance industry experience gained in either an audit environment or with a Property/Casualty Insurance Company.

Applicants should write in strict confidence with a full C.V. to:-Ms L Dawson, Manager - Personnel, The Continental Insurance Co. (Europe) Ltd, Continental House, 77 Gracechurch Street, London EC3V ODL

Financial Controller

Advanced Engineering **Products** c£22,000, Car

North West

Without doubt the company is at the forefront of its market sector and with systems at all levels (IBM System 38) the envy of manufacturing organisations many times

The position of Financial Controller in the main operating division of this £20m turnover company is of much import, carrying responsibility for the day to day accounting, financial planning and the development of management information systems.

It requires a qualified accountant, probably nearer 30 than 40, with in-depth management accounting experience gained in an environment operating sophisticated computer

The training and motivation of a small support team is a further key element in a role which will become increasingly influential in the broader aspects of financial management. Career opportunities are excellent in a company which is at an exciting stage in its development.

Male or female candidates should send a comprehensive c.v. or telephone for an application form to Howgate Sable & Partners, Barnett House, 53 Fountain Street, Manchester, M2 2AN. Telephone: 061 228 6919 quoting reference: FT(26)

UNIVERSITY OF WARWICK INSTITUTE FOR EMPLOYMENT RESEARCH

Research Associate/Fellow Senior Research Fellow

Applications are invited for two research appointments in the Institute. Both will involve working on the Institute's main programmes of labour market research funded by the Manpower Services Commission and Department of Employment. Candidates should have a good degree in economics, preferably at postgraduate level, and a strong interest in applied research in the labour market field. For the senior appointment, substantial research experience in labour/industrial economics is required. The appointment will be for up to two years in the first instance, commencing as soon as possible. Salary will be within the Research Ranges 1B: £8185 - £11015 or 1A: £9305 - £14825. depending on age and experience, for the research associates fellow and range II: £14245 - £18210, for the senior research fellow and range in 214223 2210, to the senior lescant fellow. Those who hold academic appointments at other institutions but seek a period of secondment are encouraged to apply. As a matter of general policy the Institute is willing to consider applications from those wishing to work part-time. Those wishing to discuss the appointment informally are invited to contact Professor Robert Lindley on 0203 523503.

Application forms from the Registrar, University of Warwick, Coventry CV4 7AL (0203 523627) quoting Ref No 20/3A/87/M (Please mark clearly on envelope). Closing date 30 January 1988. AN EQUAL OPPORTUNITIES EMPLOYER

BARRATT MULTI-OWNERSHIP AND HOTELS LTD Chief Accountant Spain-£'s excellent

Europe's leading time-share developer, subsidiary of Barratt Developments PLC, requires a Chief Accountant for their expanding Spanish subsidiary located in Marbella. Candidates suitably qualified and experienced up to the age of 35, must be fluent in Spanish

and familiar with Spanish accounting tax and legal proceedures. This is a long-term position and candidates must

therefore expect to make their home in Spain. A renumeration package will be offered appropriate to the position.

Please write enclosing C.V. Indicating current salary to: R.J. Bratt, Financial Director,
Barrett Multi-Ownership and Hotels Ltd, 6 Half Moon Street, London W1Y 7RA

A MEMBER OF BLUE ARROW PLC

Financial Controller

South West of England, c \$25,000, Car South West of England, c \$25,000, Car

The company is a leading innovator in the field of electronic instruments. The post has been newly created in line with current expansion and will be based at the manufacturing centre in South Devon, reporting to the Finance Director in the USA. The role demands a person who isfully equipped to take on financial control in a dynamic high technology environment and who would be strongly motivated by the growth prospects of the company. Familiarity with Pegasus Software and an understanding of the financial practices of the electronics indistry would be desirable but not essential, as the key attribute is shillty to perform in corporate financial management. This is a first class opportunity in an attractive location. Career prospects within this expanding group are excellent.

M. Drake, Hoggett Bowers ple, 30 Queen Square;

BRISTOL BS 4ND, 6272-298433. Ref. Di4001/FT.

Ausgezeichnete Aufstiegsmöglichkeiten! Management Accountant

Stuttgart, West Germany, DM 75000

This new position represents an excellent career opportunity for a young ambitious accountant. The client, a major international packaging and printing group, wishes to recruit a Management Accountant for their German subsidiary. Reporting to the Finance and Administration Controller, your key task will be to develop management information and reporting systems for a multi-site operation with a sales production value in excess of DM60 million. A qualified accountant with at least two years industrial accounting experience you will need an aptitude to learn conversational German, backed by a minimum of A' level German. The Group view the vacancy as a development role for the successful applicant with return to the UK, and a senior finance position, often several successful years abroad. The attractive benefits package includes full relocation assistance.

K. Townrow, Haggett Bowers plc. 30 Queen Square, BRISTOL, BSI 4ND, 6272-298433. Ref. D11033/FT.

Management Accountant

Hertfordshire. Attractive Package Part of F.H. Tomkins plc, this well-established company is eager for further substantial growth. The Management Accountant will report directly to the Finance Director and will have a key role in the Company's future. Probably aged 25-30, appropriately qualified and from a manufacturing background, you will have hands-on involvement with all aspects of the accounting function. Your have hands on involvement with all aspects of the accounting function. Your responsibilities will include the preparation of monthly and year end accounts, cash flow projections, budgeting and costing. In addition, you will be comfortable in a computerised environment and familiar with computer-based manufacturing systems. For an individual who has the depth of experience required and can combine these talents with an imaginative end proactive approach to business, this is an excellent opportunity to become committed to a company which has exciting potential. The reveals and opportunity to develop personally match the challenge. R.J. Arnold, Hoggett Bawers plc, 13 Frederick Road, Edgbaston, RIEMINGHAM, 815 171, 021-455 7575. Ref. B17024/FT.

Financial and Management Reporting

Financial Services Sector

Lancashire, c \$18,000, Car.

Since 1985, this well-established and highly respected group has more than doubled in size by arganic growth and by acquisition. Profitability has increased to almost £3m and there are strong indications that the success story will continue. This expansion has created an opportunity for a commercially sware individual to play a leading role in the control and development of financial information systems and in statutory reporting. The initial task will be to formalise and streamline the management reporting systems but as the company is actively contemplating further acquisitions, you will also play a key part in bringing the new subsidiaries into the reporting structure. Candidates, probably aged late 20's to mid 30's, will ideally be working in a head office or financial sector environment using computerised information systems, where the need for accurate, speedily produced accounting information is paramount. An excellent remuneration package is available and the expansion of the group will ensure an excellent career path for the right individual.

R.W. Webstar, Hoggett Rowers plc., \$2. Jances's Court. 30 Brown Street.

MANCHESTER, M2 2/F, 061-632 3500. Ref: M10017/F1. Lancashire, c £18,000, Car

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Divisional Accountants

London W1

circa £25,000

Recently qualified Chartered Accountains will find these two vacancies (created as a result of continuing growth) offer an exciting opportunity to join the ROSEHAUGH GROUP, who are involved in all spheres of the property sector. The successful candidates, supported by a small staff, will be responsible for a division's total accounting function. In addition they will be actively involved advising and assisting the division's development Directors in respect of financial appraisals, monitoring results and thereby actively contributing to the division's overall performance. Applicants, male/female, preferably with a degree, must have qualified with a major professional firm and have the ability to communicate at all levels. Benefits include a non-contributory pension scheme. Ref. 1473/FT. Write or telephone for an application form or send full details (with daytime telephone number and present salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter-Selection Consultants

FINANCIAL DIRECTOR

George Street, London W1H 5RE.

We are a successful subsidiary of a private UK group. We employ around 300 in the processing of flat glass and related products. Long established in our field, we are enjoying continued growth and have firm plans for future expansion.

We need a well balanced, commercially minded Financial Director to take full

responsibility for the financial function whilst making a significant contribution to the company's profit performance and future development plans. Ideally, aged in their thirties, candidates will be graduate ACA or ACMA with

well developed skills in financial planning and controls in a manufacturing environment. Experience of computer systems will be essential.

The remuneration package includes excellent benefits, a company car and interested candidates should apply in writing with career details to

date to: Derek R Snowdon, Managing Director, Phyglass Limited, 40 PLYGL<u>ass</u>

OH FIRM, BASED IN GENEVA.

is looking for assistant - right hand man to the Chairman.

ALLROUND CRUDE PETROLEUM EXECUTIVE

28 - 38 age, Challenging activities: Trading-negotiations, developing contacts with suppliers and clients, travel involved. If you believe you can meet the challenge,

Please submit your C.V. and references. to:

Financial Times, 10 Cannon Street, London, EC4P 4BY

CHIEF ACCOUNTANT

c£20.000 + Car Seawheel is a market leader in the UK/Europe container transport industry and is part of a

substantial British industrial group.
We are seeking applications for the position of Chief Accountant, responsible to the Financial Director for the management of the Finance Department and the reporting of our overseas subsidiaries. As well as the necessary accounting skills, applicants should preferably have a sound commercial/industrial background and some mangement experience. Familiarity with computerised accounting systems and financial modelling will also be an advantage; and a recognised accountancy qualification is required. Salary is negotiable in line with experience. Benefits include company car, free BUPA membership and contributory pension scheme. There are excellent prospects for career development. On application please send a detailed CV to:

The Financial Director Seawheel Ltd Western House, Hadleigh Road IPSWICH IP2 OHB

FINANCIAL DIRECTOR **C £21,000 + BENEFITS** PACKAGE

The Company is a young, ambitious and rapidly expanding timber and builders merchant with turnover approaching £10 million. Our head office is in Rickmansworth. Reporting to the Managing Director the successful applicant will be responsible for the total accounting function and management information. The ideal civilidate will be a years, commercially orientated with previous experience of computer applications. The remuneration package will include a fully expensed car, private medical insurance, non-contributory pension and participation in

the bonus scheme. Please write full C.V. to: The Managing Director, Davilliam Products Ltd, Church Wharf, Church Street, Rickmansworth, Herts. WD3 1JB

MANAGEMENT **ACCOUNTANT - FINANCIAL** DIRECTOR DESIGNATE SALARY CIRCA £20,000 to £25,000

Our client is a progressive company in the graphic supply industry who have expanded rapidly and now need to strengthen their management team by recruiting a commercially minded young qualified accountant to integrate the financial disciplines with the entrepeneurial opportunities for further growth and

expansion that exists. If you are ambitious and self motivated with a good knowledge of computerised systems and wish to discuss a generous package of benefits and options please forward full C.V.

Melvyn Segal, Arram Berlyn Gardner & Co, 37/41 Mortimer Street, London W1N 7RJ

FINANCIAL DIRECTOR INDUSTRIAL DIVISION £25,000 p.a. + Car

A highly competent financial director is required for our industrial Division covering surface coatings manufacturing locations in Ruadon. Wretham and Birmingham. The post will be based on the

Rusbon central facility.

The financial director will be responsible for all financial and management accounting of a £10 million plus business, employing over 200 people and will report to the Divisional Managing Director.

Essential qualities are the ability to work with a dedicated team of executives, to be self motivated and committed to the profitable development of the business. development of the business.

Applications with CV in the first instance to-Group Financial Director, Manders (Holdings) p.l.c., PO Box 186, Old Heath Road, Wolverhampton WV1 2QT

APPOINTMENTS ADVERTISING For Further Information Call 01-248 8000

Tessa Taylor ext. 3351 Deirdre Venables ext. 4177

Paul Meravigua ext. 4676

Financial director

Yorkshire, c £35,000 + car + profit share



This company, a major force in its specialist process industry, manufactures for home and overseas markets. With turnover this year around £35 million, it is poised to take advantage of exciting diversification and growth opportunities.

Reporting directly to the Managing Director, yours will be a key position in a dynamic management team. Developing and implementing a sound financial strategy, your immediate task will be to further refine the Company's financial control and management information systems.

The attractive rewards package is negotiable and, where appropriate, assistance will be given with relocation to this attractive part of the

Please apply in confidence, with brief cv and daytime telephone number, to Tony Potter, Ref: 150TPF

Coopers &Lybrand Executive

Coopers & Lybrand Executive Selection

Albion Court 5 Albion Place Leeds LS16JP

Finance Director (Designate) Salary negotiable to £30,000+ car

Our Client, the leading UK bespoke curtain walling and cladding manufacturing company, is planning a phase of substantial growth, both organically and by acquisition and have identified the need for a qualified accountant with a

background gained preferably in a competitive contracting environment. Reporting directly to the Managing Director the candidate will assume an important role in the future growth of the firm, assisting with acquisitions and finantial modelling. He/she will assume overall responsibility for the entire accounting function and will upgrade their existing IBM computer to accommodate appropriate costing systems.

Candidates will be commercially orientated qualified accountants with solid industrial and manufacturing experience and proven staff management ability. Ideally aged between 30 and 45, the candidate should be a self motivated, strong and ambitious individual with the obvious potential to grow rapidly to a Board

Interested candidates who feel they can match these demanding criteria should send full curriculum vitae, including current salary to Carol Jardine, quoting reference LM658, at Spicer and Pegler Associates, Executive Selection, 13 Bruton Street, London W1X7AH.



Spicer and Pegler Associates Executive Selection

ROAD TRANSPORT INDUSTRY TRAINING BOARD

Director of Finance Starting Salary £28,000

The Road Transport Industry Training Board is a statutory body providing a training service to half a million people employed by over 25,000 companies.

The present Director of Finance will be retiring during the first half of 1988 and the Board now The present Director of Finance will be retiring during the first half of 1988 and the Board now wishes to appoint a successor. The person appointed will be responsible to the Director General for all Board financial services including statutory accounts, budgets, management accounts and investment of surplus funds. It is essential, therefore, that candidates have good experience of the above activities and of managing a department of at least 15-20 staff. He or she will also be a member of the Board's Senior Management team and will attend all meetings of the Board and its major Committees and Councils.

The successful candidate will be a member of one of the UK Chartered bodies of Accountants and will be familiar with modern data processing systems and their application to accounting functions. Good communication skills and a high degree of literacy are required. Some knowledge of an Industrial Training Board's levy and grant schemes would be advantageous. The post will be based at the Board's Head Office in Wembley and the successful candidate will be expected to live within commuting distance. Assistance with removal expenditure may be available.

Some travel will be necessary and a car will be provided.

Terms and conditions of employment include 27 working days holiday, contributory pension

Please apply in confidence with a full curriculum vitae to: Mr. J. R. Armstrong, CBE., Chairman, Road Transport Industry Training Board, Capitol House, Empire Way, Wembley, Middlesex, HA9 6NG.

Business Graduate? Accountant?

Develop our MIS strategy for the 1990's and beyond

Our client is the dominant force in business and accounting software. In just five years an impressive client list has been established with turnover and profits doubling each year. Exciting new products and ambitious plans to penetrate international markets will maintain this spectacular

To support this expansion, increased focus will be placed on the Management Information Systems. As part of a small but high profile MIS Task Force you will report to the Managing Director and be charged with developing new systems, incorporating the latest hardware and software technologies. It is a wide ranging and challenging role where achievement will be limited only by your

You will be an accommant or business graduate, either newly qualified or, for more senior appointments, with two years commercial or industrial experience with a progressive organisation. With a rare blend of qualities, including a flare for innovation, logical thinking and good communication skills, your natural confidence will enable you to be effective at all levels of the

business.
Starting salaries will range from a minimum of £15,000 through to £25,000 for more experienced candidates and career prospects are excellent. The broad expertise gained in such a role will provide a sound basis on which to progress into a general management position within the Company.

Applicants of either sex should apply in confidence to Michael Pratt on (0962) 844242 (24 hours service) or write to Johnson Wilson & Partners Ltd., Clarendon House, Hyde Street, Winchester, Hampshire SO23 7DX, quoting ref. 795.



Johnson Wilson & Partners Management Recruitment Consultants

MANAGEMENT ACCOUNTANT UP TO £24,000 + BENEFITS

What has Sales & Marketing got to do with you?

At Mars Electronics, our financial experts are fully involved in the business - and thus in the Sales and Marketing process. We're setting the pace in electronic coinrecognition, cashless payment and marine navigation systems, and our commercial strategy is setting us on course to become a dominant force in the high technology world of tomorrow. Our market-driven business is growing because we're investing in the most talented and dedicated people. We know we can only lead in our field if you do in

You will enjoy a high level of responsibility in providing the business with a comprehensive understanding of product, market and territory profitability. This includes the pro-active financial evaluation of product plans, pricing policies and marketing tactics . . . and your contribution will rapidly become crucial to the Sales and Marketing function.

As a qualified accountant, you must have at least 2 years' post-qualification experience, preferably gained in a related market sector. You'll have commercial flair, the drive to succeed, and the ability to make a significant impact on our future. Not least, your flexibility and credibility within a team environment will show your professionalism.

Mars rewards success well - you'll enjoy an excellent salary package, including substantial benefits, and working conditions that are the envy of the industry. Your next move is to contact Christine Hampshire on (0734) 692348 or alternatively forward your c.v. to her at: Mars Electronics, Eskdale Road, Winnersh Triangle, Wokingham, Berkshire RG11 5AQ.

MARS ELECTRONICSE

Entrepreneurial Accountant

... a contradiction in terms? Prove us wrong! Our client is: You are:

Confident, highly competent and

Probably the holder of a business/legal qualification

Likely to be aged between mid 20's & mid 30's

Experienced in a profes

- A dynamic, young silicon technology company formed in 1985
- Based on the Cambridge Science Park
- Committed to growth and technical
- Seeking a talented accountant for the lay job of Finance Manager to take responsibility for Finance, Sales Administration, Legal and Corporate
- Looking for a person who will make a major contribution to the overall success of the organisation
- Expecting to give the autonomy that a person of this calibre will demand Dedicated & demanding-but tun to
- Oftering a salary of c£22K + bonus +
- Looking for a challenging opportunity which would put your flair, commercial acumen, excellent interpersonal skills and capacity for hard work to good use
 - Just the person we need! ed? Then send your curriculum vitae, including details of current remu

Octagon Human Resources



GROUP FINANCIAL DIRECTOR

North Midlands

c. £33k + car/benefits

Our client is a rapidly expanding and highly successful nationwide parcel delivery and express freight organisation, a subsidiary Group of a major diverse plc.

As Group Financial Director, the appointed candidate will report directly to the Chairman and Chief Executive. Controlling a staff of 30 you will be responsible for the provision of full consolidated management and financial accounting information systems, managing the Treasury and Corporate Finance functions, as well as playing a major role in planning the strategic development of the business.

Aged between 35 and 45 you must be qualified as a Chartered Accountant, demonstrating considerable financial management experience at a senior level with a medium sized Group of companies, preferably gained in a service industry. An understanding of franchise operations would be an added advantage.

This challenging role in a tough and demanding market sector will only appeal to those with a will to succeed, and the ability to effect and manage change in a growing but highly competitive business. InterExec SMI

Please apply with full curriculum vitae in confidence to:-

Keith Mitchell, Consultant, Senior Management International Search & Selection Division

Landseer House, 19 Charing Cross Road, London WC2H OES.

The Institute of **Chartered Accountants** in England and Wales

London

around £23,000

Technical Directorate

Vacancies exist for two young Chartered Accountants within the Institute's Technical Directorate at Moorgate Place. The work for both posts will be predominantly in the Parliamentary and Law area and one of the positions will involve deling with tax matters. The Institute's Parliamentary and Law team is responsible for formulating and following up the Institute's responses to Government and other regulatory bodies on accountancy and related matters. The qualities needed for both positions include the ability to think and write clearly about technical issues. The posts offer excellent opportunities for career development, both within the Institute and in the profession. Ref. 1464/FT. Write or telephone for an application form and send full details (with telephone numbers and current salary) to RP Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Telephone; 01-493 0156 (24 hours).

Phillips & Carpenter _

FINANCIAL PLANNING (MODELLING) c.£16,000p.a.+Car

A stimulating role at the heart of one of the country's larnest leisure and consumer

Bass PLC has a turnover of over £3 billion and interests in a variety of leisure businesses throughout the UK and abroad. The Financial Planning Department plays an important role in determining strategy and evaluating options available to the Board.

An opportunity has now arisen for a qualified accountant, preferably a graduate, aged 24-30 to join this team and to co-ordinate the use of financial models within

Previous modelling experience would be advantageous. However, the ability to advise, work with and assist other members of the department is as important as developing the models and interpreting the results.

Prospects are particularly attractive – the appointed person's career should develop further at group level or in a line function. The Head Office is based in Burton-on-Trent which offers good recreational facilities and the frings benefits, including relocation if necessary, are excellent.

Please write with full c.v. to:

HO Personnel Services and Training Manager,
Bass Public Limited Company, 137 High Street, Burton-on-Trent DE14 1JZ.

Bass





MERCHANT BANKING Young Qualified Accountant

Central London c.£22,000 package

This acquisitive UK Top 15 International Merchant Banking group offers a newly/recently qualified ACA/ACCA/ACMA the opportunity to gain broad experience within a particularly diverse financial services environment.

Reporting to the divisional Financial Controller, your time will be divided between short/medium term projects and accounting services to newly formed profit centres. Projects will include assisting with the integration of acquisitions into the group and providing financial advice to a broad range of other business areas including Corporate Finance.

Candidates, aged mid 20s, need not have previous banking involvement. Prospects will include progression into Controllership within 18 months, with the further possibility of moving into a banking role in the future. The exceptional package will include personal performance and company related bonuses.

For further information please contact NICOLA LENDRUM quoting Ref: 4918. ALDERWICK PEACHELL and PARTNERS LTD., Financial and Accountancy Recruitment, 125 High Holbom, London WC1V 6QA. Tel: 01-404 3155.

Our Client, a small services organisation who play a key U.K. and multi-national role in a specialist technology field, have on offer a highly

BUSINESS DEVELOPMENT MANAGER

West of London

to £20.000 + f.e. car

You will be given the opportunity to fully utilise and develop your skills which will include a high degree of commercial acumen, developed in a contractual/engineering environment and high academic qualifications (preferably both a major Accounting qualification and a science/ engineering degree.)

The Role will report to the Executive Director with responsibility for the finance department and commercial contracts and wil have significant interface with the Marketing department in an increasingly computerised

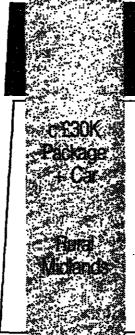
The Rewards will include, in addition to a high benefits package, the opportunity to join a forward-looking, flexible organisation who can offer the successful candidate the right environment to enable you to achieve

To apply for this role or for more information please contact Adam Lowe at the address below quoting ref. no. BB6663.

TELEPHONE: (0753) 854256 (out of hours (049481) 6360)



51 High Street, Eton, Windsor, BERKS SL4 6BL



Finance Director Engineering

Commercially oriented with manufacturing/contracts experience

The Company

Part of a Blue Chip Engineering Group based in the U.K., this is a successful autonomous business with sales in excess of £21 million, the majority of which is for export. The company employs 700 people in the design, manufacture and installation of capital goods used in power distribution.

The Role You will take full responsibility for the entire finance function of the company supported by accountancy, MIS and Secretarial staff. Responsibilities will include the control of pricing policy, foreign exchange, export finance, conditions of contract/commercial law and the development of the company's computer resources. Cash management, licensing agreements and liaison at Group level are other key areas. Working closely with the M.D. you will be expected to contribute to decisions covering the full range of the company's activities.

The Person Probably aged 35-45 you will be a qualified accountant with a background in engineering, preferably with large Groups. You will be a self starter and team player wishing to undertake a full commercial and financial role.

A thorough understanding of the usual accounting practices within a major company together with computer literacy will be taken for granted and the emphasis will be oriented towards your ability to play an active role in business management. In the first instance, write with full cx. quoting ref. 938 to Eric Hogg at Kay Hogg Clarke Ltd., 44 Holly Walk, Learnington Spa CV32 4HY. Alternatively, call on 0926 450279.

Kay Hogg Clarke Ltd

Executive Recruitment

LEISURE INDUSTRY **HOME COUNTIES**

AGE: 26/31

GROUP FINANCIAL CONTROLLER

£25/£30k PLUS CAR

The strict adherance by our clients to two of its main principles of providing quality and customer service has been and continues to be a major factor in the success and development of this extensive private group of companies.

This continued success now requires the appointment of a Group Financial Controller who will be fully involved in management decisions and will contribute towards the strategic thinking necessary for continued expansion. Additionally, a prime responsibility, together with existing qualified support staff, will be the co-ordination of all group accounting

matters.

You will be a qualified accountant, and possibly a graduate with first class technical accounting experience, including hands-on involvement with fully integrated computerised accounting. Vitally essential however is a strong characteristic of leadership, decision making and a flair to make a major contribution to Group profitability.

This challenging opportunity will carry excellent rewards and a relocation package where

All applicants and enquiries will be treated with the utmost confidence.

Please telephone D. H. Scott, FCA, or A. T. Burnhill on Leeds 432181/5.

or write with a full C.V. Early interviews will be arranged in London or at location convenient to applicant.

DON SCOTT RECRUITMENT REFUGE HOUSE, BEDFORD ST, LEEDS LS1 5PZ Tel: Leeds (0532) 432181/5 (24-hour ans)

FINANCE DIRECTOR North London

£26K neg

The Company is a leading importer in its field in the home improvement sector. The past growth of the Company and the potential future market penetration now merits the appointment of a Finance Director. Emphasis will be on management and cost accounting.

The successful candidate will be a qualified accountant, probable chartered, experienced in the distribution trade and used to meeting deadlines and strict controls. EEC currency trading experience essential together with computer literacy. Essential he or she will be a tough, determined 'hands on' controller with the ability to act decisively and commercially in a fast moving, progressive Company. Age indicator: 30s.

Salary negotiable around £26K. Car. remuneration package appropriate to appointment. Potential equity participation after qualifying period. CV, to and further information from Box A0768, Financial Times, 10 Cannon Street, London EC4P 4BY

International Appointments

SAUDI ARABIA FINANCIAL CONTROLLER

A leading, long established Saudi Company requires a Financial Controller for its Saudi Arabian operations.

The ideal candidate will have a good degree and be either a "Big 8" trained ACA or have qualified as an ACCA or ACMA in a prestigious organisation.

He should be able to demonstrate a commercial awareness, technical strength, computer literacy and the ability to present information to Executive Management in a clear and effective

Please apply in confidence, as soon as possible, with full C.V. and telephone contact number, to

I. M. White Consultancy, 31 Danbury Vale, Danbury, Chelmsford, Essex CM3 4LA.

APPOINTMENTS ADVERTISING

For further information Call 01-248 8000

Tessa Taylor Ext 3351 Deirdre Venables Ext 4177

Elizabeth Rowan Ext 3456 Paul Maraviglia Ext 4676

Patrick Williams Ext 3694

Top Management Consulting in Financial Services/Investment Banking

Are you the kind of professional who won't let up until you can solve the problem at hand ... even after everyone else has given up?

If you are then you're already on your way to stepping up to a challenging career as a management consultant for McKinsey & Company, Inc.

"I'll never rest until I find the solution"

For over 60 years the McKinsey name has been synonymous with excellence in management thinking and providing innovative solutions to some of the toughest business problems in the world.

■ As a McKinsey consultant, you will undergo intensive training programs, designed to broaden your capability to that of a management generalist and prepare you to add value in solving sophisticated problems for major financial

■ You'll learn from, and work with, people of unusual calent and breadth of interest-over 1,300 McKinsey consultants in 19 countries striving to make positive lasting and substantial improvement in their client's performance. In Europe in Amsterdam, Brussels, Copenhagen, Duesseldorf, Frankfurt, Hamburg, Lissabon, London, Madrid, Milan, Munich, Oslo, Paris, Stockholm, Stuttgart and Zuerich.

You'll work closely with senior management of many financial institutions in Europe ... defining problem areas ... evaluating various solutions ... and developing effective strategies in light of of the globalization of financial markets and the trends toward securitization.

■ To qualify, you must have 2 to 5 years of increasingly responsible business experience, an outstanding academic record, and an advanced degree in business, economics or an applied technical discipline. Exceptional communication skills, the interpersonal talents to feel at home with senior executives, demonstrated problem solving ability, and the persistence to see a project through to completion, are ALL essential prerequisites to becoming a McKinsey consultant.

So, if you're ready for this kind of challenge. and the opportunities that go along with it please forward your resume in strict confidence to Ms. Martina Onderka, Recruiting Assistant, McKinsey & Company, Inc., Cecilienallee 6-9, 4000 Düsseldorf 30. Should you have any specific questions please contact Dr. Heino Fassbender, Principal, in our Frankfurt Office, Telephone 69-71621.

McKinsey & Company, Inc.

FINANCIAL TIMES CONFERENCES CABLE TELEVISION AND SATELLITE

London, 17 & 18 February, 1988

BROADCASTING

The Financial Times sixth conference on Cable Television and Satellite Broadcasting brings together a prestigious panel of speakers to review the future of the new media at a critical turning point in their development. Futurist talk is now giving way to the practical problems of making satellite television a success both for the programmers and those with the vital task of producing the reception equipment on time and at a low enough price to create a mass market.

1988 is also the year in which the British Government will unveil its plans for the future of British broadcasting. including the possibility of new terrestrial channels. How will the legislation affect the marketplace for the new media?

Speakers include:

Rt Hon Douglas Hurd, CBE, MP Mr Anthony Simonds-Gooding

Mr Michael Checkland

Mr Richard Dunn

Dr Pierre Meyrat Mr Jürgen Dötz

M Cyrille du Peloux

Mr Jan Timmer

Mr Jon Davey

Mr Roger Marshall

CABLE TELEVISION AND SATELLITE BROADCASTING To: Financial Times Conference Organisation 2nd Floor, 126 Jermyn Street, London SW1Y 4UJ Tel: 01-925 2323 The 27347 FTCONFG Fax: 01-925 2125

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8 & 9 February, 1988 A major conference on this important industry opens the

programme in the FT Centenary Year.

The speakers include:

Mr Michael H Caine

M. Alain Chevalier Mr Dennis Urquhart

Professor David Stout

Mr Raiph H Cooper

Mr Walter K Goldsmith

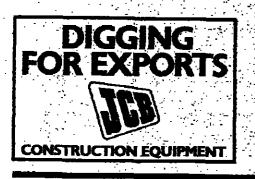
Mr Charles Gebhard

Count Alberto Marone Cinzano Mr Paul Simons

Mr Greville Cater

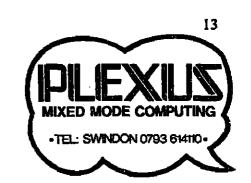
The European Food & Drink Industry o: Financial Times Conference Organisation

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SECTION II - COMPANIES AND MARKETS **FINANCIAL TIMES**

Thursday January 7 1988



AT&T to take 20% stake in top US workstation maker

for scientific, engineering and advanced business applications, as well as helping to confirm the next few years, leading to a AT&T's Unix operating system deep cut in the cost of computers the industry standard for these high-performance computer systems.

Sun recently announced its first computer their the new

and to appoint a director to the companies hope to turn Sun's Sun board. Sun's shares, which RISC chip into an industry stantrade on the Nasday dard which will be used be over-the-counter market, jumped computer companies.

AMERICAN TELEPHONE & between the two companies last. Telegraph said yesterday, that it would take a stake of 20 per cent in Sun Microsystems, the leading independent US manufacturer of high-technology computer workstations.

The deal could give both companies a major boost in the development of the next generation of micro and minicomputers to request in the leading a design technique known as reduced instruction set computer technology or RISC.

In conjunction with AT&T's Unix software the RISC technology is widely expected to trans-

ogy is widely expected to trans-form the computer industry over

Under yesterday's agreement. First computer using the new AT&T will buy newly-issued chip, the Sun-4 engineering shares equivalent to 15 per cent workstation. This will sell for of Sun's outstanding common around \$40,000 and is claimed to stock directly from the company have as much computing power

stock directly from the company have as much computing power over the next three years. The as minicomputers costing 10 timing of the share issues will be at Sun's discretion and AT&T access to AT&T's enormous financial and scientific resources, as well as its facilities for these shares.

In addition the deal allows and dition the deal allows AT&T to buy up to 5 per cent of Sun an advantage in developing Sun's stock in the open market RISC technology and the two company is shore to time Sun's stock of the company as much computing power as minicomputers costing 10 times as much.

Access to AT&T's enormous for the mass production of computing such as minicomputers costing 10 times as much.

Access to AT&T's enormous for the mass production of computer chips, is expected to give and the two dard which will be used by other

s3, or 9 per cent, yesterday morning to \$37%. This price put a value of \$1.2bn on the whole company, and implied that AT&T would spend around \$300m on its investment in Sun.

The financial link announced yesterday follows a wide-ranging technology-sharing agreement companies. For AT&T the investment in Sun is the latest step in a determined effort to turn itself into a major manufacturer of computer, as well as telecommunications. equipment. Thus, far, AT&T's computer hardware products have met with little success.

Bayer studies Roche bid

Judy Dempsey visits a small Austrian knitwear group that has caught the imagination of the fashion world

Cottage industry finds tailored success

AS THE Austrian media continues to focus on the radical resulted to a cold climate — the bled state-run industries, it is easy to overlook the broad mass place in Vogue, the doyen of out the country.

These are mostly a breed apart, and form the real back. That cannot be bad for a little company which does not problem of the Austrian economy. Some rarely advertise, preferring promotion work and has no budinessed to keep a low profile. Yet they have a considerable impact. The small knitware company in Pongua about 56km south of Salzburg and finited by high mountains, this little cottage in West Salzburg and finited the imagination not only of the Italians and the West Germans but also the west femaliase. The company was founded in the company is that it is able to the company with does not produce a catalogue, carries out no consolitating the US at one stage, but five blee us a worn was finite to a cold climate — the company is that it is able to the company which does not produce in Vogue, the doyen of out the country.

The small knitware company which does not produce a catalogue, carries out no promotion work and has no buding set for marketing or advertising. Mr Harald Hofer, the 25-year-old grandson who now runs the bready advertise preferring a company in the little town of St Johann in Pongua about 56km south of Salzburg and finited by high mountains, this little cottage industry has captimed the imagination not only of the Italians and providing warm, traditional and the West Germans but also the ever fashlon-conscious forms and the west dermans but also the ever fashlon-conscious forms and the west dermans but also other family in the mountain the little cottage industry has captimed the imagination not only of the Italians and providing warm, traditional and the West Germans but also other produces and the West Germans but also other produces and the West Germans but also other produces and the West Germans but also other the produces and the west dear the company was founded in the company was founded

clothing items, socks, gloves, and today it employs more than children's wear and jackets. The 40. The employees, mostly jackets are the key to Hofer's women, sit in two large worksuccess. Although the clothes shops sewing and weaving retain a traditional Austrian There is no automation. The

profits exceeded Schlm. Turnover has increased largely due to entry into three important markets – France, the fastest growing, Italy and West Germany.

Mr Hofer is hoping for more orders from Britain and possibly Japan. "But that is very slow," he explained in his small sparsely-decorated office just above the

Icahn moves

bid defences

against Texaco

MR CARL ICAHN, the New

York takeover specialist who is chief stockholder in

But Mr Icahn said he was

not seeking to alter any terms in the complex \$5.6bn

plan filed by the company last month to satisfy its creditors and emerge from

Mr Icahn, who owes 12.2

per cent of Texaco, this week asked the court super-vising Texaco's bankruptcy

proceedings to allow him to file variations to the Tex-

of people living in the mountain towns and villages? One of the hallmarks of the company's clothes is the colour, which can easily compete with the Italian penchant for brightness and natural colours.

"moment, some of the employees work from home.

He also intends to bring out a catalogue in 1988. But he has no intention of taking risks in finding new agents, adopting a more aggressive-style marketing stratural colours.

ural colours.

Mr Hofer, a cautious, calm market in London. Nor does he manager, says the success of the intend to expand the company.

UK electrical engineer to merge with Burgess

BY DAVID WALLER IN LONDON

RHP, the UK electrical engineer- of more than \$8m last year, with ing is to merge with the fast-growing Burgess Group to create a new company with a market capitalisation of more than \$250m (\$457m) and annual sales of \$220m.

The deal follows hard on the heels of RHP's sale last month of Burgess, also an electrical engi-neering company, by RHP val-

ing company which has been a series of ambitious acquisitions undergoing a radical re-structuring the US and on the Continent. He will become deputy-chair

man of the new combine with specific responsibility for seeking takeover opportunities. With net cash of \$55m following the dis-posal of the bearings business, the new group expects very shortly to make a substantial acquisition. It is likely to be in ts traditional bearings business acquisition. It is likely to be in form of an agreed share offer for accounts for 15 to 20 per cent of combined sales.

"We want to expand into the US", Mr Morton said. "We intend assume the Burgess name. Mr to take advantage of the weak Bob Morton, chairman of Burgess, described the transaction the enormous US market."

District the enormous US market. yesterday as "a cross between a reverse takeover and a straight-forward merger."

Under Mr Morton, Burgess has been turned round from losses in 1983 and 1984 to pre-tax profits

Burgess shares closed up 1p at 265p yesterday, 3p below the value of RHP's offer, having added 36p on Tuesday. RHP's shares rose 3p to 206p.

Lex, Page 12

Pan Am braced for boardroom shakeup

By James Buchen in New York

PAN AM, the troubled US airline group, is scouring US commercial aviation for new senior management as the price it would have to pay for deep cuts in the wages of its airline workers to stave off a liquidity cri-

Pan Am, which is thought to have lost more than \$70m this year, is expected to fire its two top executives, Mr Edward Acker and Mr Martin Shrugue, as early as next week if it can find replacements and win agreement from the union rank-and-file to wage cuts totalling as much as \$180m

a year.
Among candidates for Mr Acker's job is Mr William Howard, a highly regarded executive who is working with United Airlines pilots in their effort to buy the airline.

Pan Am said late on Tuesday that four of its five main unions had agreed to a three-year package of wage cuts. The Pan Am board, which met on Tuesday, intends to make changes in intends to make changes in senior management of the company following a final labor settlement.

The agreement of the labour force, which union officials say is highly probable, will mark the culmina-tion of a year-long effort by organised labour to oust Mr Acker, 58, who has sold off large parts of the business to cover the airline's losses

Paul Masson

The illustration accompany ing Tuesday's feature on Martell wrongly named Paul Masson Wines as a Seagram-owned brand. Masson was among several brands sold by Seagram in May 1987 to Vintners International, a new company formed by the Seagram wine unit's former president and other investors.

THE VENEZUELAN subsidiary of General Motors is discussing operations in Venezuela in the the sale of part of its production facilities to the Mendoza group, an important Venezuelan industrial program of the sale of the sal

GM in talks on sale of

Venezuelan operations

BAYER, the West German chemical group, is studying the hostile stable bid by F. Hoffmann-La Roche of Switzerland for Sterling Drug of the US, but said it was too soon to say whether it would make a counterbid.

The company said yesterday it was interested in the fate of Sterling because of the close relationship between Bayer and the US group. Sterling has the US rights to the stable plants of the close relationship between Bayer and the US at \$75% at lunchtime yesterday, group. Sterling has the US rights to the same plants of the close relationship between Bayer and the US at \$75% at lunchtime yesterday, group. Sterling has the US rights to the same plants of the close relationship between Bayer and the US at \$75% at lunchtime yesterday, group. Sterling has the US rights to the same plants of the close relationship between Bayer and the US makes a counterbid to be plants of the country's most tor and one of the country's most important foreign investors. The company also has truck assembly operations.

The US company also has capacity of 200,000 tonnes in venezuela and hopes to get the yenezuelan government and private companies. It plans to continue with a major presence in Venezuela after selling part of its auto assembly holdings.

GM is the largest investor in the use of the Bayer trademark and to market Bayer products.

Sterling the US company also has capacity of 200,000 tonnes in venezuela and hopes to get the Sector in partnership with the Venezuelan government and private companies. It plans to continue with a major presence in Venezuela after selling part of its auto assembly holdings.

GM is the largest investor in the Venezuelan automotive sector in the venezuelan automotive sector in the use of the Bayer rademark rights to the partnership with the Venezuelan government and private companies. It plans to continue with a major presence in venezuelan government and products.

Abitible venezuelan automo

Texaco, is seeking to strip the crippled and bankrupt oil giant of its "poison pill" defences against takeover. an important venezuelan incus-trial organisation with invest-ments in vehicle assembly, units sold. Details on the negoti-paper, cement, mining and other ations were not immediately areas.

General Motors de Venezuela, and the Mendoza group began a wholly owned subsidiary of the several months ago. US automotive glant, is under- ● Abitibi-Price, Canada's largest

stood to want to sell up to 51 per newsprint producer, is bidding to cent of its Venezuelan car and build a C\$400m (US\$259m) truck assembly operations.

aco plan. He also proposes a provi-sion that all Texaco_directors be elected annually.

New Issue

January 7, 1988

This advertisement appears as a matter of record only.

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DM 75,000,000 61/4% Deutsche Mark Bonds of 1988 due 1995

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January 10, 1995 at par Düsseldorf and Frankfurt stock exchanges

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CSFB-Effectenbank

(Deutschland) AG

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Berliner Handels-

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Insurers let off the Tokkin hook

A FEW months ago, Tokkin funds were the darlings of the Tokyo stock market, enabling many a corporate treasurer to realise his dream of making realise his dream of making handsome profits from surplus funds. But since the market crash in October, they have become monsters, threatening corporate profits, life insurance policy dividends, and the stability of the Tokyo stock market itself.

If such a situation had emerged in any of the other leading stock markets in the world. it is a fair bet that the authorities would have shaken their heads over the folly of investors and let things take their course.

things take their course.
In Japan, they do things differently. The Japanese authorities have decided to ease the accounting rules for the Tokkin, which are designed to allow short-term investments in the securities markets. This means that the funds will not now have to report the large paper losses they have suffered since last October's market crash.

The hope is that this will stop

the funds' managers from selling substantial quantities of shares and that that in turn will put an end to the stock market's recent

Whatever happens, it has certainly punctured the Tokkin regulations which attracted the funds glamorous image. Tokkin insurance companies was the

something of a burst balloon.

The French Treasury is certainly not in a hurry to repeat the mistake of linking its borrowings to the price of gold, as Mr Valery Giscard d'Estaing did with the bond named after him

when he was Finance Minister in

But the repayment of the esti-mated FFr29.7bn (\$5.38bn) of

the bond which is still in circula-

tion will represent little more than a hiccough in the Trea-

sury's financing programme for 1988 – definitely not enough of a problem for it to take seriously the suggestion of Mr Andre

Lajoinie, the Communist candi-

date for this year's presidential election, that it should refuse to

pay up.

A few years ago the Giscard bond looked like Mount Everest bond looked like Mount Everest beautiful of

surrounded by the foothills of the Vosges. Now it has been

reduced to the size of Mont Blanc

did not have to be applied to the strategic shareholding. If shares had been purchased and added to the strategic holding, then the entire holding would have had to be revalued and capital gains tax paid.

Capital gains

Tather than at market value. Securities companies, meanwhile, set up quasi-Tokkin funds, illegally, offering a guaranteed rate of return to investors. Early last year, the Ministry of Finance moved to curtail the valuation abuses by requiring life insurance companies to value their Tokkin funds at the lower of cost or market. Initially

for high profits as a way of off-setting weak operating results a practice that came to be known as Zaitech, or financial

AFTER ALL the fuss about how the French Government was going to repay its infamous "Giscard bond," the maturity of the sissue later this month will be something of a burst balloon. In fact, total repayments of For the projects are under consideration.

The fact, total repayments of the government ther improved by the creation of bonds. In or include an inter-dealer broker (IDB) In or include tap storage are under consideration.

Something of a burst balloon.

the Giscard bond - scarcely more than the FFr31bn of matu-rities in 1987.

years in the management of the

With the introduction of a sys-tem of regular bond and bill auc-

tions instead of a single annual

placement, the concentration on

uid stocks, and the introduction

of a group of 13 primary dealers, the Treasury has equipped itself to cope with the doubling of the government debt in the space of

Officials say that the 9.8 per

limited number of highly liq-

government debt.

three years.

The Treasury takes a justifi-

In fact, total repayments of maturing government bonds in 1988 will amount to FFr35bn, of which FFr30bn is represented by FFr90bn and FFr110bn of new the Gircust band.

able pride in the revolution it usual pattern of government has wrought over the last few spending.

funds first became popular a few years ago among corporate treasurers seeking ways to invest their rising flow of surplus funds.

The attraction was a technicality: share investments in Tokkin could be held separately from strategic holdings. Japanese companies commonly have large strategic shareholdings in other companies to cement business relationships.

A related advantage was that the price at which shares were purchased for the Tokkin funds did not have to be applied to the strategic shareholding. If shares had been purchased and added to the strategic holding, then the

Tokkin became especially popular when the high yen began to hurt the operating profits of industrial companies. Some companies used Tokkin to invest aggressively in the stock market plunged time of the tighter requirements began to become aggressively in the stock market plunged to the tighter requirements began to become aggressively in the stock market clear.

rise in redemptions when fund valuations were made, curtailed their share buying and then biggest gains were securities; began taking advantage of every companies and trust banks, upward move in the market to which were also those suffering

Tokkin managers, fearing a

bonds, more heavily concen-trated in the first quarter both

because of the repayment of the Giscard bond and because of the

Auctions on the first Thursday of every month will include at least FFribn each of a floating-rate bond – either the 1993 stock

cent 1996 tap stock, with some inconvenience — as in October open a direct channel for appeal-FFr43bn outstanding is the most last year, when it had to pay ing to private investors, as an heavily traded bond in Europe. 11.27 per cent at its scheduled occasional technique to use Liquidity is expected to be fur-auction for FFr1bn of 25-year alongside its normal auction

report on the basis of the lower of cost or market value. However, next fiscal year, they too will be allowed to revert to the cost method.

In a related move to sweeter the market, the ministry said it was considering allowing life insurance companies to invest up to 5 per cent of their assets in Tokkin and fund trusts, com-pared to the current 3 per cent. The news was largely responsi-ble for the near record 1,215.22 point rise yesterday in the Nik-kei average of 225 leading

Among the shares showing the biggest gains were securities' companies and trust banks. realise profits.

Last week, Mr Hajime Hirashket activity in recent weeks.

France calm over Giscard bond repayment

In odd months the auction will include a new 9.5 per cent 1998 tap stock and in even months a

9.5 per cent 1995 stock, again with a minimum of FFribn in

This month, however the Treasury has returned to its tra-

ditional syndication technique to place FFr5bn of the 1998 stock,

with Societe Generale acting as

lead manager.

The issue will be reserved at first for individual investors, who hold around half of the remaining stock in the maturing Giscard bond and are expected to look for a substitute.

Japanese warrants market By Our Euromarkets Staff

Surge in

THE MARKETS for Japa-THE MARRETS for Japanese equity warrants and convertible bonds moved ahead strongly yesterday after the Nikkel average of Japanese shares had achieved its second largest rise ever overnight in Tokyo.

Rectic trading of equity warrants in London took

warrants in London took prices as much as 15 per prices as much as 15 per-cent higher. Most of the action centred on warrants on blue chip, export-orien-tated stocks, whose prices have been boosted by the stronger dollar over the last few days.

few days.

Warrants in Fujitsu, which had rallied earlier in the week on optimism about prospects for a new computer it is developing, achieved further strong gains. Yesterday they were bid at around 80, against about 64 on Tuesday.

Meanwhile, warrants on shares of Toray, the textiles and chemicals manufacturer, closed at 74 bid, up about 8 points, while those on shares in Daihatsu Motor were up about 7 points at 33½ bid.

Convertibles also saw

points at 33% bid.

Convertibles also saw firm demand with bonds for trust banks registering the most gains. A convertible for Mitsui Trust closed at 138 bid, against 130 at the close on Tuesday.

The Nikkei average had closed in Tokyo at 22,790.50 – 5.63 per cent higher – propelled by news that the Japanese Ministry of Finance was likely to support the

anese Ministry of Finance was likely to support the market by easing accounting rules for Tokkin special money funds.

Under the MoF's decision, the funds will not now have to accept losses when settling their annual accounts at the end of March by having to mark their holdings of shares to the market price.

Paris to write off FFr3bn of Renault debt

By Paul Betts in Paris

THE FRENCH Government is about to write off FFrSbn (\$545m) of Renault's debt s a first instalment in its plan to restructure the state car group's balance.

The write-off will be financed by the Government's privatisation receipts and will help reduce Renault's negative net worth, which stood at FFr16.4bn at the end of 1955.

At the same time, Renault's balance sheet will be bolstered by a return to profit for 1987 after several years of heavy losses. The company now expects to report net profits of between FFr3bn and FFr4bn for last year. Mr Paul Percie du Sert, Renault's new commercial

director and former finan-cial director, confirmed yes-terday that all the com-pany's industrial and commercial operations were now profitable. He added that Renault's foreign operations were also run-ning at a profit. Renault saw new French registrations increase by 10 per cent last year and the company also performed strongly elsewhere in Europe. Despite its decision to sell its controlling stake in AMC to Chrysler last year. Reposit seld ealse in

year, Renault said sales in the US, at 45,000 cars, were similar to those of the previous year. The group added that it was discussing actively with Chrysler the development of the latter's Eagle brand under which the

marketed.

Renault said the combined production of the Medallion - the American version of the Renault 21 medium-sized saloon - and of the upper range Premier model was expected to rise to about \$0,000 cars this year.

Swiss sovereign risk provisions to be raised

By John Wicks in Zurich

THE SWISS Banking Com-mission has informed banks that the minimum rate for

that the minimum rate for sovereign risk provisions in respect of some 50 countries is to be raised from 30 to 35 per cent.

This increase, which follows one from 20 per cent as of the end of last year, is to come into effect for balance sheets dated December 31, 1968. Banks will, however, be able to increase the rate earlier if they wish. rate earlier if they wish.

The commission has already indicated that the rate could be raised further as of the end of next year. Bankers believe that could take the minimum as to 48. take the minimum up to 40

Freiand 5 02 Newfoundland 53g 02 Polly Peck 6 92

Unusual floater for State Bank New South Wales

THE NEW YEAR revival of primary market business in Eurobonds continued yesterday as five new bonds appeared, including an unusual floating-rate note issue for State Bank of New South Wales.

But the \$250m issue probably does not foreshadow any revival

But the \$250m issue probably does not foreshadow any revival in the FRN market, where new issue business has dwindled over the last year, as its structure was dictated by the borrower's specific requirements.

The issue, whose maunity is 1998 but may be extended by the borrower, ranks as senior debt. However, Morgan Stanley international, the lead-manager, said the Australian authorities had agreed to count it as capital.

agreed to count it as capital.
In 1998, the borrower may In 1998, the borrower may decide to extend its life by five years, and then on every fifth anniversary. But investors may choose whether to take up the extension. If they do, their bonds become non-callable for the next five years; if they do not, the borrower may call their bonds at

par.

The par-priced bond pays % percentage points over sixmonth London interbank offered rate, but this may be increased though not lowered. It was quoted yesterday at 99.75 bid, inside 32 basis points fees.

Roads in sterling for and

Swiss Bank Corporation inter-national's Ecul50m bond for the

. An issue for Deutsche Bank Finance had met strong demand, but a five-year 7% per cent bond for BP Capital, a sub-sidiary of British Petroleum, had been seen as too tightly priced and traded yesterday at less 25

However, yesterday's bond for the EIB met firm demand, partic-ularly from Japanese and Italian investors, for whom it is tax-ex-empt. The 8 per cent deal, due in 1996, and priced at 101½, was quoted at less 1.95 bid, against 2

per cent fees. Shearson Lehman Brothers Inside 32 basis points fees.

Bonds in sterling, Ecu and International's \$50m five-year bond for Abbey National, the aimed mainly at catching the UK building society, also came eyes of European Investors, who against the background of an have seen pairry new issuance in unsuccessful deal the day before: these sectors over the last few a \$75m 9% per cent five-year bond for Toyota Motor Credit, In particular, Bankers Trust which traded at less 2% yester-International's three-year C\$75m day, underperforming a weaken-bond for Finnish Export ing gilt market.

However, dealers were more encouraged by Abbey National's five-year bond which provided an initial yield spread of 55 basis points over the UK Treasury Stock 10 per cent, due 1993, and so looked likely to attract the UK institutions.

The 10% per cent bond, priced at 101%, was offered at less 1%

The 10% per cent bond, priced at 101%, was offered at less 1% late yesterday afternoon.
Federal government bonds came under particular pressure in a weakening D-Mark domestic bond market yesterday, on worries about growth in the Federal budget deficit because of intervention to support the dollar. These bonds fell by up to 70 basis points.

basis points.

D-Mark Eurobond prices were disturbed by the volatile move ments in the dollar on the for eign exchanges and some bonds lost 15 basis points.

Morgan Stanley led a DM 100m three-year 4½ per cent bond, priced at 100%, for the Nordic Investment Bank. The deal was accompanied by an issue of 1.5m two-year warrants to buy \$100 at DM1.63/\$. They cost DM12.75

each.
The bond traded at 99.40 bid against 1% per cent fees, while the warrants traded at DM1290 bid, DM 13.20 offered. Austria is expected to tap the

D.Mark market today.
In Switzerland, prices closed largely unchanged yesterday.
Union Bank of Switzerland led a SFr200m 10-year 4% per cent bond for Nippon Telegraph and Telephone, priced at 100%. It was well received, and quoted in the grey market at less % bid.

Canadian bank sacks 17

Mr Max MacIntyre, vice president in charge of investment banking in London, described the redundancies yesterday as "an adjustment to the market" following the decline in European House House the bond business. However, the staff cuts did not imply any reduction in product lines, he

CANADIAN Imperial Bank of Commerce is releasing 17 Euroband salesmen out of a total staff of 700.

Earlier, Hongkong and Shang-thai Banking Corporation said it was shedding 120 people as part of the rationalisation of the of the rationalisation of the operations of the bank with those of James Capel, its recently acquired stockbroking subsidiary.

the combined workforce.

£75m facility for Simon

SIMON Engineering, the UK heavy engineering concern, has mandated Lloyds Merchant Bank

The credit has a facility fee of Of the redundancies, 70 come from James Capel Bankers, its Libor of 12½ basis points, and a merchant banking arm, and a 3 basis point utilisation fee if further 50 from the bank. They drawings exceed 50 per cent. are equivalent to 10 per cent of One of the purposes of the financing is to fund acquisitions.

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market

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PHILIPS

rate bond – either the 1993 stock indexed on the weekly Treasury bill auction or the 1998 stock indexed on the government bond average yield – and of the existing 14 or 24-year fixed-rate bonds.

The primary dealers – which include France's big high street banks – have not yet fully developed the mechanisms to place government bonds from the auctions with their private clients, although distribution is said to

bonds.

The Treasury wants to establish improving

lish a regular presence at the be improving.

very long end of the market, the Treasury believes, in any even if this has its moments of inconvenience — as in October open a direct channel for appeal-

N.V. Philips' Gloeilampenfabrieken

has acquired the minority shares of

North American Philips Corporation

We acted as financial adviser to N.V. Philips' Gloeilampenfabrieken and as Dealer Manager for its tender offer.

Goldman Sachs International Corp.

Goldman Sachs

December 29, 1987

INTERNATIONAL COMPANIES & FINANCE

Ahold to buy US stores chain

By Laura Raun in Ameterdam

AHOLD, the Netherlands' biggest grocery store chain, plans to acquire 80 per cent of First National Supermar-kets of the US in a move that will double its US

of the supermarket chain is to be acquired by 1992 from the management of FNS, the holding company for First National Supermar-kets. Akold did not disclose

kets. Akold did not disclose the purchase price.
First National, which is based in Cleveland, has annual turnover of \$1.6bn and employs 11,000 workers, and will dovetail with Ahold's grocery store operations in the US. Ahold has long wished to supplement its BI-LO chain in the Carolinas and Georgia and Giant Food Stores in Pannsylvania with additional US stores.

Carolinas and Georgia and Giant Food Stores in Pennsylvania with additional US stores.

First National has 122 stores in Ohio, Connecticut, New York, New Hampshire, Vermont and Massachusetts.

Nearly 36 per cent of Ahold's FI 11.4bn (\$6.2bn) revenue comes from the US, where growth opportunities. are greater than in the Netherlands. At home, Ahold's Albert Heijn grocery store chain already commands about 25 per. cent of the market.

cent of the market.

Besides the well-known
AH grocery chain, Ahold
also operates Miro "hypermarkets," Etos drug stores, Alberto butcher shops and wholesale meat operations

in the Netherlands.

Mr Albert Heijn, president of Ahold, said yesterday that the purchase would be financed from available liquid assets and would have no effect on 1988 earnings. Equity capital will temporarily decline due to a write-off for good-will, but will remain within acceptable limits, he added.

Trading in Ahold shares was suspended yesterday on the Amsterdam Stock Exchange, following a 12 per cent spurt in the share price to F1 65.50 the day before, far outpacing the

The purchase of First National Supermarkets is subject to US government;

EUROPEAN INDUSTRIAL INKS VENTURE

CdF-Chimie links up with UK groups

CDF-CHIMIE, the French stateowned chemicals group, and Coates Brothers, the UK printing ink manufacturer, yesterday announced the terms of the deal under which Coates will sequire Lorilleux International, CdF-Chimies's printing inks subsidiary.

mies's minting inks subsidiary.

The move will lead to the creation of a major European industrial inks concern with annual sales of FF13.2bn (\$550m) and ranking third in the international inks market — worth FP140bn a year — after BASF of West Germany and Dainippon ink of Japan.

The Coates link is one of two alliances between CdF and British companies announced vester-

pany in exchange for Lorilleux, CdF will be issued with 8.6m new ordinary Coates shares and 11.7m new "A" non-voting Coates shares, representing 38.4 per cent of the enlarged group. The value of the transaction is \$25.5 m (\$\frac{4}{2}\tag{1}\tag{1}\tag{2}\tag{1}\tag{2}\tag{



Coates.

This complex series of Although Coates has been concern approval of the French into a publicly-quoted British country.

This complex series of Although Coates has been concern approval of the French ultimately give CdF a stake of about 40 per cent in the expanded about 100 years ago, Mr Tchuruk indicated that the company's management

stake in Coates.

The deal between CdF and Coates, which Mr Tchuruk says has been approved by the London Stock Exchange, would automatically reduce the Australian stake to about 14 per cent. However, the French group does not rule out the possibility that its Australian rival may consider starting a bidding battle for Coates.

paints and inks. Since turning the group around financially he is now seeking to strengthen these businesses by forging industrial partnerships like the two British deals he has just negotiated. Although he acknowledged that the deals, especially the Coates transaction, are somewhat contorted, he emphasised yesterday that they were essentially industrial operations' to

company. In so doing, Lorilleux, which currently with annual sales of FFrI ibn and net profits last year of particular and per cent of the company and net profits last year of Froam, will move out of the rights, will see its stake drop to around 18 per cent. But Mr also to fend off unwelcome around 18 per cent. But Mr also to fend off unwelcome and organisational restructuring advances by Markheath Securities, the UK vehicle for Austrabated Adelaide Steamship, which has built up a 20 per cent stake in Coates.

The deal between CdF and in November 1986 from Rhone give the company a stronger international industrial base but also to fend off unwelcome an organisational restructuring to group the company's operations into four main divisions – chemicals, fertilisers, which has built up a 20 per cent stake in Coates.

The deal between CdF and in November 1986 from Rhone give the company a stronger international industrial base but also to fend off unwelcome advances by Markheath Securities, the UK vehicle for Austrabated Adelaide Steamship, which has built up a 20 per cent of the company as tronger proposals not only to give the company a stronger international industrial base but also to fend off unwelcome advances by Markheath Securities, the UK vehicle for Austrabased Adelaide Steamship, which has built up a 20 per cent of the was managing international industrial base but also to fend off unwelcome advances by Markheath Securities, the UK vehicle for Austrabased Adelaide Steamship, which has built up a 20 per cent of the was managing international industrial base but also to fend off unwelcome advances by Markheath Securities, the UK vehicle for Austrabased Adelaide Steamship, which has built up a 20 per cent of the was managing industrial base but also to fend off unwelcome and organisational restructuring advances by Markheath Securities, the UK vehicle for Austrabased Adelaide Steamship, which has built up a 20 per cent of the was managing in November 1986 from Rhone in November 1986 from Rhone in November 1

west Germany and Dainlippon ink of Japan.

The value of the transaction is The Act the same time. CDF is alliances between GR and British companies atmounced yester-day, both crucial to Cdf's aim to reinforce. Its industrial operations by giving them the critical size to compate in the international market.

The other deal involves a partnership between dark of the transaction is and February 12 a partial share offer for up to 10 per cent of operations by giving them the critical size to compate in the international market.

The other deal involves a partnership between caff and MTM, a Liverpool-based chemicals concern, to form a joint venture a laise of Fr7600m. Each company will provide a plant to the joint venture a laise of Fr7600m. Each internation to buy control of the new venture during the next three years.

But both is terms of size and financial regineering, the Cdf inks inbediary. The more control to act is the post to a calling of the new ventures and company with the partnership with Costes is by far the more significant. It implies not only a new French privatisation, but also represents an effort to commangure a hostile alust the losses of Cdf has already won the nec or operations, if is successful, will remaid a financial recovery. After heavy slosed primate in the financial structure and the partnership with the french group could subsequently acquire up to two per cent stake partnership with the French group with the French group in the capital of its subsidiary. The nearly per cent stake in the new ventured uning the next british and the deals to do cate of the partnership with the French group could subsequently acquire up to two per cent successfully in the organic chemicals of the partnership with the French group could create a competitive European and international devolutions and combined annual sales of FF7 32bn and combined annual response to the partnership with the French group could create a competitive European and international devolutions and combined annual net profits of the p

heavy losses during the last eight years and a major injection of funds from the French Government's amontous privatisation programme has been interpreted by the stock market crash, the Coates deal has also report net profits of FFr 1bn for 1987 on sales of about FFr 19bn.

S. G. Warburg & Co. Ltd.

United Kingdom

U.S.\$2,500,000,000

NOTICE OF PREPAYMENT

THE DAIWA BANK,

U\$\$30,000,000

Callable Negotiable Floating Rate Dollar Certificates of Deposit

No. FRC 500031 to FRC 500060, Issued on 20th February, 1985 Maturity Date 21st February, 1989 Optionally Callable in February, 1988

Notice is hereby given that in accordance with Clause 3 of the

Certificates of Deposit (the "Certificates"). The Daiwa Bank, Limited ("the Bank") will prepay all out-standing Certificates

on 22nd February, 1988 (the "Prepayment Date"), at their

Payment of the principal amount, together with accrued

interest to the Prepayment Date, will be made on the Prepayment Date against presentation and surrender of the

Interest will cease to accrue on the Certificates on the

The Daiwa Bank, Limited
London Branch Commercial Union Building. St. Helen's, 1 Undershaft, London EC3A 8JJ

Certificates at the London Branch of the Bank.

Floating Rate Notes Due 1992

In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 7th January, 1988 to 7th April, 1988, the Notes will bear interest at the rate of 7½ per cent. per annum. Coupon No.10 will therefore be payable on 7th April, 1988, at the rate of US\$9,005.21 from Notes of US\$500,000 nominal and US\$180.10 from Notes of US\$10,000 nominal.

Bond company in record lease

A COMPANY controlled by Mr Alan Bond, the Perth entrepreneur, has paid a record A\$306m (US\$219.4m) for a long lease on a federal government property in the business district of Sydney.

The company's tender translated into A\$47,500 per square metre, ahead of the previous record figure paid last year for the freehold on a central complex sold by CSR, the sugar and building products group.

One estate agent familiar with Sydney commercial property values described yesterday's outsubject to US government come as 'an excellent price' which indicated that the city's within three months.

lease on the Federal Government's Chifley Square site beat 10 other tenderers and was made through a subsidiary of Bond Corporation called Votraine No

wake of last October's stock market collapse.

But other analysts foresee an oversupply of office space in the near future, which will put a ceiling on values and rents.

For the Canberra Government the proceeds will take it closer to a budget target of A\$1bn in asset sales in the current financial year, which ends in June.

Mr Bond's bid for the 125-year lease on the Federal Govern
Mr Bode site likely to be available for a few years, is expected to be developed into a commercial and banking complex. Currently it consists of a 19-storey office block, two smaller buildings and a car park.

Mr Bond's success follows the rejection by the Sydney authorities of his plans for a 93-year, which ends in June.

Mr Bond's target of A\$1bn in asset sales in the current financial year, which ends in June.

Mr Bond's success follows the rejection by the Sydney authorities of his plans for a 93-year some years to have been a special on the edge of the business discussion.

on the edge of the business dis- case.

come as "an excellent price" 132.

Melbourne, the ambassador's rest venue for weddings. It also has which indicated that the city's

The lease will be effective idence in Paris and part of the market was holding up in the from July, and the site, billed as embassy site in Tokyo.

Hong Kong investors in Japanese hotels deal

Gaigen is best known as the The Federal Government's operator of a hotel in south other planned property sales Tokyo which has a beautiful garinclude government offices in den and is therefore a popular

The company has suffered operating losses for several years. Last year, following a series of disputes among the controlling family, management rights were transferred to Cosmonolitan a private property. mopolitan, a private property company known for its aggres-sive takeover bids. Cosmopolitan owns 33 per cent of Gajoen.

Specific terms of the deal between Cosmopolitan and the unnamed Hong Kong investors are to be negotiated. Gajoen shares are not widely held, and last traded at Y1,890, valuing the company at Y51.9bn (\$406.1m).



Stock Exchange Pierson, Heldring & Pierson NV. Herengracht 214, 1016 BS Amster Tel. + 31 - 20 - 21188.



Pierson, Heldring & Pierson NV. Herengracht 214, 1016 BS Amsterdam Tel. + 31 - 20 - 211188.

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December 1987

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December 1987

David Waller examines the merger between Burgess and RHP

City blessing for a marriage

MANY MARRIAGES come about MANY MARRIAGES come about through the services of a go-between. In the case of the union between Burgess Group and RHP, this role was played by Dr John White, a non-executive director of Burgess and — wearsing another hat — the highly-regarded chairman of BBA.

Dr White suggested the idea of a merger to RHP's chief executive Mr Roger Pinnington, a friend from the time when both worked at Tarmac. In the event, the parties required little persuasion — they had been eyeing

sion – they had been eyeing each other up for some time – and the corporate match was effected Tuesday night.

"Eminently sensible," is how one analyst described the transaction it brings together a pros-

action. It brings together a pros-perous but vulnerable RHP with a smaller but tougher Burgess, and as such has won the City's

At the time of the divestment, he disposed of Burgess's exhaust RHP admitted as much. It also business soon after his arrival

3 per cent a year. the c Prospects for Burgess were a tries. Prospects for. Burgess were a tries.

great deal brighter. Under the in December 1986, he made his entrepreneurial Mr Bob Morton, chairman of Burgess since 1984 the purchase of Saia, a Swiss and vice-chairman designate of components company, for SFr the new combine, Burgess has 46m (\$19m). This involved a delighted the City with the speed of its recovery: In 1983 and 1984 followed in June last year with turnover was static at \$23m and the \$44m share-only acquisition are two Burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. For its part, Burgess had considered making an offer for RHP burgess. The supplies and vice-chairman designate of components company, for SFr activation and the supplies and vice-chairman designate of components company, for SFr activation and vice-chairman designate of components company for SFr activation and vice-chairman designate of components company, for SFr activation and vice-chairman designate of components company, for SFr activation and vice-chairman designate of components company for SFr activation and vice-chairman designate of components company for SFr activation and vice-chairman designate of components company for SFr activation and vice-chairman designate of components company for SFr activation and vice-chairman designate of components company for SFr activ

Sears'stake in

Sears, the retail, footwear and

through the market on Tuesday after announcing its higher

per cent).
In addition, the predator also announced that it had received acceptances in respect of 1.84m Freemans shares – just 1.2 per cent – at Monday's first close.

The acceptances are in respect of Sears' initial lower offer, which valued Freemans at \$430m. Sears had already picked up a 10 per cent holding in Freemans

through an earlier market raid, when its orginal bid was unveiled. Pension funds within

the Sears group have an addi-

The net result, therefore, is to give the retail giant control of

around 25m Freemans shares, or slighly under 17 per cent.

Atlantic Richfield, the US oil company, yesterday lifted its stake in Britoil to 21.91 per

is proceeding with its offer

despite a statement from the

Treasury that it would use its

golden share to block any bidder from taking control of the com-pany. The Takeover Panel has said that BP may acquire 100 per cent of Britoil shares even if it is

unable to control Britoil's board.

English China Clays, the industrial minerals, quarrying

of the acquisition price, \$20m was provided from internal sources and \$53m from existing lines of credit. The latter will be refinanced through a new \$100m

commercial paper programme.

Yearling bonds

English China

tional 0.1 per cent.

Arco/Britoil

Freemans is

nearly 17%

By Nikki Tait



Bob Morton (left), chairman of Burge ss, and Roger Pinnington. chief executive of RHP

and as such has won the City's blessing.

RHP's vulnerability prior to the merger stemmed from its decision last month to sell its traditional ball-bearings business for \$73.5m in cash. Cash-rich, capitalised at under \$130m, and with good market share in the remaining electricals business, it was open to a hostile takeover.

At the time of the divestment.

At the time of the divestment. conceded that its electrical businesses – principally in fire detection and suppression and electronic control could only grow at
3 per cent a year.

Annothed as maintained as on the same and concentrated on apparation and concentrated on expanding
its activities as a manufacturer
of electronic components, particularly switching devices used by
the car and white goods indus-

of American Electronic Compo-nents, which derived almost all The transaction, which involved The transaction, which involved another explosion in its equity, was widely praised at the time. RHP said yesterday that it had had Burgess in its sights for some time, but had been prevented from translating its ambition into reality by the lowliness of its own share rating. This reflected investors disillusion with the dowdy growth pros-

with the dowdy growth pros-

pects for ball-bearings, and con-trasted with the high rating accorded to shares in the acquisi-

profits of \$21.9m last year - meant that both companies could begin to entertain each other's advances.

other's advances.

The new group will have annual sales of £220m-£230m. Approximately half of this will derive from sales of electronic controls; a fifth will come from fire protection and defence and another fifth from the white code industry the remaining 10 goods industry; the remaining 10 per cent from the fast-growing

The UK and continentental Europe will each account for some 45 per cent of sales; the remaining 10 per cent will derive from the US. Mr Bob Bucknell of Smith New Court expects the group to muster pre-tax profits of £31.5m in the current year.

of \$31.0m in the current year.

This is before any contribution from further acquisitions. These are expected soon after the transaction receives approval from both sets of shareholders next month, and are likely to be in the US. The market cresh next month, and are likely to be in the US. The market crash frustrated RHP's aim to buy one particular US company, but Mr Morton sees the cheap dollar as an excellent opportunity to buy into a vast, more or less untapped, market.

With net assets of \$135m, \$55m in cash, the new group should be able to buy without recourse to the turbulent stock market.

market.
As RHP is obliged to forsake its name as a condition of its recent divestment, the new group will probably be called Burgess. Yet the deal should not be regarded as a simple reverse takeover.

"It is a cross between a reverse takeover and a straightforward

Widney expects more growth

Widney. Birmingham-based general engineer, increased pretax profits by 9 per cent to \$426,000 (\$390,000) on turnover of \$10.1m (\$7.48m) in the year to end-September. It is paying a final dividend of 0.6p, making 1p (1.8p) for the year.

borrowings by Instalments ending the shares for every 78 ordinary shares held.

The company is also selling its property at Dudley. West Midlands, to a subsidiary of Warringtons for \$830,000. It will lease

betting group which raised its hostile bid for mail order group Freemans to \$477m on Tuesday, last night reckoned to control almost 17 per cent of its target's

shares.

The company confirmed that it picked up a further 6.9m shares (4.6 per cent) in its target Yesterday, the company's bro-kers continued to buy, and were thought to have added around im shares (approximately 0.7

to end-September. It is paying a final dividend of 0.6p, making Ip (0.8p) for the year.

Mr Jonathan Davies, chairman, said the outlook for the company was good, providing the economy remained reasonably stable.

Widney by the company is also selling its property at Dudley. West Midlands, to a subsidiary of Warringlands, to

ably stable.

Widney has agreed to purchase
Horstmann Aish from Horstmann Group for \$101,600. Widney will also repay up to \$2655,000 of Aish's inter-company back arrangement for sharehold
In the period under review Widney incurred an extraordinary loss of \$105,000 (nil). Tax was \$48,000 (\$27,000), leaving earnings per 10p share of 3p

Zygal over £0.7m at halfway

not paying an interim dividend.

The fastest growing part of the group was CHA which Zygal bought for \$7m in October.

Coulson Heron Associates.

Taxable profits increased to \$722,000 (\$347,000) on turnover slightly down at \$5.82m (\$6.3m), with earnings per share up \$2 per cent to \$3.1p (1.7p). As in profits of \$825,000 for the year to October \$1. However, previous years, the company is not paying an interim dividend.

CHA, which supplies computer year to April 1987.

Comparison with previous years is complicated by the sale of Zygal's maintenance subsidiary to Thorn EMI, which took place in January 1987, and by which further consideration the fact that the comparative interim figures relate to seven

Zygal Dynamics, USM-quoted chairman. "A significant increase computer peripherals distributor, more than doubled pre-tax profits in the six months to October 31, 1987 after merger accounting the acquisitions of Base-Sys and Coulson Heron Associates.

Tayable profits increased to CHA, which supplies computer applies of \$365,000 for the coulson Heron Associates.

The fastest growing part of the group was CHA which Zygal bought for \$7m in October. There was a change in the trading pattern of the CHA group and ing pattern of the CHA group acceptance of the CHA group acceptance of the CHA group acceptance of the fact that the comparative to the figures relate to seven months of the original Zygal group but only six months of the two acquisitions. There is also an extraordinary debit of \$270,000 reflecting acquisition costs.

Simon in \$3.4m US purchase

cent, up from Monday's level of 21.21 per cent.

Arco has offered to take it stake in Britoil to 49 per cent as part of an assets for shares swap deal approved by the Britoil magnetic to the Britoil magnetic than the Britoil magnetic to the Britoil magnetic than the Britoil mag fied process plant contractor, yesterday strengthened its presence in the US firefighting vehicle market with the acquisition management, although the Take-over Panel may require a full bid in that event.

Areo has not said whether it would match a rival and hostile 450p per share bid by BP, which

makes the superstructure for fire vehicles, is already a large cusrece in the US firefighting vehicles, is already a large cusity in Pennsylvania. Ouplex, a leading specialist stantial proportion of its output. Simon intends, however, to increase Duplex's capacity to increase Duplex's capacity to increase for its air-

(\$1.87m) in cash. Increase Duplex's capacity to The purchase of Duplex inte-develop its position as an inde-

in 1987. Its Ohio manufacturing Simon Engineering, the diversi- four makers. in 1987. Its Ohio manufacturing fied process plant contractor, Simon Ladder Towers, which plants are located about 200 miles from Ladder Towers' facil-

The purchase of Duplex integrates Simon's fire vehicle production in the US, where it will now rank among the top three or

Tricentrol bid extended BY STEVEN BUTLER

Elf Aquitaine, the French oil company, yesterday extended its \$135m hostile bid for Tricentrol, the UK independent, to January 28, after picking up 0.3 per cent of Tricentrol shares by Tuedsay's first closing date for the offer. Elf now holds 7.9 per cent of the company.

Tuedsay's first closing date for the offer. Elf now holds 7.9 per cent of the company.

and construction group, said yes-terday that revaluation of mincent of the company.

Mr James Longcroft, Tricentrol chairman, described the level of eral reserves had more than dou-bled the net asset value of its latest US acquisition, aggregates producer J.L. Shiely.

ECC said the \$73m (\$40m) acceptances as miniscule and said shareholders should conpurchase was completed on Tuesday. Shiely's assets were now valued at \$53m, against the September 30 balance sheet fig-ure of \$23.5m.

tinue to reject the offer.

The offer price of 145p per share is wholly inadequate and utterly fails to recognise Tricentrol's reserves and future

B & C acceptances

British and Commonwealth Holdings announced yesterday that its 2189m cash and shares bid for Abaco, a professional

services group, attracted acceptances on behalf of 135m Abaco shares (50.2 per cent) by Tuesday's first close.

B&C had been a major shareholder in Abaco for about two years and held a 27.5 per cent interest when the offer was announced in early December. It therefore controls 80.1 per cent. The offer remains open for acceptance until January 19. The "mix and match" election is also available up to that date, but will be closed thereafter.

The loan note alternative remains open as long as the offer itself is open to acceptances.

BY MIKKI TAIT

County Bank, advisers to ing Drayton Japan's board to discount-eliminating moves and to submit proposals within 30 days if this is arrange a meeting with AJS approved.

"It seems sensible to talk to all major shareholders," commented county yesterday. However, the advisers stressed that no date has yet been fixed, and that it was not certain whether any principals would be attending to the trust. This has now been been called for March 2. At the been called for March 2. At the retires, shareholders will be asked to vote on a motion requirbation.

Leisuretime Intl

Shares in Leisuretime Interna-tional were suspended at 86p yesterday as the company con-sidered rival proposals intended-to extricate it from an impasse created by a shareholders' revolt

Shareholders led by Braith-waite Group, the engineering company holding a 14.3 per cent stake, blocked Leisuretime's planned £11m disposal of its Worldwide Dryers subsidiary to BET, the international services group. They subsequently also refused to approve Leisuretime's request for authority to issue shares.

County Bank confirms AJS meeting request

Sock Shop profits at £1.8m beat forecast

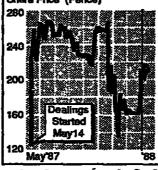
By Heather Farmbrougt

Sock Shop, the specialist hostery retailing group, yesterday beat its own forecast made in May when the company came to the USM in an issue which was oversubscribed 52 times. Pre-tax profits for the year to September 30 1987 more than doubled to \$1.8m (£0.77m), compared with the £1.65m forecast.

The company attributed the increase to the acquisition of favourable shop sites and the demand for quality well-designed products. Turnover also more than doubled, from £5.17m to £13.99m.

then doubled, from £6.17m to £13.99m.
In particular, "growth in the provinces has been phenomenal," said Mr Richard Ross, joint managing director, who founded the company with his wife Sophie Mirman, chairman.

Sock Shop International Share Price (Pence)



At the year end, Sock Shop had 52 shops in the UK, compared with 34 a year earlier. Since then, seven more have been opened, with 30 more planned in the near future. The eventual target in this country is 250. country is 250.

country is 250.

Christmas trading has been strong, with sales up by 13 per cent in stores which were open a year ago.

Earnings per share were 5.57p (2.39p), while a dividend of 0.5p has been recommended for the year.

comment

Sock Shop knows exactly where it is going. The original formula shows no sign of running out of steam in the UK and should be readily exportable. At the end of the day, most women have to buy hosiery and most men have to buy socks. The emphasis on quality, attractive design and reasonable prices has given Sock Shop around 3 per cent of the UK hosiery market, with plenty of room to grow. Quite rightly, it is sticking to its basic business, and has paid a great deal of attention to management. The only concern deal of attention to man-agement. The only concern is that expansion will take its toll on the balance sheet, and the present stock market is hardly ideal for raising more money. That said, current borrowings are well within limits and gearing is almost non-exis-tent. Expansion into the US could have come at a more fortunate time, but the com-pany is tackling it sensibly with a US based team and intends to purchase 80 per cent of its materials locally. cent of its materials locally.

Pre-tax profits of £3m are well within reach for the year, although a prospective p/e of 24 may deter-

Blue Circle extends

Blue Circle, the cement company, yesterday extended its £217m bid for Birmid Qualcast, the lawn-mowers, boilers and gas cookers group, antil Febru-

By Monday, the first clos-ing date of its offer, Blue ing date of its offer, Bine Circle had received acceptances from holders of 788,182 Birmid shares, representing 1.1 per cent of the equity. It already owned 9.3 per cent before the bid was launched. Birmid told shareholders

yesterday that it would write to them "in good time" with results for the year to October 1987. If it is to make a profits forecast as part of its defence against Bine Circle it must do so before Janu-ary 23 under Takeover Panel rules.

Shares suspended Trading of shares in

Brewmaker, manufacturer of homebrewing kits, was suspended yesterday pending an announcement.

Anglia Secure

Anglia Secure Homes, car-rently quoted on the USM, has applied to the Stock, Exchange for a full listing, Mr Peter Edmondson, chair-man, told the annual meeting yesterday.

Trading in the first quarter had been excellent, he added, with sales negotiated on 280 properties which should con-tribute over \$14.6m to cur-Anglia Secure Homes, car

tribute over \$14.6m to cur rent year turnover.
The building programme was on target.

Strong demand and price rise behind surge at Rbt Horne

fasteners business, pushed profits up from \$231,000 to \$442,000 after the previous depressed with the non-voting shares up year.

Clayhithe up to £0.9m

Claybithe, fastening and fasten- allow it to take full advantage of

ing system manufacturer and future opportunities. Expansion property developer, lifted tax-plans included developing

property developer, lifted taxable profits by 12 per cent from
2816,000 to 5914,000 in the six
months to end-September, 1987.
Figures from the group,
formed following the reverse
takeover of the original private
Clayhithe group by BETEC last
July, consisted of a six months
contribution up to June 30 from
the former BETEC engineering
companies and six months trading results for the remainder of

companies and six months trad-ing results for the remainder of the active investment division and the property division up to end-September.

Turnover rose to \$8.5m against Clayhithe's participation in a

Bremner chairman loses

attempt to stop meeting

motion for review of an earlier carswell nominees.

"I feel completely vindicated in an extraordinary general meet the stand I have taken" said Mr ing should be held on January McGuinness, who was awarded 18.

The EGM had been called for to the shareholders, as it always

by Mr Dennis McGuinness, who should be, to decide who is to wants shareholders to remove Mr run their company. I already

He argued that there were further acquisition-related paythat the matter was being carements due to Carswell, which fully considered by his solicitors.

have proxy support from the owners of nearly 5 million shares

including my own holding. I expect further support will be

forthcoming now.

Mr Rowland-Jones said merely

healthy cash flow which should will be paid in August.

and seeks expansion

STRONG DEMAND for the high quality paper and board Robert thorne distributes, plus price increases, helped the company to raise its pre-tax profits by 24 per cent to \$13.1m for the year ended September.

The paper merchanting division, which accounts for 94 per cent of profits, saw an 18-per cent of profits, saw an 18-per cent sales increase to \$144.1m and profits up 21 per cent to \$125.4m.

Sir Kenneth Berrill, chairman, said 'this has been the fifth successive year of strong demand for paper.'

In the last financial year a volume gain of 11 per cent was achieved and price increases added around 7 per cent was achieved and price increases added around 7 per cent was achieved and price increases added around 7 per cent was achieved and price increases added around 7 per cent was achieved and price increases added around 7 per cent was achieved and price increases added around 8 per cent was achieved and price increases added around 7 per cent was achieved and price increases added around 7 per cent was achieved and price increases added around 7 per cent was achieved and price increases added around 7 per cent was achieved and price increases added around 8 per cent was conded to the previous year's figure, are included in profits.

The division is spending \$4m over three years replacing its compeny is clearly confident of warehouse at Northampton at a cost of \$1.8m. However, Sir Kenneth Sir Main and both of \$1.8m. However, Sir Kenneth Sir Main and profits of \$1.1m, about double the previous year's figure, are included in profits.

The division is spending \$4m over three years replacing its compeny is clearly confident of the year of the bear of \$1.8m. However, Sir Kenneth Sir Main and by a superior of \$1.8m. However, Sir Kenneth Sir Main and by a superior of \$1.8m. However, Sir Kenneth Sir Main and by a superior of \$1.8m. However, Sir Kenneth Sir Main and by a superior of \$1.8m. However, Sir Kenneth Sir Main and \$1.8m. The division is spending \$1.8m. The division is spending \$1.8m. The division of \$2.8m. After

added around 7 per cent. Realised stock profits of \$1.1m, about double the previous year's figure, are included in profits.

The division is spending its computers and is expanding its warehouse at Northampton at a cost of \$1.8m. However, \$1r Kenneth said 'indications so far are that sales and profit margins will be more than adequate to absorb these necessary expenses and that group profits will continue to increase."

The other divisions all increased profits with Atkins & Cripps, a hardwood importer, making a first contribution of \$98,000 following its acquisition in July last year. New management at Trutite, the industrial fasteners business, pushed profits what \$2,000 is the table acquisition with a profit with Africa and services the capital expenditure and any suitable acquisitions which might turn up. Profits ought to exceed \$15m comfortably in the comployees in South Africa. It looked it would pave the way for continued expenditure and estimates range of equipment and of its employees in South Africa. It looked it would pave the way for continued expenditure destinates range in a notoriously cyclical industry there must not not its subsidiary with the remaining 7 per cent itsel by Old Mutual, a South Africa ance company.

In 1986, sales to South Africa accounted for more than half the total sales of \$24.6m make by the group in Africa and the Middle East.

South Africa and sells its full range of equipment and services there, except for equipment affected by international embarages such as that used for military with the remaining 7 per cent itsel by Old Mutual, a South Africa ance company.

In 1986, sales to South Africa accounted for more than half the total sales of \$24.6m make by the group in Africa and the Middle East.

South Africa and sells its full range of equipment and services there, except for equipment affected by international embarages such as that used for military with the demand, looking for volume up the group in Africa and the Middle East.

South Africa and the Mutual, a South Africa

Despite a less than buoyant expensive.

ICL looks to boost equipment sales in SA

gos such as that used for initury purposes.

The group said the partnership with Malbak would best meet the future interests of both the users of its equipment and of its employees in South Africa. It hoped it would pave the way for continued expansion of ICL in the country.

In Shops set for main market

By Maggie Uny

In Shops, which operates retail centres for small independent retailers, is planning to go public at the end of this month. The shares will be quoted on the main market and the company is likely to be capitalised at around £13m. The issue, by way of a placing, will raise about £2m for the company which will repay debt and finance expan-

In Shops' chairman, Mr David Newman, said he had not been put off by the stock market fall.

It has taken two years to get to this stage, we are not worried by market conditions.

Pre-tax profits in the year to March 1987 were \$920,000 compared with \$548,000 in the previous year. Brokers to the issue an-Albert E Sharp. a comparable figure of \$7.48m. joint venture housing develop-After tax of \$272,000 (\$259,000), ment at Aylesbury, Bucks, had An interim dividend of 0.75p

Mr John Jones, chairman, said was paid in November. A final
the group had a strong balance dividend for the current 15
sheet, good liquidity and a month period to end-March 1988

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the group had a strong balance dividend for the current 15
sheet, good liquidity and a month period to end-March 1988

There are a total of

1,800 units, with all but 29 currently let, making up 600,000 square feet of selling space. The centres are arranged along the lines of indoor markets and

take in a wide variety of shops including food, fashion, hard-ware, newsagents, toys, heel bars, photo processing and fast food restaurants.

MR James Rowland-Jones, chairman of Bremner, the Glasgow based financial services group, be available until June 8. Until yesterday suffered a sethack in then, Mr Rowland-Jones says, it would be against shareholders interests to remove independent the Court of Session rejected a directors and replace then with motion for review of an earlier decision by Lord Davidson that an extraordinary seneral meet. General depended on the stockbroker's flood restaurants. The 1,300 retailers — some have more than one outlet — pay a weekly licence fee which covers rent, rates, cleaning, maintenance, security and advertising. The only other expenses for the retailers are heating and lighting. The cost is thus much lower than opening a high street shop.

Bonar Cole

DIVIDENDS ANNOUNCED

Dividends shown pence per share not except where otherwise stated. Equivalent after allowing for scrip issue, †On capital increased by rights and/or acquisition issues. §USM stock. •Unquoted stock. •Third market.

BOARD MEETINGS

Apr 1 Feb 20 Feb 18

nayment

Bonar Cole Plastics, a specialised plastics company, has been sold to Himont, a leading US plastics concern which is the world's biggest supplier of polypropylene.
The Milton-Keynes company,

makes plastics granules which are converted into products for industries including electronics, cars and electrical appliances.

Total

for

Corres -

1.2 3.5

ponding

Hollas lifts midway profit

Hollas Group, Manchesterbased labric and garment dealer, raised its first half profits by Hollas Group Horne (Rbt) Sock Shop § \$200,000 to \$953,000 pre-tax with all operations contributing to the improvement.

The interim dividend is being lifted from 1.2p tp 1.4p on the back of a 0.5p increase in earn-ings to 2.3p per 5p share.

Rowland-Jones and two fellow directors and replace them with

his own nominees. Mr Rowland-Jones had origi-

nally called the meeting for June

BY PHILIP COGGAN

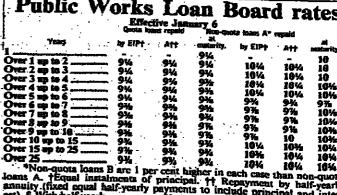
The garment division contin-ued to improve its performance and the yarn division again per-formed well and expanded its activities in what the directors described as important areas of the trade.

Since the end of the half year, to September 30, acquisitions have been made and other negotiations are well advanced. tlations are well advanced.

The yarn division has reached agreement for the purchase of a company engaged in a specialised textile area and has also reached agreement to participate in a joint venture with a "well known" company. A formal statement is expected shortly.

Cottonline, acquired last year, has purchased Eden Wear and Thorndon, wholesaler and importer respectively of water-proof garments and country lei-

Group turnover for the open-ing half year totalled \$15.37m (\$14.94m) and operating profits pushed ahead from \$870,000 to \$1.05m. Interest charges accounted for \$92,000 (\$117,000) and tax for \$286,000 (\$284,000).



The following companies have notified dates of locard meetings to the Stock Exchange. Such meetings we usually held for the purpose of considering dividends Official industrialisms are available as to whether the devictions are misering or forum and the sub-develores shown below are based mainly on lest year's honelables. intenme Abbey, Jurys Hotel, Im-pany Public Works Loan Board rates

Yearling bonds totalling \$0.75m at 9% per cent, redeemable on January 11 1989, have been assued by the following local authorities .Kirklees Metropolitan Borough Council \$0.75m. Marshalls buy

Marshalls Halifax has acquired concrete products manufacturer, W G Smith (Cannock), for \$2.63m. The consideration is \$1.92m cash, loan notes to the value of £702,184 and 1,261 Marshalls Halifax ordinary shares.

services group, attracted acceptances on behalf of 135m Abaco shares (50.2 per cent) by Tuesday's first close.

trol shares had risen above the trol shares had risen above the 145p-per-share offer price on speculation that another offer for the company would be forthcoming, but that the shares had drifted lower, and were expected to fall further, in the absence of a rival bid. They closed yesterday up 5%p at 60%p, compared to a high of 172p lost month.

increase in production, he said. Elf, however, expressed satisfaction at the level of acceptual price, said Mr Jamleson. "We're very confident that the Leisuretime delayed a poll of shareholders on both issues until today.

UK COMPANY NEWS

Martin Dickson looks at Citibank's role in the bid for Dee.

When relations are put to the test

AN ACT of gross disloyalty or of its immense lending ability and sound commercial judgment? knowledge of loan risk analysis

AN ACT of gross disloyalty or of its immerce leading ability and sound commercial judgment?

The role taken by Citiban to so in the summer commercial page with the large US banking group, in UK corporate finding the interest of the building up its the building property of the provided by the extreme sensition for Device or criticism, is executed by control of the extreme sensition of the state of the

THE BANKS FUNDING B&D

That statement might leave the impression of a bank in



COMMERZBANK OVERSEAS FINANCE N.V.

(incorporated with limited liability in the Netherlands Antilles)

DM 300,000,000 5%% Deutsche Mark Bearer Bonds of 1988/1993

irrevocably and unconditionally guaranteed by

COMMERZBANK AKTIENGESELLSCHAFT

COMMERZBANK

ksue Price. 100% - Interest: 51/6% p.a., payable annually in arrears on January 7 - Redemption: on January 7, 1993 at par - Denomination: DM 1,000 and DM 10,000 · Listing: Frankfurt Stock Exchange

James Hardie Industries Limited



Six Months to Change from 30 September 1987 previous year

Sales Profit after tax & minorities Earnings per share for 6 months \$A824.0 million

+ 6.7%

\$A 34.4 million +11:3% 14.8c + 5.9%

James Hardie -- one of Australia's largest manufacturing companies whose main activities are building materials and paper merchanting and conversion:

- ☐ continued to improve earnings in spite of a weak building market in Australia and New Zealand
- gained a strong contribution from paper merchanting and conversion
- Expanded into building materials in the USA by acquiring two gypsum companies on the West Coast and by exporting from Australasia
 - □ now has approximately 60% of its operations in Australia, 28% in the USA and 9% in New Zealand.

For further information on the Group, please write to the Company Secretary at James Hardie Industries Limited, 65 York Street, Sydney, NSW 2000, Australia.

APPOINTMENTS

Lloyds Bank divisional chief

been appointed executive direc-

FT CABLE TELEVISION AND SATELLITE **BROADCASTING**

London 17 & 18 February, 1988

edverteement, together with your business card, to: Figureas Financial Times Conference Organiz 126 Jermyn Street London SWIY 4UJ Alternatively telephone 01-925 2323 telex 27347 FTCONF G

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In **WEST END &**

VICTORIA The Financial Times proposes

to publish the above survey on Friday 26th February 1988. For further information and Editorial Synopsis please call Joe Bell on 01 248 0769. FINANCIAL TIMES

Europe's Business Newspaper-

THE ROYAL BANK OF SCOT LAND has appointed Mr Isa Blackie its chief registrar. He rejoined the organisation and methods department in 1982 as assistant manager, was appointed deputy head in 1986 and head of the department in 1986.

BUNZL has appointed Mr Michael Mills as group finan-cial controller. He joins from BTR, where he was joint finan-BTR, where he was joint finan-cial controller for the European region. Mr Paul Webb has been appointed managing director of the consumer plastics business within the industrial division. He will be responsible for States within the industrial division. He will be responsible for Stewart Plastics. North West Plastics, Cosipet and Dialene. He joins from the plastics division of the McKechnie Group, where he was managing director of Wragby Plastics: He takes over from Mr Bob Stephenson who retires at the end of the year.

Ms Jane Platt has joined BAR-CLAYS DE ZOETE WEDD INVESTMENT MANAGEMENT as a director principally con-cerned with marketing.

cerned with marketing.

SEDGWICK GROUP subsidiaries have appointed the following as directors at Sedwick Associated Risks Mr H.P. Manton, Mr M.S. Butherford; at Sedgwick Aviation - Mr J.M. Chard; at Sedgwick Cargo - Mr A.N. Volke; at Sedgwick Cargo - Mr A.N. Volke; at Sedgwick Cargo - Mr J.B. Garratt, Mr C.A. Goddard, Mr M.J. Pounder; at Sedgwick UK (London) - Mr R. Bevan, Mr-P.J. Blackstaffe, Mr N.G.B. Foord-Releey; at Sedgwick UK (National) Mr N.J. Gray, Mr D.J. Marsh; at Price Forbes - Mr R.M. Brewer, Mr R.D. Court, D.J. Marsh; at Price Forbes - Mr R.M. Brewer, Hr R.D. Court, Mr C.J.R. Street.

PRICE WATERHOUSE has



of The Koyal Bank of Scot-

Mr Neil Durden-Smith has been appointed chairman of the PALL MALL PARTNERSHIP group, with Mr Malcolm McIntyre as managing director. The other directors are Mr Geoffrey Bowden, Mr Richard Down, Mr Michael Evans, Mr Stnart Holden and Mr Dennis Young.

Mr Brano Baillavione has been appointed marketing director, of GRAND METROPOLITAN RETAILING's special operations division, charged with the development of new brands. He was director of Prontaprint.

Mr Tom Heron, company secretary of AETNA INTERNA-TIONAL (UK), has been appointed financial controller. He remains company secretary and compliance officer. Mr Ian Goodhew becomes assistant company secretary.

J.O.HAMBRO INVESTMENT MANAGEMENT has appointed Mr John Anderson as a direc-tor. He joins from J. Henry Schroder Wagg, where he was a director. director.

Mr Ron Walker has joined the JARDINE INSURANCE BRO-KERS GROUP as managing director of its new employee benefits and personal financial planning company, Jardine Financial Consultants. He joins from C.E.Heath, where he was UK board director responsible for financial services. Also appointed to the new company's board are Mr Martin Wakeley, managing director of Jardine Insurance Brokers; as chairman, Mr Michael Paine as deputy managing director, and Mr Nick Lee as financial director.

Mr Donald Robert O'May has

LLOYDS BANK has appointed Mr Paul Brown senior general manager, international banking division, with responsibility for the newly-created debt management group. He was senior general manager, investment banking.

Mr Robin Balilie has been appointed to the board of lowing in Liverpool Mr Pat LLOYD THOMPSON GROUP as a non-executive chairman of the management consultance of the investment bank. NATIONAL BANK, He is non-executive chairman of Burson-Marsteller Financial, and ton-executive director of Abbey Life Group, Standard Chartered, and other companies. Mr Brian Tack has been appointed in the following changes. Mr Fred Cartwright as commercial director of Ellis and Chartered, and other companies. Mr Brian Tack has been appointed innered finance director of the Bank.

LOND THOMPSON GROUP as a mon-executive director.

(audit), Mr John Brownfield, Mr Philip Crawford, Mr Clive London (management consultance) in Wales. Mr Derek Howell (corporate reconstruction and insolvency).

Mr. Terry Oliver, president of Interbrand (Japan), and Mr Brian. Tack has been appointed finance director of the Bank.

Mr Brian Tack has been admitted to partnership the following in Liverpool Mr Pat LLOYD THOMPSON GROUP as a mon-executive director.

(audit), Mr John Brownfield, Mr Philip Crawford, Mr Clive London (management consultance) in Wales. Mr Derek Howell (corporate reconstruction and insolvency).

Strart Bull, sales director of Ellis and Everard Chemicals, the group's merchanting arm. Mr Cartwright while remaining deputy managing director of Ellis and Everard Chemicals, will be conmerchanting arm. Mr Cart-wright, while remaining deputy managing director of Ellis and Everard Chemicals, will be con-centrating on the wider commmercial developments of divi-sional business following recent acquisitions. Mr Steve Cramp-ton becomes commercial direc-tor of Cargo Fleet Chemicals.

Mr J.M.S. Ekins, Mr M.D. Reeder, Mr R.K. Rice and Mr Y. Uda have been appointed directors of BARING INVEST-MENT MANAGEMENT.

HULL BLYTH & CO., ships agents and overseas trading company of Ocean Transport & Trading, has appointed Mr Malcolm Gorman as managing director from February 1. He succeeds Mr Ian Blackie, chief registrar Mr John Apsey who is retiring

Mr Brian Leckie has been been appointed chairman of appointed to the board of LAMCO PAPER SALES. Mr T. PATONS & BALDWINS, part of Nysten, president and chief Coats Viyella. He is general manager of Patons mill in Allos, and Paper Mills Association-Finntakes over as production director PAP, remains on the board as from Mr J.C. Hawthorne, who vice chairman.



US \$100,000,000 Guaranteed Floating Rate Notes Due 1995

Holders of Floating Rate Notes of the above issue are hereby notified that for the Interest Period from 7th August, 1987 to 8th February, 1988 the accumulated interest amount payable is US \$388.60 per US \$10,000

Agent Bank Bank of America International Limited

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186 95 Bray Technologies
180 CCL Group Definary
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104 59 Jackson Group
105 245 MultiBoane MV (Amsg.SE)
105 83 Record Holdings (SE)
115 83 Record Hidgs 10% Pref (SE) ... 3.4 7.5 2.7 14.1 3.8 9.9 3.1 97 4.7 11.7 13.1 245 Multibone NV (Amesse.)
35 Record Holdings (SE)
83 Record Hidgs 10% Pref (SE) ...
50 Robert Jenkons -1 0 5.5 0 6.6 0 2.7 0 2.8 -5 5.9 +1 17.4 0 5.5

3.7 11.9 8.5 20.5 4.6 12.7 Securities designated (SE) and (USM) are dealt in subject to the rules and regulations of The Stock Exchange. Other securities lested above are dealt in subject to the rules of FIMBRA

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World Capital Growth Fund

(SICAV)

Registered Office: 10 banlevard Roosevell, Baine Postala 408, L-2014 Lintembourg, R.C. Lintembourg, B24.810

NOTICE OF ANNUAL GENERAL MEETING OF SHAREHOLDERS

The Annual General Meeting of Shereholders of World Capital Growth Fund will be held at its registered office at 10, boulevard Roosevelt, Luxembourg, at 11 a.m. on 25th January, 1988, for the purpose of considering and voting upon the following matters:

Agenda

1. To accept the Directors' and Auditors' reports and to approve the ncisi statements for the period ended 30th September, 1987. To declare a dividend for the period ended 30th September, 1987, of US\$0.10 per share as recommended by the Board, and to fix its To discharge the Directors and the Auditors from their responsibilities for all actions taken within their mandate during the

period ended 30th September, 1987. 4. a) To ratify the co-optation of Mr. F. Nakano as a Director; b) To re-elect the Directors holding office at present and to elect Coopers & Lybrand as the Statutory Auditor.

To approve the amandment of the Investment Restrictions of the Fund as stated in the current Prospectus, so that Investment Restrictions (1) to (11) shall no longer be regarded as tundamental policies which may not be changed without the approval of a resolution of a general meeting of shareholders, with the consequence that, subject to the approval of the relevant regulatory authorities, these investment Restrictions may from time to time be changed by the Board without the approval of the

6. To decide on any other business which may properly come before

Resolutions may be passed without a quorum, by a simple majority of the votes cast thereon at the Meeting.

Voting Arrangements Shareholders who cannot attend the Meeting in person are invited to constructions who can also to the inserting it person are infining to send a duly completed and signed proxy form to the registered office of the Company to arrive not later than 18th January, 1988. Proxy forms will be sent to registered shareholders with a copy of this Notice and can also be obtained from the registered office.

7th January, 1968

The Board of Directors

ent is issued in compliance with the requirements of the Council of The Stock Exchange. s not constitute an materian to the public to subscribe for or purchase shares.



Introduction to the Official List Share Capital

fully paid

2.000,000 1.500.560 Ordinary shares of 10p each The business of Anglia Secure Homes P.L.C. and its subsidiaries consists principally of the design, construction, sale and management of quality private sheltered housing for the

Application has been made to the Council of The Stock Exchange for the admission to the Official List of the whole of the issued ordinary share capital of Anglia Secure Homes P.L.C. formerly dealt in on the Unlisted Securities Market. Details relating to Anglia Secure Homes P.L.C. and the shares for which listing is being sought are available in the statistical services maintained by Extel Financial Limited. Dealings are expected to commence on

Copies of the listing particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including Thursday 21st January, 1988 from:

Anglia Secure Homes P.L.C. Norfolk House 23 Southway Colchester CO2 7BA

Phillips & Drew Limited, 120 Moorgate, London EC2M 6XP

Further copies will be obtainable during normal business hours on 7th and 8th January,

The Company Announcements Office, The Stock Exchange, Throgmorton Street. London EC2P 2BT.

7th January, 1988

DM 100 000 000,-

Floating Rate Notes Schuldverschreibungen — Serie 233 1987/1991

For the three months 25th December 1987 to 24th March 1988 the notes will carry an interest rate of 3,65% (Fibor less 0,10%) per annum with a coupon amount for DM 45,63 per DM 5 000,— note:

DSL Bank Deutsche Siedlungs- und Landessei Kennedyaliee 62—79, 5300 Bonn 2 Telephone 0228/289-215

Listing in Frankfurt.



Deutsche Siedlungs-

The relevant interest payment date will be 25th March 1988.

Teletex 228324 DSL Benk

EC set aside meeting ends amid uncertainty

BY TIM DICKSON IN BRUSSELS

THE European Commission ended a key meeting in Brussels last night amid widespread uncertainty over the strength of its commitment to a so-called

set aside scheme for the Community's arable farmers.

An anodyne and highly ambiguous official statement put out tain out by the commission implied that some important differences remain between the individual from the grownissioners, but the Brussels the community of the community of the grownissioners but the Brussels the community of the grownissioners but the Brussels the community of the growning of of th some important differences Last night's official statement remain between the individual from the commission said that commissioners, but the Brussels executive's senior spokesman framework of measures which adamantly refused to make any could be taken in the context of

of EC finances.
In particular, West Germany believes a set aside scheme is an essential complement to the proposed system of so-called agricultural stabilisers which would introduce automatic price cuts for cores a corre for cereal producers once a cer-tain output target had been

further comment.

Later. however, a senior adviser who was privy to the talks insisted there had been overail agreement after the proposal as drafted by Mr Frans Andriessen, the Agricultural Commissioner, had been put to the vote.

The issue is important not just conditions and country to the sense of the development of the rural world.

Comm 100 was published last year. It sets out new policies for

pered affair but last night it was not clear which problems caused most of the disagreement.

It is thought, however, that there was considerable argument over Mr Andriessen's idea that farmers should set aside at least 20 per cent of their land to qualify for the nayments rather ify for the payments, rather than, as some preferred, agreeing to cut production by 20 per cent.

Many in Brussels fear farmers will simply increase the yields on the acres that remain, thereby limiting the impact of the plan on the level of production while leaving the Community with a large bill for compensation.

overall agreement after the proposal as drafted by Mr Frans the new economic situation and Andriessen, the Agricultural Commissioner, had been put to the needs of the development of the rural world. Comm 100 was published last place on February 11, is now looming and if a formal proposal to tackle the EC's costly food surpluses but because the idea has been widely seen as a means of unblocking a major obstacle to the long-term reform Common Agricultural Policy to the needs of the development of the new economic situation and to the needs of the development of the Brussels Summit, due to take place on February 11, is now looming and if a formal proposal on set aside cannot be quickly presented to member-states the risk of failing to agree on the whole range of EC financial reforms and thus precipitating a real Community budget crisis may be greatly increased.

Pakistan to import grains

BY MOHAMMED AFTAB IN ISLAMABAD

following drought.
The Government said import

would include 1.5m tonnes of wheat, 200,000 tonnes corn and

25,000 tonnes of chick peas.

The drought persisted after planting of wheat and other crops this autumn, following similar bad conditions last spring, and is likely to create foodgrain shortages. Some imports will be used to replenish wheat and other storks.

Monsoon rain last summer was also much lower than usual, adding to farmers' problems.

The Government expects wheat output may fall by as much as 10 per cent to 20 per cent in 1987-88 (year to next end-June 30). The output target for the year is 13.5m tonnes. The

wheat and other stocks. There has been almost no rain since November the crucial month for wheat planting. The shortfall.

PAKISTAN IS shortly expected to import up to Pakistan Rupers 4.0Bn (\$229m)-worth of grains to tide over domestic crop shortfalls following drought.

The particular of the particular drought persists to this month, by when the crop should have received several waterings.

Absence of rain has also affected irrigation-water availabilities irrigation-water availabilities. Pakistan's canal network, the world's largest for farming.

wheat output may fall by as much as 10 per cent to 20 per cent in 1987-88 (year to next end-June 30). The output target for the year is 13.5m tonnes. The

maize, millet, sorghum, gram (chickpeas), rapeseed, ground-nuts, fruits and vegetables are also badly hit, Other crops hit by drought ear-lier last year were cotton and rice, Pakistan's two key foreign-

Besides wheat, crops like

exchange earners and exports. All estimates are that last year was the worst for rain in the

past 10 years.

Pakistan's wheat consumption will be about 12.5m tonnes this for the year is 13.5m tonnes. The year, for a population of 103m, at Government will next month be the rate of 115kg a person; able to determine the exact another 1.25m tonnes is needed for seed and feeding animals.

Dairy farmers warned to | Bacteria in be wary on milk prices

UK DAIRY-FARMERS were yest the present basis will operate," terday warned by Mr John Mache said.

Gregor, Agriculture Minister, to "Those establishing the values

an implied judgment about the

continuation of the system, which was introduced in 1984. "All those farmers who are by their own decisions establishing mind that no long-term guaran-tees have been given about the timespan over which quotas on

LONDON MARKETS

Queen Street,

Manchester, M2 5LF.

Telex: 656813

be wary of the high prices being paid when European Community milk quotas change hands.

He told the Devon National Harmers Union in Exeter that plain if Community decisions at the prices reflected "see Education in the quota market will have been supposed in the prices reflected to the prices being in the quota market will a hope, remember the need to take real-institution to the prices being in the quota market will, I hope, remember the need to take real-institution to the prices being in the quota market will, I hope, remember the need to take real-institution to the prices being in the quota market will, I hope, remember the need to take real-institution to the prices being in the quota market will, I hope, remember the need to take real-institution to the prices being in the quota market will, I hope, remember the need to take real-institution to the prices being in the quota market will hope.

farmer may produce each year, for bringing a measure of stabil-ity to the dairy-farming industry.

However, action was needed to minimise its disadvantages.

These included the problem of distribution of "a valuable resource created by the stroke of a pen," and the risk the industry's structure would become

· COCOA E/tonne

eliminated By Hilary Barnes in Copenhagen

Jutland cheese

POTENTIALLY dangerous bacteria in cheeses delivered from a dairy in Jutland have been eradicated, according to the Danish Dairy Office.

The bacteria, listeria monocy-

togene, was held responsible for ideaths in Switzerland last year, the prices reflected a confidence any future point in time should togene, was held responsible for deaths in Switzerland last year, industry which I find encourage the praised the system, which ling "

togene, was held responsible for deaths in Switzerland last year, but the Danish health authorities say there was no simply and in the outbreak in say there was no simply and in the outbreak in the counterpart in the outbreak in the counterpart in the outbreak in the counterpart in the following the counterpart in the 'Jutland. The Swiss cheeses were made

ters from unpasteurised milk, which meant that the bacteria were able to multiply after the cheeses left the dairy. All Danish cheeses are made with pasteurised milk. This limits quantity of bacterla to levels which are not normally a beetly beared. l a health hazard.

LONDON METAL EXCHANGE

Close

Canadian pulp and paper hit record

CANADA'S PULP and paper

CANADA'S PULP and paper industry shipped a record almost 24.5m tonnes of products last year, up 4.5 per cent from Jannary 1986. The industry has been running flat out and will not have the capacity for a similar gain this year if demand remains as strong as in last year.

Newsprint shipments reached about 9.8m tonnes; printing, writing and sanitary papers, including lightweight coated papers and groundwood specialities, 3.2m tonnes; packaging papers and pulp exports 8m tonnes; and pulp exports 8m tonnes;

The industry sees US economic growth this year slowing to about 2 per cent in real terms but the newsprint market is expected to be buoyant because of the US presidential election.

Not much new market Not much new market pulp or newsprint capacity is due on stream this year. Several new mills and machines are due for start-up in 1989-1990. Fine paper prices, which lagged behind other prod-ucts through most of last year are expected to firm

year, are expected to firm this year and to absorb higher pulp prices. From January 1 pulp, newsprint and lightweight coated paper have cost more in North America and

most companies have increased their European and Pacific market prices sharply because of a decline in the Canadian and US dol-Canada's softwood and

lumber production rose 1.5 per cent, to 22.2bn board ft last year. This was in spite of a 3.5

per cent drop in exports to the US due to the 15 per cent tax levied on Canadian export shipments south.

Domestic consumption

rose by 4.6 per cent due to a strong housing market. Exports to Britain and Japan were up sharply. Hardwood timber output was down to 2.5 per cent because of weaker domestic demand. US demand for Canadian market was up 38 Canadian maple was up 36 per cent, to 106m board ft.

Shellfish sale ban to be lifted

CANADA's Federal Government is ready to lift its ban on sale of Atlantic-area shellfish in the next 48

The ban on mussels, oysers and clams was announced on December 11 after more than 100 people became ill on eating Prince Edward Island mussels. Two deaths were attributed to a poison identified as domoic acid. Canute James on the meaning of the US import quota cuts

Caribbean sugar exporters angry

been angered by the latest cut of 25 per cent in import quotas by the US.

The reduced access to the US market was expected but the region's sugar exporters say it will further damage their industries at a time world market prices are insufficient to cover their production costs. There is also ambivalence towards a special US sugar

towards a special DS sugar import programme for this year, which will allow the region to ship more than its quota.

While there is general welcome for the special facility, some government officials say that, because it will last only a year, the relief will not offer any basis for meaningful production planning.

for meaningful production planning.
Under the latest quota allocations the Dominican Republic, the region's leading exporter to the US, will have access for 111,742 tonnes this year, while the English-speaking Caribbean's quota is 37,350 tonnes.

Mr Harold Davis, chairman of the Sugar Association of the Caribbean, an umbrella body for producers in the English-speaking countries, has attacked the latest quota cut.

latest quota cut.

He says the US Administration has continued to show insensi-tivity to the needs of regional sugar-producing countries the economies of which are heavily dependent on earnings from

the US Administration's avowed intention of helping to improve trade through the Caribbean Basin Initiative," he said.

The initiative is a 12-year trade programme which allows 22 countries designated by Washington to ship a range of products duty-free to the US.

Mr Davis went on: "In other words this move of a further cut in the sugar quota certainly cannot help to improve hemispheric relationships which is what the CBI is intended to do."

Mr Davis, who is also chairman of the Guyana Sugar Corporation, said the quota cuts were a sad but not unexpected move.

The progressive cutting of US import quotas was forcing the US and then sold on the open mergion to sell more sugar at market at prevailing prices.

Regional officials say it will below the cost of production, take this year's shipments close could be provided to the cost of production, take this year's shipments close contains and the sold on the open region to sell more sugar at market at prevailing prices.

sugar exports.

The US Administration's avowed intention of helping to improve trade through the Caribbean Basin Initiative," he said.

The initiative is a 12-year trade programme which allows 22 countries designated by Washington to ship a range of products duty-free to the US.

Mr Davis went on: "In other words this move of a further can in the sugar quotae cartainly cannot help to improve header the sugar quotaes.

The producers are more amount of that they could receive surplus US commodities. A Trinidadian official said: "While we can all do with the additional access to the US market, and at prices which are good, we are still faced with the problem of continued reduction of our US quotas.

"We do not want our sugar quotae.

"We do not want our sugar quotaes and food aid in return," said Mr John food aid in return," said Mr John the sugar quotae and relieve us of all this uncertainty?"

tainty?"
However, according to Mr Mike-Garrod, chairman of the European Community's Committee of International European Beet Growers, Caribbean countries should not hope for any change in the US policy of sugar imports.

in a recent address to Jamai-can sugar interests he predicted the US would soon become a

world market prices which were below the cost of production, said Mr Eric Deane, managing to the 1986 quota levels, which director of Barbados Sugar were later cut by 41 per cent. This is a heavy blow for an already suffering industry to take," said Mr Deane, with the US market offering about 20 cents a pound and the world market offering about 8 cents.

The Caribbean would have to consider producing less sugar rather than sell at a substantial loss.

Several countries in the English-speaking Caribbean had earlier shown little enthusiasm

Nymex trading volume rose 74% last year

THE 'New York Mercantile Exchange (Nymex) yesterday announced a 74 per cent increase in last year's total trading volume, which it attributed to the rapid rise of trading in oil on the open market, as well as high volatility in oil prices.

"We witnessed a true acceptance of oil as a commodity – by the oil industry and the professional trader alike. This buoyed energy contracts and Nymex to a for 3.3m trades.

energy contracts and Nymex to a for 3.3m trades.

Platinum futures contracts declined by 16 per cent, to 1.4m.

Palladium futures trades rose by

Total contracts rose from tract in potato futures was dis-14.8m to 25.7m, with energy con-tracts accounting for 20.9m of continued in April.

the total. All categories of energy-related contracts showed record volume.

Trading in futures and options contracts peaked on December 17, at 233,214 and 58,964 respectively.

10 per cent to 160,284. A con-

North Sea oil drilling 'picks up strongly'

OIL-DRILLING activity in the North Sea picked up strongly in the last four months of 1987, tripling to 39 exploration and appraisal wells, after hitting a seven-year low in March, according to a report released yesterday by Wood MacKenzie, the broking firm.

The firm also found the success rate, at 26 per cent, was the highest in 10 years. Reserves discovered per exploration well covered per exploration well discoveries of 860m barrels nearly matching the volume of nearly matching the volume of mearly matching the volume of the volume of mearly matching the volume of th

covered per exploration well were substantially below those of the early-1970s.

However, this measure none the less rose markedly last year compared with the preceding six years of the decade, contradict-

OIL-DRILLING activity in the discoveries of 860m barrels

The activity was expected to continue strongly this yearbe-cause of the continued success of the oil companies in finding sig-nificant oil deposits, although uncertainty over the direction of

Chicago

52.15 52.40 54.00 53.92

oil prices raises a question-mark. ing expectations that reserves
discovered per well would gradually decrease.

A total of 25 significant discoveries was reported, with liquid cent.

UK oil production averaged
UK oil production averaged
was a 4 per cent rise on 1986.
Gas output also rose by 4 per

UK faces hard task disposing of rapeseed crop

rapeseed crop, according to ers. Renter reports.

The crop is estimated at a reached only 69,845 tonnes, pose.

The crop is estimated at a down from 236,095 a year earlier. Total 1986-87 exports (Julyahoutim tonnes, leaving June) reached a record 447,849 depended on currency fluctuations, traders said. The relative stability of sterling since last about 200,000 tonnes which will tonnes.

about 200,000 tonnes which will tonnes.

The possibility of exports to stability of sterling since last non-EC countries also depends into intervention or crushed at the expense of other oilseeds.

Solo 72 tonnes nearly match.

The possibility of exports to stability of sterling since last non-EC countries also depends on the European Commission's attitude to export restitutions.

US MARKETS

CRUDE OIL (Light) 42,000 LIS galls S/berrel

Ciose Previous High/Low

DOW JONES (Base: December 31 1974 = 100).

Spor 133.99 133.28 130.20 114.29 Futures 136.16 135.36 132.80 115.14

89.00 0

BRITAIN faces a difficult task disposed of any surexports. Thaders estimate there sterling against the D-Mark has disposing of its entire 1986-87 rapeseed crop, according to traders, Reuter reports.

The crop is estimated at a reached only 69,845 tonnes, pose.

Exports disposed of any surexports, its about 150,000 tonnes to given encouragement to some traders who see exports to the big rapeseed crushers in northern Germany as the most likely disposal method for British exports.

		<u> </u>		· ·			
NORLD	COMM	ODI	TIF	SP	RIC	`FS	
TOTILLE	COMM	O O	ш-	J .		757	

(Prices supplied by Amalgamated Metal Trading)

AM Official Kerb close Open Interes

SOYABEANS 5,000 bu min; cents/60to bushel SPOT MARKETS Early weakness in the precious me 17.85 17.68 17.52 17.40 17.30 17.22 17.14 17.06 16.98 16.98 1116 1134 1152 1175 1193 1218 1237 1134 1152 1170 1135 1116 1157 1135 a, 99.7% purity (5 per tonne Ring turnover 1,000 tonne Crude oil (per barrel FOB January) reflected overnight strength in the US dollar, reports Drexel Burnham Lambert Close Previous High/Low 17.86 17.86 17.27 17.25 17.05 16.95 17.06 16.75 \$15.50-5.55y ~0.35 \$17.70-8.00 ~0.55 \$17.75-7.80y 1960-80 1870-90 1980-200 1880-800 1980-70 1855-65 826/0 633/4 643/0 646/6 645/0 635/0 635/6 639/4 645/0 626/0 634/0 643/4 647/0 645/0 635/0 640/0 645/0 614/0 622/4 630/4 635/0 633/4 626/0 617/4 624/0 645/0 1870/1855 614/2 3 months 3.224 lots However, good commission house and trade buying, especially in silver, which led the precious metals, touched off stops and the markets closed higher. In copper a continuing technical reaction 614/2 621/2 629/4 633/6 631/6 620/4 616/2 623/0 632/0 Brent Blend W.T.I.(1 pm est) m,99.5% purity (£ per tonne) Ring turnover 21,650 tonne 1087-91 1034-5 49,892 lots Turnover: 6933 (10606) tots of 10 tonnes (CCO Indicator prices (SDRs per tonne). Daily once for January 5: 1417,61 (1373,80) .10 day average for January 5: 1369,87 (1369,74). \$163-166 \$155-157 \$79-80 \$145-147 Ring turnover 32,850 tonne Copper, Grade A (E per torme) Gas Oli Heavy Fuel Oli Naphtha Patroleum Argus Estimates eased prices although there were indications of underlying strength. 1615-25 1453-6 1640-5 1458-60 1576-80 1428-30 HEATING, OE. 42,000 US gate, cares/US galls 1455-6 76,100 lots Energy futures were quiet and easier as the markets tanded to consolidate Close Previous High/Low COFFEE Enonne SOYABEAN OIL 60,000 lbs: cents/fb 53.25 50.75 48.25 46.80 46.00 46.20 53.59 50.55 48.38 48.98 46.23 46.18 53.70 \$3:15 51.05 \$0.25 46.55 47.80 47.05 46.50 46.20 45.60 46.23 45.95 following recent strength. Sugar fell on speculative, commission house and fund liquidation which touched off stops in the face of scale-down trade buying as the 1530-60 1430-60 1530-5 1430-5 1500-10 1400-10 Previous High/Low Gold (per troy oz)# Silver (per troy oz)# +7.25 +53.50 +12.30 +4.25 1196 1225 1246 1267 1287 1302 1320 1220 1204 1248 1231 1270 1250 1289 1274 1309 1294 63 lots \$485.50 709.50c \$504.30 \$125.00 21,90 22,21 22,40 22,50 22,50 22,50 22,40 22,40 22,40 Silver (US cents/fine ounce) Ring turnover 0 ozs Platmum (per troy oz) Palledium (per troy oz) Cash 700-3 3 months 711-5 1289 1307 1324 1337 market corrected an everbought situation. Short-covering and position-equaring firmed the meat markets. This reflected the continued 647 lots Alumnium (free market) Copper (US Producer) Leed (US Producer) Nickel (free market) Tin (European free market Tin (Kusla Lumpur market Tin (Kusla Lumpur market Tin (New York) Zinc (Euro. Prod. Price) Zinc (US Prinne Western) \$1965 156-59,5c --40 +9.875 Ring turnover 6,775 tonne Lead (£ per tonne) Close 363-3.5 353.5-4 1893 1919 1946 1974 2008 2040 2054 Cash 361-2 3 months 352-3 351-3 352-2.5 Turnover: 4171 (4446) lots of 5 tonnes ICO indicator prices (US cents per pound) for Jenuary S: Comp. delly 1979 114.80 (113.44); 15 day average 114.91 (114.91). 1884 1913 1940 1966 2006 2038 2082 1879 1908 1935 1965 2000 0 2062 +10 +60 markers. This renected the communed cold weather and anticipation of a pig crop report showing expanded production. Reports from the US-Soviet meeting in London indicating the possibility of the Soviet Union purchasing large quantities of malze and wheat littled both furtires markets. 11.814 iota 17.19r 320.5c SOYABEAN MEAL 100 tons; \$/ton Nickel (£ per tonne Ring tuntower 1.725 tonne Cash 4570-80 3 months 4475-85 Close Previous High/Low 4800-60 4565-70 SUGAR & per tonne 206.2 192.6 188.9 183.9 182.9 182.2 181.2 181.2 201.5 195.0 189.5 188.0 186.2 185.0 185.2 184.0 199.0 191.5 185.6 183.0 182.0 182.0 183.0 181.2 183.5 Zinc (E per tonne) Cash 478-80 3 months 484-6 Ring turnover 10,325 tonne Cattle (live weight)† Sheep (dead weight)† Pigs (live weight)† -0.39° -22.85° -6.00° Close Previous High/Low 210.89 217.60 209.80 216.20 210.80 216.20 210.60 216.80 211.80 216.80 214.40 220.20 216.00 221.00 479-80 485.5-8 465-8 471.5-2 217.60 207.00 216.40 206.20 216.20 208.00 216.40 208.40 COFFEE "C" 87,500bs; cents/fbs 12,029 lots 481-2 Professional buying firmed the London daily sugar (raw) \$246.80v London daily sugar (white) \$250.50v Tate and Lyle export pncs £243.00 +0.40 +0.50 +3.00 \$246.80v POTATOES E/torne 128.70 131.25 133.25 135.00 187.50 0 128.58 130.87 132.90 136.00 137.50 140.85 142.90 127.94 130.38 132.65 134.60 136.90 139.08 140.05 128.05 130.50 132.70 135.00 137.50 0 Clase Previous High/Low 218.60 217.60 New York 98.00 87.50 142.00 155.80 89.00 95.00 Barley (English leed) Maize (US No. 3 yellow) Wheat (US Dark Northern) treieviupe 3 -1.00 +1.00 +2.25 Gold (fine co) \$ price £113.00 485%-485% 481-481% 8x 481.60 on 6x 481.40 26814-26914 26314-26374 GOLD 100 tray oz.; \$/tray oz. MAIZE 5,000 bu min; cents/56to bushel Close Previous 246.00 253.00 249.50 256.40 256.00 262.00 258.00 262.00 263.00 264.00 157.70 88.00 95.00 +0.75 +0.75 +0.75 +1.50 252.50 242.00 255.00 248.50 Close Previous High/Low 483.3 480.9 485.3 480.9 487.9 485.8 487.9 485.8 487.0 494.8 503.0 500.7 509.3 505.9 515.6 513.1 522.2 519.6 484.0 487.4 482.5 493.5 489.1 503.6 509.2 517.5 0 SUGAR WORLD "11" 112,000 lbs; cents/bs Jan Feb Mar Apr Jun Aug Oct Dec Feb 261.00 252.30 259.60 252.00 485%-485% 476%-477% Turnover: 247 (77) tota of 100 tonnes. Coconut of (Philippine Pairr Oil (Maleyelari)§ Copra (Philippines)§ Soyabeans (US) Cotton "A" #dex Wooltopa (64s Super) SOYABEAN MEAL E/tonne Mar May Jul Oct Jan Mar May 9.60 9.56 9.57 9.58 0 9.80 9.16 9.20 9.20 9.22 0 9.50 9.70 \$ price 267.00 268.00 270.00 271.00 260,00 459-504 499-504 499-504 485-468 250-259 194-132 484-499 49-54 1144-11594 517-525 276-279 276-279 276-279 256-279 256-720% 135%-143% 65%-73% 273%-276% 273%-276% 273%-64 63%-64 63%-64 +5 Tumover: Raw 5306 (3749) lots of 50 tonnes: White 1784 (1932). Parts- White (FFr per tonne): Mer 1360, May 1360; 141.50 134.50 134.00 124.00 PLATINUM 50 troy oz; \$/troy oz 120.50 Close Previous High/Low 511.5 518.8 523.2 531.0 0 Close Previous High/Low Turnover: 82 (16) lots of 100 tonnes. 86,45 67,26 67,30 64,55 63,60 0 Mar May Jul Oct Dec Mar May FREIGHT PUTURES E/Index point 67,15 64,36 63,10 64,12 64,37 1332.0 1365.0 1212.5 1305.0 1270.0 LIVE CATTLE 40,000 lbs; cents/for SILVER 5,000 troy oz; cents/troy oz. US cts equiv CHESHIRE Previous High/Low Previo High/Low 64.12 65.87 65.77 63.17 62.25 0 64.75 66.70 66.50 63.66 82.77 64.00 The Financial times 1320.0 1284.6 GE JUICE 15,000 lbs: cents/lbs 719.0 727.0 735.0 740.0 760.0 0 746.0 Turnover: 6401 (7088) late of 100 tonnée proposes topublish a 712.5 685.0 693.0 712.0 726.0 0 746.0 GRANS 2/Ronne 164.40 166.55 167.65 167.35 166.80 163.00 169.95 159.96 164.30 166.20 167.40 167.55 166.75 168.00 Survey on the above on WOOL. World values will not be tested at suction until ment week and there are no signs so far of a trade improvement in anticipation of a renewed price rise. Production in the UK industry is back to normal after the long holiday. Order books are still reasonably good though inevitably shorter shar several weeks of slow trade. There is settiaction in most sectors with the call for deliveries. Currently fluctuations continue to enhance price uncertainties from day to disty but the chief FRIDAY LONDON METAL EXCHANGE TRADED OFFICIAL 111,75 111,15 114,00 113,50 116,30 115,85 118,75 118,30 **26TH FEBRUARY 1988** Calls Puts For a full editorial Aluminium (89.7%) Strike price \$ torthe synopsis and details of 172 140 41 111 92 79 67 134 available advertisement 75 126 168 COP 105.40 105.85 108.20 108.40 positions, please contact: 134.00 126.55 118.30 104.00 93.00 89.00 87.50 87.30 88.96 86.70 140.00: 131.40 122.90 107.70 91.00 99.50 89.50 88.60 BRIAN HERON Close Previous Jan Feb Mar May Jul Sep Dec Jan Mar May nucusions continue to enfiance price uncertainties from day to day but the chief structly concerns competition from linguisted clothing which may be assisted by US dollar weakness. Braditort top quotations are targety unchanged with 64s super at 484p per kg, 58a super at 384p and 50s carded at 335p. on 061-834-9381 107.70 109.60 172.55 98.20 100.70 102.95 107.90 109.75 110.85 98.30 100.80 102.80 107.70 107.65 109.65 109.30 110.55 110.38 98.20 157 150 34 75 122 100 69 123 75 64 120 184 or write to him at: Jan 5: Jan 4-.. mnth ago.yr ago PORK SELLIEE 38,000 lbs: certs/lb Alexandra Buildings, 1752.2 1745.2 1889.3 1834.8

CURRENCIES, MONEY & CAPITAL MARKETS

FOREIGN EXCHANGES

A nervous and volatile dollar

EMS EUROPEAN CURRENCY UNIT RATES

POUND SPOT- FORWARD AGAINST THE POUND

DOLLAR SPOT- FORWARD AGAINST THE DOLLAR

1.8045-1.8025 0.26-0.23 pm 1.8085-1.6025 0.13-0.08 pm 1.8085-1.8025 0.14-0.18 pm 1.8285-1.8025 0.14-0.18 pm 34.50-34.60 0.45-1.25 pm 1.45-3.35 0.45-1.25 pm 1.35-3.35 0.45-1.25 pm 1.35-3.35 0.45-1.25 pm 1.35-3.35 0.40 0.00 pm 1.35-3.35 0.40 0.00 pm 1.35-3.35 0.40 0.00 pm 1.35-3.35 0.40 0.35 pm 1.46-1.146 0.34-0.35 pm 1.46-1.146 0.34-0.35 pm 1.355-1.3465 0.36-0.35 pm 1.355-1.3465 0.36-0.35 pm 1.355-1.3465 0.36-0.35 pm

| Fig. |

EURO-CURRENCY INTEREST RATES

男子の私は33名の私の3847A

EXCHANGE CROSS RATES

TRADING WAS volatile on the foreign exchanges yesterday. The dollar was very nervous, influenced by various rumours which led to some wide variations.

During the European afternoon the US currency rose to a peak of DM1.67, following a report from Japan that the US authorities had agreed with West Germany and Japan to intervene if the dollar threatened to move outside a range of Y130 to 140 against the yen.

There was no comment from the West German Bundesbank or USFederal Reserve on the West German Bundesbank or USFederal Reserve on the Tumour, and this eventually led to profit taking wellow that the US DMARK-Trading range is all the JIS currency. The

USFederal Reserve on the rumour, and this eventually led to profit taking, pulling the US currency back to close around the middle of the day's range.

It was also rumoured the Bundesbank sold dollars at around desbank sold dollars at around the further the Group of Seven had agreed to hold the currency was later denied by a Bank of Japan official, pushing the dollar back to Y127.15 at the Tokyo close, from Y124.80 on Tuesday. There was a little intervention by the Bank of Japan official, pushing the dollar back to Y127.15 at the Tokyo close, from Y124.80 on Tuesday. There was a little intervention by the Bank of Japan official, pushing the dollar back to Y127.15 at the Tokyo close, from Y124.80 on Tuesday back to Y127.00. rumour, and this eventually led to profit taking, pulling the US currency back to close around the middle of the day's range.

intervention.

Dealers were left to pender on whether the Federal Reserve is serious in its determination not to let the dollar fall. The next test or guidance may be provided by publication of the US trade figures at the end of next week.

The dollar rose to DM1.6495 from DM1.6270; to FF75.5775 from FF75.5025; to SF71.8460 from SF71.8265; and to Y129.70 from Y126.90.

On Bank of England figures On Bank of England figures the dollar's index rose to 94.2

from 93.0.

STERLING-Trading range against the dollar in 1987/88, is 1.8785 to 1.4710. December

E IN NEW YORK Latest STERLING INDEX

27) 20) 20) 26)

CURRENCY RATES

0.755792 1.37746 1.81139 15.8897 47.1957 8.6577 8.257392 2.53569 2.63826 1659.69 1.73.265 8.79352 0.693488 1.24724 1.41081 14.5378 43.1887 7.94241 2.02653 2.32166 6.98079 1515.39 162.390 7.98419

CURRENCY MOVEMENTS

OTHER CURRENCIES

MONEY MARKETS

Bank helps out

ATTENTION CENTRED on short term rates in London yesterday. The Bank of England acted to offset a seasonal shortage of liquidity, by offering sale and repurchase facilities to banks on January 13, to mature on March 28. These will be equal to 1p.c. of banks' eligible liabilities which, if fully taken up, would amount to around \$1.9bn. The expected shortfall until January 13 was eased by a £1.2bn sale and repur-chase agreement, the maturity of which coincides with the introduction of the fresh facility.

UK clearing bank base lending rate 8% per cent from December 4

Longer term rates were virtually unchanged despite sterling's weaker trend. However the extent of the curve on yields out to one year was a firm indication that traders expected the next move in base rates to be upwards. Short term pressure was erased to some extent by the three month life on the Bank's special credit facility.
Three-month interbank money

was unchanged at 9%-8% p.c. while overnight money touched a low of 7 p.c. in the afternoon, from an opening level of 8%-8% p.c., before finishing nearer 9

p.c. ... The Bank forecast a shortage of around \$1,650m with factors affecting the market including

repayment of late assistance and bills maturing in official hands together with a take up of Treasury bills, draining \$448m and the unwinding of previous sale and repurchase agreements a further \$743m. Exchequer transactions accounted for \$555m. On the other hand there was a full the other hand there was a fall in the note circulation of \$95m.

in the note circulation of \$95m.

In an early round of help, the Bank bought £73m of bills outright, comprising \$8m of eligible bank bills in band 3 and \$65m in band 4; all at \$% p.c. It also arranged sale and repurchase agreements on £1,200m of bills at \$13.8% no. magninging on length of the same sale and repurchase agreements on £1,200m of bills at \$13.8% no. magninging on length of the same sale and repurchase agreements on £1,200m of bills. at 81 82 p.c., unwinding on January 13.

The forecast was revised to a shortage of around £1,550m and shortage of around £1,550m and

shortage of ground all soon and the Bank gave additional help in the morning of £127m through outright purchases of £5m of eli-gible bank bills in band 1, £80m in band 3 and \$42m in band 4, all at 8% p.c. Further help in the afternoon came to \$154m and was made up of \$30m of eligible bank bills in band 1 and \$124m in band 3. Late assistance came to £50m, making a total of

In Frankfurt, interest rates were steady ahead of today's meeting of the Bundesbank's central council. Most traders were not expecting a cut in interest rates just yet but con-ceded that the authorities were becoming increasingly concerned

FINANCIAL FUTURES

Gilts remain on the defence

*CENTRAL BANKS may have tion

won the battle but not necessarily the war," was how one trader summed up trading in yester-day's Liffe market. The performance of sterling and the dollar remained all important but dealers were still finding it difficult to erase the idea that the dollar was ultimately destined for another fall.

Long gilt futures attracted for any economic data to use in establishing a trend. The bearish undertone remained, but short covering at the day's lows underlined the lack of convicual fall for a future of the day's lows against the D-Mark helped to finish at 90.83 against 90.86

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CHICAGO

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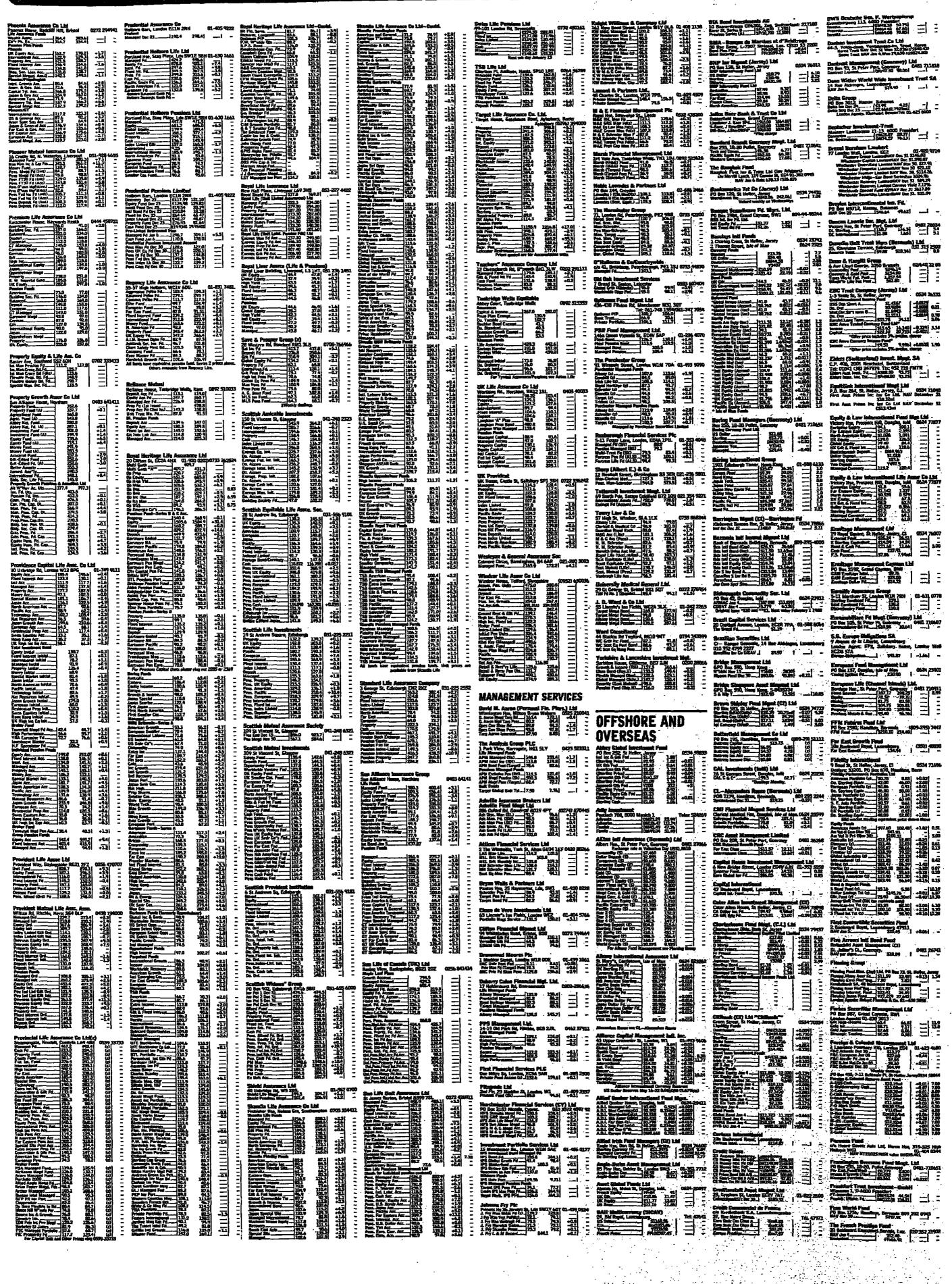
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Last Account

LONDON TRIED, but failed, to extend its gains yesterday, despite the strong overnight lead from Tokyo and New York. A pause in the dollar's recovery checked the stock market's initial enthusiasm, and a mid-session gain of 20 FT-SE points, taking the index comfortably above the significant 1800 barrier, was replaced with a minor fall before the end of the day.

Market analysis remained cautiously optimistic, pointing out

most active counters in the equity market as the Bank of England's 70p safety net for the

stantial bear squeeze in the

stock, heavy buying by another single source, and talk that the KIO had moved in to buy BP

old in order to drive up the price of the partly paid to prevent them being offered to the Bank of England at 70p. At the

last official notification the KIO

stake in BP was 18.34 per cent.
The "new" shares were aggressively bid up from the outset and the share price rose sharply to a

peak 80p - one parcel of Im went through at that level -before slipping back to end the session a net 4 up at 76p on a turnover of 113m. BP fold

cially early in the day, and touched a high of 272p before

ending the day only a penny up on balance at 264p; turnover

topped 26m.

Britoil, where BP and Amer-

ica's Atlantic Richfield are battling for control, were relatively

quiet and the shares settled unal-

3.4m. ARCO, which announced it

Clyde highlighted the second-liners and put on 3 to 118p, after 120p, as news that Norwich Union had lifted its stake by

more than 2m shares to 12.8 per

interests include betting shops, moved against the market trend,

the shares falling back late to close to close 17 lower at 332p

amid strong rumours that the Office of Fair Trading is about to

announce an inquiry into the

These Indices are the joint compilation of the Financial Times,

full-scale bid is on the cards.

marker analysis remained cau-riously optimistic, pointing out that profit-taking was not unex-pected after two very strong trading sessions. Trading atten-tion focussed around the British tion focussed around the British Petroleum issues, which made up around 22 per cent of the market total as the time limit for market total as the time limit for official support for the partly-paid stock expired. After taking out the BP business, institutional interest was clearly reduced

from Tuesday's level. An uncertain start on Wall Street finally unsettled London stocks at the close, when the FT-SE index was distorted by an incorrect price for Shell, a major constituent. After correction, the final reading on the FT-SE 100 Index showed a net fall of 2.5 at 1787.1 - the incorrect reading

The market looked slightly attracted strong support, espeuncertain at the start, when leading indices gave ground on the expectation of profit-taking ahead of the close tomorrow of the prolonged Christmas trading account. Some traders ques-tioned whether Tokyo's huge overnight rise, which reflected local factors, had equal signifi-

cance for international markets. However, the market was quickly taken sharply higher by heavy trading in British Petroleum shares ahead of the 3.00pm deadline for the official support price of 70p for the "new" partly-paid shares.

Professional traders, who have been selling the "new" shares "short", were forced into the market to buy stock. With the Ruwait Investment Office a ready buyer for some weeks, there were few shares to be had, and the price quickly soared to 80p, rendering the official sup-port price redundent. There was also heavy demand for the old shares, and turnover in the two BP issues amounted to 137m shares out of the market total of 607.5m shares traded by 5.00 pm

yesterday. Elsewehere, it was largely a case of early sains in the market leaders melting away towards the close. ICI held on to much of its initial rise but most of the

Profit-taking reverses early gains in equities reaction ahead of next week's auction of \$1bn Treasury \$2 1997 stock. The ten year maturity issues fell by \$1, while the longer dates were, unusally, down by a slightly less amount. While there were signs that some marketmakers wanted prices lower ahead of the auction, it was noted that they were unable to depress the long bond futures price below the support level of 117-08. BP "old" and "new" shares were easily the most active counters in the

and Gilts continue to weaken

	Jen. Jan. Jan. Dec. Dec. Year		1987/88		Since Compilation					
1	6	5	4	31	30	Ago	High	Low	High	سفا
Government Secs	87.76	88.37	88.47	88.49	98.69	84.57	93.32 (8/5/87)	83.73 (19/10/87)	127.4 (9/1/35)	49.18 (3/1/75)
Fraed Interest	94.39	94,72	94.61	95.07	95.08	90.74	99.12 (15/6/87)	90.23 (2/1/87)	105.4 (28/11/47)	\$0.53 (3/1/75)
)rdinary ♥	1438.0	1437.1	1402.0	1373.3	1408.0	1353.0	1926.2 (16/7/87)	1232.0 (9/11/87)	1926.2 (16/7/87)	49,4 (26/6/40)
Gold Mines	2993	295.9	298.9	302.1	305.3	3163	497.5 (4/8/87)	261.6 (6/11/87)	734.7 (15/2/83)	43.5 (26/10/71)
Ind. Dre, Yield	4.32	4.33	4,44	4.53	4.42	4.22	S.E ACTIVITY			
Earnings Yld. %(fqft)	10.82	10.84	11.10	11.33	11.06	9.99		ndices	Jan. 5	Jac. 4
P/E Ratio (net)(*)	11.33	11.31	11.04	10.82	11.09	12.29		Bargains		85.0
SEAQ Bargains (5pm)	29,026	27,878	17,944	15,800	16,546	35,831		alas		9063
Equity Tarnover (£m)	-	1022.55	448.38	431.74	774.07	1155.04	5-Day avera	g t		1
Egsity Bargains	-	28,000	17,165	16,723	17,909	48,494		Bargans pins	75.0 127.9	62.9 109.0
Shares Traded (ml)	-	414.8	246.0	214.0	272.7	479.2		e	13793	1245.6
♥ Opening 10 a	Lm.	11 a.m.	1 12	p.m.	1 p.r	<u>. </u>	2 p.m.	3 p.m	. 4	p.m.
1438.8 144	0.8	1444.2	2 14	147.9	1456	.4	1457.7	1448.		46.1

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-0898 123001 includes the William Hill betting operation, shed 3 to 128p.

Coates Brothers' share list- ings were restored following from Legal and General Stake- building from Legal and General Stake-

details of the planned purchase of Lorilleux International, French ink producer, from CDF firmer at 429p. Brokers showed Chimie; on culmination of the \$258.6m deal, CDF Chimie will hold some 40 per cent of Coates, which also makes inks and allied more staff defections.

Breweries again, failed to hold some 40 per cent of Coates, which also makes inks and allied products for the printing indus-

tered at 446p after a turnover of Coates Ordinary shares were had upped its stake in Britoil to requoted at 353p and closed at 345p compared with a suspen-stay, were thought to have amassed a further 1m to 1.5m shares yesterday.

Heavy two-way buying boosted
British Gas 1½ to 133p, after
136p, on a turnover that approached 20m – easily the biggest in Gas for some time.

Clinda shiphlighted the exceed 502p following a buy recommendation from securities house UBS Phillips and Drew and talk of switching into the stock from Lioyds Bank; the latter enjoyed cent, or 19.56m shares, was a turnover of around 6.7m shares accompanied by rumours that a with a substantial amount of Ladbroke, the major UK dealer broking systems.
hotels and leisure group whose

Standard Chartered

over here was 1.7m shares- amid vague takeover speculation.

threat from Australian group posal to buy in its own shares. FAI which has picked up a 5.43 ICI progressed to \$11% prior per cent stake in the group, fell to easing back to close % dearer other international favourities ended with minor losses.

Government bonds slipped lower, reflecting both the fall in sterling and also the market's at 834p, while Sears. which controls the Joe from BZW. London and Manator at \$11% Elsewhere reflecting take-profits advice in the Chemical sector, Evode from BZW. London and Manator at \$164p, up 6, chester, a prime bid target at 834p, while Sears. which

building rumours helped Royals hold up well to close a shade

Breweries again failed to attract business of a worthwhile nature and, among leading stocks, only Guinness nudged forward a few points to 301p. Greenall Whitley continued to feature elsewhere, rising 6 fur-ther to 209p on demand inspired by hopes of an impending take-over. J.A.Devenish were also bought and closed 5 higher at

307p. Leading Buildings made modest progress in quiet trading. Costain continued to attract support on Trafalgar House bid hopes and closed 8 higher at 292p. Tarmac edged forward on institutional buying to close 6 dearer at 241p but Magnet, a business transacted on the inter-dealer broking systems.

Standard Chartered raced up to close 33 higher at 528p - turn-in a restricted market and wer here was 1.7m shares— amid

ague takeover speculation.

Pearl Assurance, under

Ibstock Johnsen gained 7 to
153p following shareholders
approval of the company's pro-

159p.
The stores sector, given a buffeting on Tuesday when many leading securities houses – most notably Citicorp Scrimgeour Vickers, Wood Mackenzie and Smith New Court- cut their profits forecasts, remained under pressure as other brokers moved quickly to reduce their own esti-

Storehouse performed badly, closing 13 lower at 245p, while Next dipped 6 to 280p and Dixons 4 to 202p. WH Smith "A" fell 12 to 323p.

Sock Shop touched 220p immediately following the sharply increased preliminary profits — up from around £770,000 to £1.83m — but fell late in the session to close a net 8 off at 210p.

Activity in electricals was much increased and mainly centred on a handful of the leading issues. Plessey attracted a turnover of almost 9m shares and touched 164p before closing a Guardian Royal Exchange Kennedy Brookes attracted insurance group announced it support as operators digested had increased its holding in the Ellermans Finance's Increased

LONDON TRADED OPTIONS

Jan. Apr, Jul. Jan. Apr, Jul.

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NEW HIGHS AND LOWS FOR 1987/88

stake and the price responded with a gain of 11 at 254p.

Major international stocks continued to benefit from a fresh improvement in the dollar, but the lack of a further positive showing from Wall Street in the early dealings tended to dampen enthusiasm during the afternoon trading session and gains on the day were usually limited to a few pence or so. Glaxo finished below the best with a rise of wat slide and speculation mounted, moved up a penny to 265p following the agreed merger with RHP group which will be effected via a share exchange deal.

Stake and the price responded with a gain of 11 at 254p.

Major international stocks continued to a first sharing the adversal street in the dollar.

Stake and the price responded with a gain of 11 at 254p.

Major international stocks continued to a first sharing the adversal street in the dollar.

Surgess or a turn-over usually limited to a few pence or so. Glaxo finished below the best with a rise of wat slow the best with a rise of wat slow the more briskly traded stocks (some 13m shares changed hands) before settling 2 firmer at 137p. Boots, in contrast, gave up a penny to 265p following the stocks in the Store sector which will be effected via a share exchange deal.

Hawker assisted by a Citicorn

which will be effected via a share exchange deal.

Hawker, assisted by a Citicorp Scrimgeour Vickers (CSV)recommendation, were supported further and put on 8 more to 472p for a two-day rise of 19. CSV are advocating Increasing the weighting in larger companies which offer higher quality earnings, better longer term prospective. ings, better longer term prospects and stronger defensive sensitive stocks ended the day on qualities. Hawker are believed to a dull note. Reuters B, up to meet these requirements and are 547p at one stage, reacted to also thought to be vulnerable to

market. Plysu responded to favourable comment in the Financial Times, rising 13 to 159p.

The stores sector, given a buffeting on Tuesday when many leading accounties houses — most interest but New Year tip, ran into profit-taking and reacted 10 to 470p. Concentric, in contrast, advanced 7 to 217p on a revival of sepculation interest but New Year but New Year to 2012. Elsewhere in the Engineering tive interest, but Birmid Qual-cast settled a few pence lower at 315p as Blue Circle extended its. 300p per share cash offer.

Bid speculation kept certain food issues on the boil despite an overall lacklustre performance by the sector. Cadbury Schweppes, in which General Cinema of the US has a significant stake, added a penny more to 253p, after 256p, while S. & W. Berisford put on 7 to 323p, in the Retailing sector, J. Sains-bury added a penny more to 230p on current trading pros-pects, but ASDA-MFI softened a few pence to 169p; the latter's half-year figures are due on Jan-uary 18 and Shearson Lehman, the securities house, estimates pre-tax profits at \$98m against \$86.1m. Shearson's full year profit estimate is £220m com-

fallen too far and spurted 16 to 213p, while Western Motor picked up 18 further at 400p. United Newspapers attracted pared with the previous year's \$192m. Kennedy Brookes attracted

15 22 35

15 26 37

11 25

42 33 -

fresh support and advanced 12 more to 452p while Associated, after marking time for most of the session, hardened 4 late to 472p awaiting today's preliminary stalement. Benzi made further headway to close 12 higher at 186p while increased annual profits lifted Bobert Borne 10 to 390p. Still benefiting from Tuesday's interim trading report, Brunning put on 15 further to 235p. Irish-based Jefferson Smurfit jumped 25 to 350p.

The Property sector's recent good run faltered as selling deviced late in the session. Land Securities finished 9 lower at 473p and MEPC ended a similar amount down at 453p. British Land shaded to 265p and Great Portland Estates lost 7 at 278p. Shough Estates reacted late to close 6 down at 259p.

Portland Estares lost 7 at 278p. Slough Estates reacted late to close 6 down at 259p.

A livelier business developed for certain Textiles. Tootal were one of several noteworthy candidates, up 5 at 113p, while British Mohair advanced 15 to 201p and Drummond 12 to 120p, the last-named on the view that the stock has been overlooked since the October crash. Jerome, vis. the October crash. Jerome, vis-ited by analysts in the old year, were another on buyers' lists. Miscellaneous trusts were, for

Miscellaneous trusts were, for once, sidelined and achieved only modest improvements generally. Authority Investment moved up 30 to 310p in a thin market while National Home Loans gained 6 to 148p.

Traded option contracts came out at 44,266. Calls amounted to 36,096 and puts stood at 8,170. BP attracted 4,159 calls and just 87 puts, while British Gas registered 6,354 calls, 3,703 in the January 135's. Hanson calls were 4,927 with puts at 1,019. Plessey calls were 4,504 and puts stood at 110. The FTSE contract attracted 1,803 calls and contract attracted 1,808 calls and 963 puts.

Traditional Options

• First dealings Jan 4 Last dealings Jan 15 • Last declarations Apr 7 • For Settlement Apr 18

For rate indications see end of London Share Service Dealers reported a realively quiet day in the Traditional option market. Stocks to attract morny market. Stocks to attract moeny for the call included North Kalgurli, Acorn Securities, Morgan Grenfell, Dares Estates, Benjamin Priest, British Petroleum new, Aran Energy, Buckley's Brewery, NatWest, Jaguar and Cable and Wireless. No put or double options were reported.

TRADING VOLUME IN MAJOR STOCKS

close a few pence easier on balance at 539p while British

Aerospace settled 5 lower at 343p after showing a small improvement initially. Cookson

met with late offerings and

closed 23 cheaper at 524p in the wake of rumours that imetal Sa was attempting to sell a large

was attempting to sell 2 large holding in the company. Burn-dene, scheduled to reveal pre-liminary figures on January 18, advanced 13 to 146p, while F.H. Tomkins, annual results expec-

ted on Monday, were also noter-worthy for a rise of 8 at 248p.

Nu-Swift improved 3 to 281p on the announcement that Hawley

Group had increased its stake in the company to 20.3 per cent.

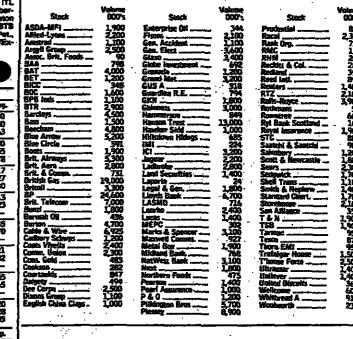
Dowty reacted swiftly when one securities house sold stock which marketmakers found diffi-

cult to pass on. A series of inter-

market transactions followed

and the shares settled 11 down at 175p. Genuine investment business was said to be negligi-ble. Other Motor component issues met with better fortune

and FR Group rose 9 more to 288p. Elsewhere, ERF responded to theories that the shares had

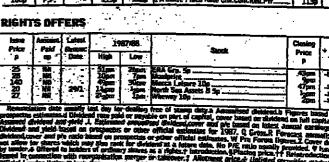


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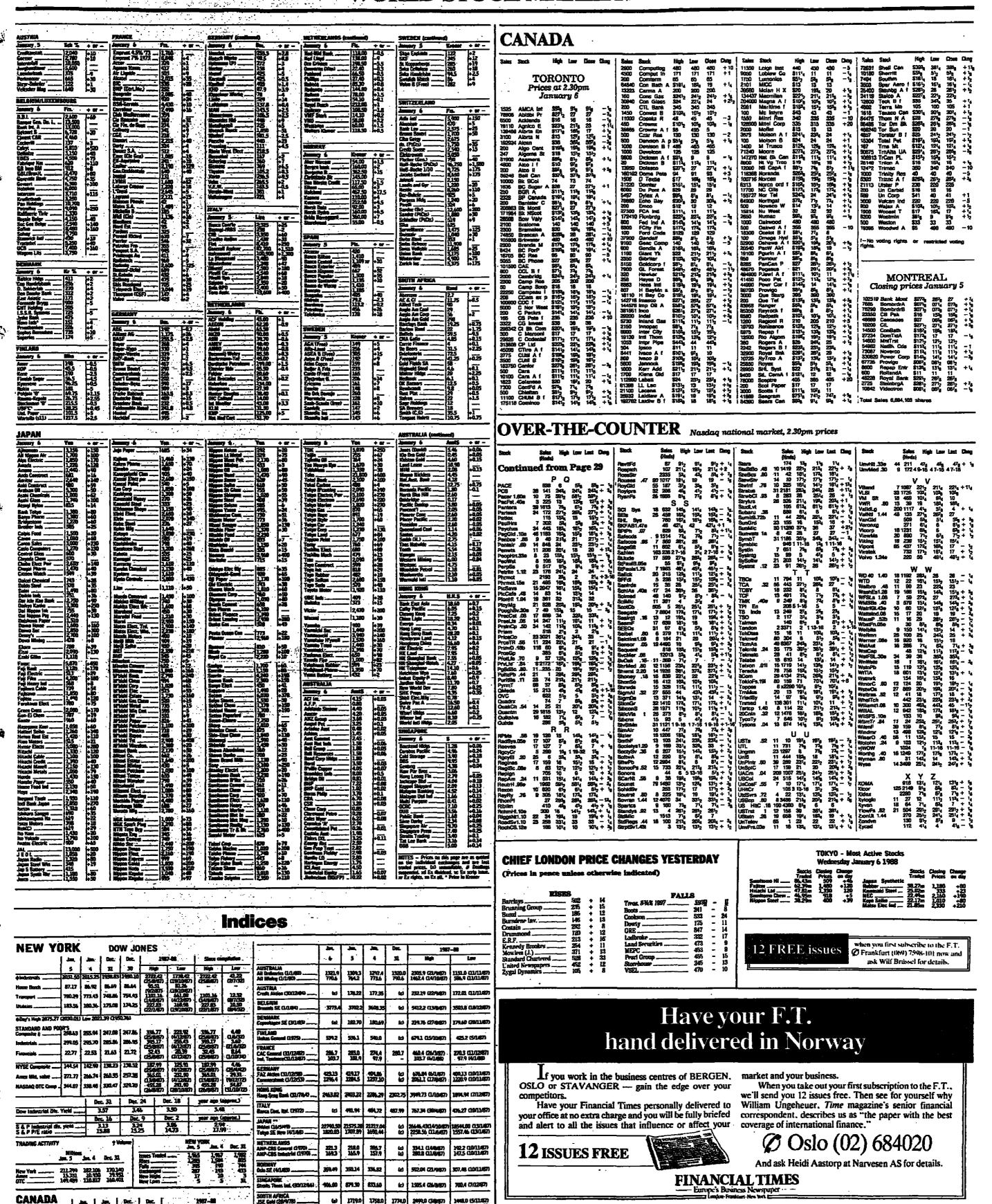
FT – ACTUARIES INDICES

	EQUITY (Wed	nesday .	Jamu	ary (5 1 988	1	Tue Jan 5	Mon Dec 4	Thu Dec 31	Year ago (approx)
Fi	igures in parenthes	ses show n		indes No.	Day's Chang		95 V 1 2 (4	Gross Div. lek/% Act at 27%)	Est. P/E Ratio (Net)	nd adj. 1988 to date	Index No.	ladex No.	Index No.	Index No.
1	CAPITAL EDODS							3.86	13.09	0.00	744.94		799.86	
2	Building Materials							3.80	12.47	0.00	982.05		938.66	B4.54
3	Contracting, Const Electricals (13)							3.52 4.47	14.28 14.74	00.0				
5	Electronics (32)							3.36	12.65	0.00				
6	Mechanical Engin	eering (5	7}					4.30	12.96	0.00	384.31			
8	Metals and Metal	Forming	(7)	461.2	_,			3.64	13.17	0.00				
9	Motors (13)							4.26	10.57	0.00				
10 21	CONSUMER GRO							4.02 3.48	14.69 15.15	0.00				
22	Brewers and Dist							3.90	11.86	9.00			963.78	954.83
25	Food Manufacture	ing (23)	,	843.1	.5 <u>-</u> 0.	9 9.1	13	3.82	14.05	0.00	850.85	835.25	819.19	742.59
26	Food Retailing (1)							291	17.37	0.00				1912.77
27 29	Health and House Leisure (31)					- 65 4 7.4		2.50 3.92	18.25 16.84	0.00		1736.66		
31	Packaging & Papi							3.46	16.36	8.00				
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34	Stores (35)			826.3	7 -1.	.7 9.8	38	3.66	14,78	0.98	840.53	842.80	829.93	\$42.30
35	Textiles (17)							3.82	10.76	0.00				\$67.61
40 41	OTHER GROUPS						,	4.21	11.82	0.00				
42	Agencies (19) Chemicals (20)							4.18	13.46	6.00			1	
43	Conglomerates (1.	3)		1156.5	50 +3.			4.51	11.17	0.00	1140.09	1095.57	,	1152.02
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48	Miscellaneous (27			12045		_		3.92	9.51	0.00		+		
49	INDUSTRIAL GR						_	3.78	13.56	0.00	931.85		892.28	
51	Od & Gas (15)				-		_	561	13.02	6.00			1663.63	
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61 62	FINANCIAL GRO Banks (8)			658.8 668.0				4.76 5.88	6.66	9.00 0.00	659.71 664.32			
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67	Insurance (Broker						10	622	30.66					
68 69	Merchant Banks (Property (52)							4.01 3.06	24.19	0.80			349.74 969.79	
70	Other Financial (3	30)		3985				4.86	13.87	0.00	395.85			
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Financial Times Thursday January 7 1988 @ NYSE COMPOSITE CLOSING PRICE

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Dow cools amid continuing fears on \$ and trade

Wall Street

US EQUITIES hovered around The slay's closing levels yester-day despite another jump in the dollar as investors took the opportunity of sharp rises this

opportunity of sharp rises this week to take some profits, writes Inner Bush in New York.

At 2pm, the Dow Jones industrial average stood 1.49 points higher at 2.02.99.

Volume in the morning session was relatively subdued.

Bonds had given up substantial ground by midsession, with the Treasury's benchmark 8.875 per cent 30-year issue down just over a full point, yielding 8.95 per cent

The dollar continues to loom large in market thinking. How-ever, US securities markets have moved substantially higher in a very short time and despite the gains there is still a measure of

post-crash caution about pushing prices too much higher.

Much of the latest upward Much of the latest upward movement in the dollar happened in Japan and morning European trading where it touched highs of Y131 90 and DM1.6700. However, during the morning session in New York, the dollar had started slipping back and was quoted around midsession at Y129.80 and DM1.6505

DM1 6505. There is some concern in both bond and equity markets about how long the current rallies can last given an apparent lack of retail interest. In the stock market, there have been reports of some foreign buying but this has been only selective and a good proportion of the buying activity seems to have been professional.

in the bond market, yester-day's decline seems to reflect ae luck of retail follow-through despite the dollar's 10-yen rally

There are several fundamental reasons for caution in the bond market One is the rally in com-modity prices this week, which includes crude oil. Another is uncertainty prior to publication of the latest US trade figures at the end of next week, with rumours already beginning to surface about what the numbers

It is a little early to take specu-lation seriously, but one figure being discussed in markets cur-rently is a deficit of \$14.5bn. Elsewhere, one major US bank is thought to be looking for a

\$13bn deficit There is also some caution about Friday's US unemployment and retail sales figures with some market talk of a stronger than expected jobs number. The hond market is aware that the economy was growing very fast when the October crush happened; so far at least, figures do not suggest a marked slow-down in economic

growth since. A further level of uncertainty yesterday by the Treasury's sev-en-year note auction with some worry about how the sale will

the custom car company's up-

Standard & Poors Composite (500) Index

\$17.50-a-share tender offer for IU International Corp., the trucking and waste management concern. IU's stock jumped \$4% to \$18% after the news. NEOAX rose \$% to \$10.

1987

Charles Schwab, the discount broker, rose \$\% to \$6\% and Lotus Development Corp gained 3% to \$33% after the companies announced an agreement in which Charles Schwah will market two Lotus real-time market quotation products to indepen-

dent investors. High Voltage Engineering rose \$1% to \$14% after news that Hyde Park Partners had written o the company saying it might he prepared to sweeten its \$15.25-a-share offer for its out-

standing stock.

ATT slipped \$% to \$28% after news that it intends to buy a 20 per cent stake in Sun Microsysems. Sun Micro's stock jumped \$3 to \$3714.

Computer Consoles added \$1/2 to \$5% after the company said it had extended an agreement with Unisys for another three years, under which its superminicom puter systems will be marketed

by Unisys.
Proctor & Gamble slipped \$% to \$85%. The company announced yesterday it had reached agreement with Alcide Corp giving it exclusive world-wide rights to develop and mar-

ket oral care products using Alcide's technology. CMS Energy slipped \$\% to \$14\% despite news that its oil and gas exploration subsidiary, Northern Michigan Exploration, had made a second significant oil discovery in Ecuador.

Canada

TORONTO saw smaller gains than the previous session, but leadership remained with oils, gold and industrials.

gold and industrials.

Most active was Toronto Sun
Publishing, dropping by C\$1 to
C\$20. Among other actives, both
Northern Telecom and Cominco
put on C\$\(^4\)to C\$24\(^4\) and C\$14\(^4\) respectively.

Gold shares generally climbed, however, with Lac Minerals putting on C\$\% to C13\% and Placer
Dome gaining C\$\% to C\$20\%.
Among blue chips, Seagram
added C\$\% to C\$74\% in the
midst of its takeover bid for go, given the apparently low level of retail interest.

Featured stocks yesterday

Featured stocks yesterday

Montreal and Vancouver edged

eselvilla en la

CONFIDENCE returned in mod- November. erate Johannesburg trading, allowing gold share prices to close higher, with bullion steady following previous nervousness about uncertain currency mar-

kets abroad Despite the absence of a number of institutions restricting vol-ume, the expected revival of interest in industrials continued, confirmed by a leap of 51 points in the industrial index, bringing it to 1,547, the highest since

African Breweries stayed on R18 and Sasol gained 50 cents to R8.40, not achieved since early

Laura Raun in Amsterdam reports that a new trend in takeovers and mergers could enliven dealings on the Dutch bourse Hopes of good hunting on a dull market's horizon

TAKEOVER plans announced yesterday by Ahold could be part of a trend towards more mergers and acquisitions by Dutch companies which may prove a bright spot in an otherwise gloomy outlook for the Amsterdam stock exchange this year.

Amsterdam stock exchange this year.
Share trading in the Netherlands' biggest grocery store chain was suspended before the announcement that Ahold intended to acquire an initial 80 per cent of First National Supermarkets of the US.

In the publishing sector.

In the publishing sector, VNU, the country's leading publisher, kicked off the new publisher, kicked off the new year with plans to launch a friendly takeover of Audet, a smaller Dutch publisher, in a bid to strengthen its newspaper operations. Since the announcement on December 20 Audet's them pages here 29 Audet's share price has jumped 50 per cent to around FI 242.50. VNU has remained

stable at about FI 60 a share.

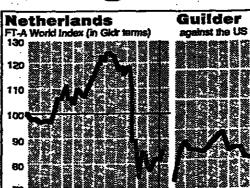
The expected VNU-Audet merger follows a hostile take-over battle among Dutch publishers last summer, the bitterest such feud in years. The clash, which resulted in the merger of Wolters Samsom and Kluwer, lifted the Amsterdam stock market out of its summer. stock market out of its summer doldrums and dashed compla-

cency over takeover threats.
Anti-takeover defences are so strong and pervasive among Dutch companies that very few hostile bids have been

attempted in the past.

But that could be changing amid fresh concern over excessively protective measures, cheap bourse prices in the wake of the global crash on October 19, the strong Dutch guilder, ample corporate liquidity and lower interest

rates.
With virtually no growth in Europe, or the world for that



matter, the most sensible thing to do is to take over the com-petition," explains Mr Pokko Tuin, chief securities analyst for Kempen & Co.

"One plus one often equals three. You're cutting overhead

1987

against the US \$ (Gidrs per \$) '88

costs and increasing the effi-ciency of capacity utilisation and you can sell surplus capac-

Stock analysts in Amsterdam

almost unanimously agree on a dismal outlook for the market.

Most anniysts are triging a flight to quality to weather the storm, advising investors to look for sound companies, healthy balance sheets and good dividend yields.

Mostly to blame for the bleak outlook is the record-low dollar, which is eating into

nanies.

Corporate earnings growth is seen ranging from a modest 5 per cent rise to a 1 per cent decline. Dutch output is forerevenue from abroad. Analysis recommend sectors that are less vulnerable to the dollar per cent rise to a 1 per cent decline. Dutch output is forecast to rise only slightly, if at all, while consumer spending business investment and world trade all are slowing down.

Mr Tuin also believes that and economic downturns such as publishing, consumer foods, paper and board, and construc-tion.

Holland's iron-clad takeover defences could also start crumbing if the Amsterdam Stock Exchange officially recorporate raiders could become more active in the Durch market, buying share stakes with the aim of pushing up the share price rather than acquirommends curbs on them. ing the company. But you still have to do it in a company where you will not regret the stake - in solid, quality com-

ominered curbs on them.

Mr Jan van Lamoen, an analyst for Mers & Hope, a leading Datch merchant bank, sees no wave of merger and acquisition activity but he concrets that the cheap dollar and weak economy could prompt more takeovers.

A colleague at Pierson, Hedring & Pierson, Mr Frad Vergunst, is more sceptical about the microeconomic advantages of mergers, especially among companies operating domestically.

EUROPE

Profit-taking absorbed in fresh advance

AS THE DOLLAR continued its sharp raily, bourses across Europe pursued their gains, although in somewhat less ebul-lient manner. Italian, Spanish and Swedish markets were closed for the Epiphany holiday. FRANKFURT moved higher

despite some early profit-taking as local investors took further heart from the dollar's rise to a fix of DM1.6460 and from gains in New York, London and Tokyo.
The FAZ index closed 3.96
higher at 423.13. Turnover
remained at Tuesday's moderate
levels despite holidays on several

DM467 and Daimler adding DM17 to DM590.

In chemicals, Bayer was given a fillip by news that it was assessing the F. Hoffmann-La Roche bid for Sterling Drug of the US. It rose DM4 to DM268 while Hoechst added DM2.80 to

DM255.30. Among other leaders, Deutsche Bank was up DM15 at DM409 and Siemens gained DM6.50 to DM369, but Nixdorf shed DM2.50

Bonds fell sharply as the dollar rose rapidly.

PARIS was again boosted

the stronger US currency and by Tuesday's interest rate cuts, with trading, Reserve, the stock of the CAC General index adding Societe Generale de Belgique.

3.7 to 286.7 amid signs of resistance around 290. Trading was fairly active.

OSLO was lifted again by the

made further gains, with Perrier 268.40.

London

UK EQUITY traders decided to take profits after two successful sessions and the FT-SE 100 index, which had bounded ahead at first, ended 2.5 off at 1,787.1.

rising FFr32 to FFr546 and BSN adding FFr25 to FFr4,430.

Oil stock Elf Aquitaine rose
FFr10 to FFr241 after extending
its bid for Tricentrol of the UK
ZURICH edged up in cautious Cars again surged forward, although gains were less spectacular, with BMW up DM6.50 at DM467 and Daimler adding

bearer shares rose SFr5,000 to
SFr190,000 on its proposed takeover of Sterling Drug, but other
stocks were little changed.

Another encouraging factor
was the dollar's continued
advance on Japanese and over-

First National Supermarkets of

RRUSSELS built on Tuesday's stock index to 3,773.42. In active

One of the biggest rises was dollar, optimism about local cornade by Cie Bancaire, up FFr3! porate results for 1987 and at FFr380, or more than 9 per cent. Food and drink stocks all-share index gained 8.17 to

London starts options

DEALERS in London will be able

ordinary shares of Peugeot, Elf Aquitaine and St Gobain, will be the first in a series based

The introduction of contracts on the three shares, all quoted Among industrials, Barlow on the Stock Exchange's screen-Rand put on R1.75 to R22, South based quotation system, Seaq International, was originally planned for November 5 last had to be delayed fol-

Options on Elf Aquitaine and Peugeot are already listed on the Paris bourse. But the Stock Exchange in London says the new contracts should comple ment them because they will be aimed more at the institutional

shares each, with strike prices and premiums being quoted in French francs. But they will trade on a cycle beginning in February each year, one month earlier than the Paris contracts. Additionally there are differ-ences in expiry dates and hours

99.37 139.73 100.00 102.81

on European equities

to trade options on European shares for the first time today as contracts on three French shares are listed on the International Stock Exchange, writes Clare Pearson in Landon.

Vaal Reefs, strongest among the gold stocks, regained some of its R15 loss on Tuesday, putting on R7 points to close at R347.
Randfontein added on R2.50 to R282 and Southvaal rose R3.50 to The introduction of contracts on the three shares all quoted

year but had to be delay lowing the October crash.

FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co.

Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		TUES	AAUNAL YAG	Y 5 1988		MON	AY JAKUAR	96LLAR INDEX			
Figures in parentheses	US	Day's	Pound	Local	Gross	US	Pound	Local	}		Year
show number of stocks	Dollar	Change	Sterling	Currency	Div.	Dollar	Sterling	Сигтенсу	1987/88	1987/88	age
per grouping	Index	%	Index	Index	Yield	Index	Index	Index	High	Low	(approx
Australia (93)	103.24	+0.6	83.64	95.79	4.68	102,61	81.09	94.52	180.81	85.36	103.26
Austria (16)	95.51	1 -2.7	77.37	80.94	2.59	98.18	77.59	80.96	102.87	85.53	98.11
Belgium (48)	1 102 07	+0.8	82.70	85.84	5.52 2.91	101,28	80.04	83.30	134.89	94.63	97.50
Canada (127)	1 113 83	+0.7	92.22	106.87		113.01	89.31	106.18	141.78	98.15	102.18
Denmark (38)	1 11340	-0.9	91.87	96.51	3.07	114,44	90.44	94.98	124.83	98.18	99.87
Finland (23)		-2.9	89.43	91.81	1.62	133.63	89.80	93.34) ~	j -) -
France (124)	I 85 40	+0.6	69.19	73.71	4.02	84.90	67.09	71.35	121.82	77.39	101.48
West Germany (94)	73.91	+1.2	59.88	62.52	2.98	73.03	57.72	60.1B	104.93	68.91	100,32
Hong Kong (46)	92.21	+4.6	74.71	92.17	5.38	88.15	69.67	87.91	158.68	73.92	101.10
Ireland (14)	106.38	+1.7	86.19	91.90	4.93	104.60	82.67	88.18	160.22	93.50	101.32
(Caly (94)	76 47	-0.6	61.95	68.39	2.80	76.92	60.78	67.14	11211	72.04	100.87
Japan (457)	133.61	-23	108.25	107.18	0.65	136.69	108.02	106.06	161.28	100.00	102.24
Malaysia (36)	116.51	+41	94.39	112.67	3.24	111.87	88.41	107.45	193.64	93.76	99.07
Mexico (14)	103.35	-29	83.73	253.68	1.40	106,43	84.11	258.91	422.59	99.72	102.37
Netherland (37)	פכ כחו	+2.9	82.87	85.39	5.27	99.37	78.53	80.84	131.41	87.70	101,44
New Zealand (24)	75.62	-0.3	61.27	61.47	5.35	75.88	59.96	61.28	138.99	73.39	99.61
Norway (24)	1 107 22	+35	86.87	91.94	2.97	103.60	81.88	87.54	185.01	95.51	103.60
Singapore (26)	103.86	+60	84.14	96.22	2.52	97,99	77.44	90.40	174.28	81.21	100.87
South Africa (61)	133.03	-1.0	107.77	90.88	4.69	134.38	106.20	91.09	198.09	100.00	103.41
Spain (43)	132.84	ختب ا	107.62	111151	3.78	130.85	103.41	107.56	168.81	100.00	105.29
Sweden (38)	1 100 22	1 +3.0	81.20	87.54	261	97.35	76.93	í 83.55	136.64	88.50	101.02
Switzerland (53)	R2 32	+13	66.69	67.70	2.45	83.24	64.20	64,72	111.11	73.65	101.97
United Kingdom (331)	134.74	1 -61	109.16	109.16	4.27	134.92	106.63	106.63	162.87	99.65	100.19
USA (589)	105,22	1 711	85,25	105.22	3.51	104.09	82.26	104.09	137.42	91.21	104.58
Europe (973)	104.52	+0.5	84.68	87.10	3.89	104.04	82.22	84.55	130.02	92.25	100,71
Pacific Basin (682)	130.81	-2.0	105.97	105.94	0.89	133.49	105.50	104.74	158.77	100.00	102.21
Euro - Pacific (1655)	120.36	-12	97.51	98.37	1.94	121.77	96.23	96.64	143.65	100.00	101.61
North America (716)	105.68	+11	85.62	105.33	3.48	104.56	82.63	104.22	137.55	91.68	104.46
Europe Ex. UK (642)	85.80	1.0	69.51	73.19	3.54	84.92	67.12	70.63	111.97	78.89	100.87
Pacific Ex. Japan (225)	96.98	+2.2	78.57	91.26	4.80	94.92	75.02	88.85	164.03	82.92	101.90
World Ex. US (1857)	120.26	-1.1	97.43	98.89	2.00	121.60	96.10	97.01	143.38	100.00	101.65
World Ex. UK (2)15)	112.42	-0.4	91.08	99.99	2.33	112.82	89.16	98.61	138.82	100.00	103.06
World Es. So. Al. (2385)	114.28	-0.3	92.59	100.91	2.52	114.66	90.62	99.40	139.47	100.00	102.80
World E. Janes (7989)	105 21	-0.5	95.27	98.22	3.69	104 31	82.43	96.49	134.22	92.98	103.09

100.87 2.54 114.79

-0.3 Base values Dec 31, 1966 = 100; Fintand: Dec 31, 1987 = 115,037 (US 5 Index), 90,791 (Pound Sterling) and 94,94 (Local) Copyright, The Financial Times, Goldman, Sachs & Co., Wood Mackeszie & Co. Left.1987

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Rule change sends Nikkei soaring

ASIA

crash.
Volume swelled yesterday to
983m shares from Tuesday's
459m. Advances far outpaced declines by 849 to 101, with 51

The huge bout of buying was sparked by news that the ministry would ease the rules for assessing the assets of institutional investors in Tokkin funds for the current firmt went ending for the current liscal year ending on March 31, a move designed to

advance on Japanese and overamsTERDAM managed to
absorb a bout of profit-taking to
close slightly higher, with the
CBS all-share trend index up 0.2
at 71.5.
Trading in grocery chain
Ahold was suspended at F1 65.50
for its announcement of a bid for
First National Supermarkets of

Tokyo

NEWS THAT the Ministry of Finance would relax accounting rules for the popular Tokkin investment funds sent Tokyo share prices soaring yesterday in the market's secund biggest single day gain ever, urrites Skigeo Nishiwaki of Jiji Press.

The Nikkei average jumped 1,215.22 points from Tuesday, or 5.6 per cent, to 22,790.50. The largest single session rise was 2,037.32 points on October 21, just after the global stock market crash.

Volume curilled investment funds sent Tokyo shares traded and leaped the second busiest issue with 62.39m shares traded and leaped y120 to y1.480, while Japan Synthetic Rubber, with 38.27m shares, closed y80 higher at y1.180.

High-technology stocks attracted strong buying interest, helped by the dollar's continued rise and buying by foreign investing to 4.505 per cent at Tuesday's close. The yield then moved violently, falling to 4.505 per cent to fore finishing at 4.510 per cent.

Buying interest was also strong on the Osaka Securities Exchange (OSE), driving share prices sharply higher.

The 250-issue OSE stock average also posted the second big est single-day rise of 1.127.30 to 22,838.98 on an estimated volume of 129m shares, an increase of 7.0m shares from Tuesday.

Nintendo soared y550 to

stock with 47.81m shares, jumped Y120 to Y1,330. NEC

jumped Y120 to Y1,330. NEC added Y190 to Y2,160, Matsushita Electric Industrial Y210 to Y2,330, Pioneer Y180 to Y2,960 and Fanuc Y450 to Y5,870. NTT ended Y180,000 higher at Y2.3m. Financial issues performed strongly, Mitsubishi Trust and Banking, Nomura Securities and Daiwa Securities scored maximum allowable single-day rises. Mitsubishi Trust and Nomura added Y400 each to Y2,900 and Y2,960 respectively, while Daiwa

Y2,960 respectively, while Daiwa finished Y300 higher at Y1,850.

Bond prices moved erratically. The market got off to a weak start as some dealers sold, discouraged by the dollar's rise. Later, however, buying on a dip in banking, Bank of East Asia set in pushing up bond prices.

The yield on the benchmark Hang Seng Bank was up 10 cents 5.0 per cent government bond, to HK\$28.20:

Most analysis are urging a

ume of 129m shares, an increase of 70m shares from Tuesday.
Nintendo soared Y550 to Y8,570, while Fujitsu General recorded a daily limit gain of Y100 to Y905.

Hong Kong

THE SHARP rise in Tokyo trig-gered price increases from the start, bringing the Hang Seng index to close for the second day running at its session high of 2,463.02, up 59.8.

Foreign institutions appeared to be buying again.
Utility and property shares led the rise with Hong Kong Tele-phone up 60 cents at HK\$16.10 amid interest in the company's merger with Cable & Wireless in banking, Bank of East Asia Australia

yield then moved violently, falling to 4.505 per cent before finishing at 4.510 per cent.

Buying interest was also strong on the Osaka Securities Exchange (OSE), driving share prices sharply higher.

The 250 issue OSE stock average also posted the second biggest single-day rise of 1,127.30 to 22,838.98 on an estimated volume of 129m shares, an increase

putting on 80 cents to A\$7, with market expectations that BTR and Pratt Group would succeed in their bid for ACI, up 3 cents at A\$4.15, or 15 cents above the Pratt/BTR offer price.

Singapore AN AFTERNOON surge consolidated a fourth consecutive day of sharp increases, with active buying by both small investors and institutions encouraged by

good overseas news. Blue chips and quality stocks achieved double figure rises although strongest interest centred on second line, low priced issues and situation stocks. The Straits Times Industrial index climbed 26.72 to 906.04, a rise of

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